

Austria	861.00	Indonesia	Repub. Pakistan	Rials
Bahrain	DM1,100	Iraq	Philippines	Pesos
Bulgaria	1,000	Iran	Poland	Złoty
Canada	1,000	Italy	Portugal	Escudos
Croatia	221.40	Japan	Portugal	Escudos
Czech	1,000	Korea, North	Portugal	Escudos
Denmark	DKR14	Korea, South	Portugal	Escudos
Egypt	1,000	Yugoslavia	Portugal	Escudos
Finland	1,000	Lebanon	Spain	Pesos
France	FF1,000	Latvia	Sweden	SEK14
Germany	DM1,000	Lithuania	Switzerland	Swiss Franc
Hungary	1,000	Malta	Turkey	TL1,000
Iceland	ISK1,000	Moldova	Turkey	TL1,000
India	Rs1,000	Montenegro	Turkey	TL1,000

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EUROPE'S BUSINESS NEWSPAPER



FINANCIAL TIMES

Tuesday January 21 1992

Φ D 8523A

MICROCHIPS

France seeks funds
for troubled group

Page 2

World News
Airliner with 96 on board missing on French flight

A French Airbus A320 on a domestic flight from Lyon to Strasbourg went missing with 96 passengers and crew aboard. Police began searching in the Vosges mountains of eastern France but were hampered by fog. There was no distress signal.

British to stay on
 Britain's Northern Ireland minister Peter Brooke is to continue in his job, the home minister John Major said. Brooke offered to resign after criticism that he sang on Irish television hours after an IRA bombing which killed seven. Page 20; Observer, page 18

Berlin guards convicted
 Two former East German border guards were convicted in Berlin of shooting a defector at the Berlin Wall. One was jailed for 17 years, the other received a suspended sentence. Page 3

Algerian militants held
 Algerian police arrested Islamic militants suspected of attacks on security forces. Some were buried at an Algiers police station, radio reports said. Page 4

Hyundai talks fall
 Attempts to avert a clash between a huge force of riot police and workers barricaded at Hyundai, South Korea's largest carmaker, ended in discord. A police raid seemed imminent, a company spokesman said. Page 4

Khmer Rouge attack
 The Khmer Rouge mortared central Cambodian villages after killing 18 civilians and sending 10,000 fleeing in the worst violation so far of the three-month-old peace accord. Page 4

Kinshasa fears grow
 Zaire's prime minister Nguma Kari-Bond ordered suspension of the pro-independence national political conference, leading to renewed fears of street protests in Kinshasa. Page 4

Brussels crime scars
 Belgian anti-horseback police patrols and anti-terrorist squads would be doubled in Brussels after a soaring street crime last year shattered the capital's image as one of the safer cities of Europe. Page 5

South African rampage
 A white South African with an assault rifle fatally shot his father after a domestic quarrel, then rampaged through a shopping mall in Ladysmith, Natal, leaving nine dead and 19 wounded. Page 5

Italy seizes assets
 Italian magistrates confiscated the assets of a wealthy Belgian businessman six days after his seven-year-old son was kidnapped in Sardinia. The seizure is designed to prevent payment of a ransom. Page 4

Bulgarian peace moves
 Bulgaria and Greece began unofficial talks in Athens aimed at preventing a rift following Bulgaria's recognition of the Yugoslav republic of Macedonia last week. Page 3

Romanian peace wavering
 Romanian prime minister Theodor Stolojan told trade unions demanding huge pay rises to avoid labour unrest which might lead the country into chaos. Page 7

Pilgrims burn station
 Thousands of Muslim pilgrims burnt down a railway station near Dhaka, Bangladesh, after authorities refused to lay on special trains to take them home quickly. Page 4

Swedish joke misfires
 Norwegians shouldn't be portrayed as idiots, Oslo's diplomats told Swedish television after a children's programme clown wore a knitted hat bearing the word "Norway". Page 4

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Business Summary
Kohl pledges to champion Frankfurt as financial hub

German chancellor Helmut Kohl yesterday urged the banks and Frankfurt stock exchange traders to crack down on insider dealing to help boost the city's claim to become Europe's financial centre. He promised to campaign for Frankfurt as headquarters of the future European central bank. Page 20

US Treasury will sell more government securities without notice if it detects attempts to corner the market in new issues. The plan is among reforms aimed at opening up the US bond auction system, which used to be effectively closed to all but a few big institutions. Page 21

TOKYO STOCKS fall 1.91 per cent to their lowest since October 1990 on thin but widespread selling. The market average closed 407.55 lower at 20,912.82. Risk outweighs price. Page 4; World Stocks, Page 42

THYSSEN Edelstahl, special steel arm of Germany's Thyssen steelmaking group, reduced annual losses through job cuts and other cost-savings. Annual sales to the end of September 1991 fell 14 per cent to DM3.35bn (\$2.1bn), producing a loss of DM1.35bn (\$2.1bn). Page 22

GENERAL MOTORS Canadian division is laying off 750 people - 9 per cent of the workforce at its St Catharines, Ontario, engine plant - because of weakness in the North American car market. Page 24

RATNERS GROUP, struggling US-based jeweller, suspended preference dividends payments, sparking a drop in its share price in London and a credit downgrade in New York. Page 21

WPP: Bankers are braced for a new loan demand of up to \$100m (\$180m) from the world's biggest advertising group less than a year after its \$1bn debt was rescheduled. Page 21

GEC ALSTHOM, Anglo-French power engineering group, has won a F1.175bn (\$197m) equipment contract for a new Dutch power station. The deal is GEC Alsthom's biggest turbine order. Page 5

BRITISH AEROSPACE negotiations for a \$10bn (\$16bn) arms contract with Saudi Arabia are signs that the Saudis may not decide before a UK general election on April 5 or May. Page 28; Lex, Page 20

ALLIED-LYONS, UK food, drinks and retail group, is reshaping its management to sharpen its focus on international development. Page 23

WEST INDIAN SHIPPING Corporation suspended operations after two of its vessels were seized for unpaid bills. The line, owned by the Caribbean Community governments, was being prepared for privatisation. Page 24

P&O, UK shipping group, has ordered a \$200m (\$388m) cruise liner from German shipyard Meyer Werft, a family-owned yard based in Papenburg. Page 7

LLOYDS of London: A row is brewing over how the Lloyd's insurance market is run after last week's task force report advocating fair-reaching reforms. Page 7

BOWATER, leading US newsprint maker, reported fourth-quarter net income down to \$1.6m from \$18.5m. Full-year income was \$45.5m, down from \$75.4m in 1990. Page 24

From today, the Financial Times will publish the gross dividend yield on the FT-SE 100 index. It will appear daily in the panel beneath this column. Details of how it is calculated can be found on the London Stock Market page, where the yield on the FT Ordinary Index will continue to appear as before.



Britain's foreign secretary Douglas Hurd (right) and Boris Yeltsin during a meeting at the Kremlin yesterday

Miners add to pressure on Russian reforms

By John Lloyd in Moscow

RUSSIA'S economic reform programme came under severe pressure yesterday as parliament sought to regain control over the government and militant miners demanded lower prices. Meanwhile, government officials and advisers accused the Russian Central Bank of sabotaging the reforms.

The government is already changing some policies as it becomes evident that they are not working. Moscow Radio announced that Russia was auctioning licences allowing the export of \$30m of oil and other resources - with the money going to the import of badly needed foodstuffs.

He said at the weekend that parliament would propose that the tax be "reconsidered"

Officials said later that the system of licence auctioning would probably replace the requirement on exporters to change hard currency earned at half of the market rate - a system which has been heavily criticised and widely evaded.

Also, the new value added tax of 28 per cent is likely to be cut or even abolished in the face of spiralling prices. This follows comments by Mr Nikolai Ryabov, chairman of the Council of the two houses of the Russian parliament.

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are to meet the Russian president and government ministers today or tomorrow to demand lower prices - with some of them predicting strike action if the talks fail.

The government lays much of the blame on a huge credit expansion undertaken last year by the Russian Central Bank, whose chairman, Mr Georgy Matukhin, they accuse of irresponsibility. Officials say it is clear that this is a prelude to a monopoly price rise rather than a prelude to the market".

Leaders of the Kuzbass miners, who have gone on strike twice in the past four years, continued on Page 20

Nestlé bid for Perrier may prompt contest

By Alice Rawsthorn in Paris

SOME of the most formidable forces in European industry have squared up to fight for ownership of Perrier, the French mineral water which is one of the world's most famous brands.

Nestlé, the Swiss food group, yesterday joined forces with Indosuez, the French bank, to mount a FF13.2bn (\$2.45bn) bid for Source Perrier in a move which could bring them into conflict with the Agnelli's, the Italian industrial dynasty.

The bid for Perrier takes place against a labyrinthine background of deals, counter-deals and cross-shareholdings.

Analysts in Paris yesterday were furiously speculating about the prospects of a counter-bid for Perrier from the Agnelli's and about their interest in BSN, the giant French food group which is an old ally of Nestlé.

Nestlé and Indosuez pounced on Perrier only months after BSN, one of the Agnelli's holding companies, launched a FF13.5bn offer for Exor, the French wine and property group which controls 35 per cent of Perrier.

The Agnelli's have already crossed swords with Suez, the parent company of Indosuez. The French group led a lobby of Exor's minority shareholders who successfully insisted that the Italians convert their original partial bid into a full offer.

The prospect of a battle for Perrier is complicated by speculation over the Agnelli's intentions towards BSN, whose BSN's 6 per cent of Perrier and 25 per cent of Roquefort, its famous cheese company, yesterday threw its weight behind the forces of Nestlé and Indosuez.

Editorial comment: Page 18
 Lex Page 20
 Strange alliances in the water wars Page 21

World stocks..... Back Page, Section II

The Agnelli's already indirectly hold 5.8 per cent of BSN and have an interest in another 3 per cent through their investment in Saint-Louis, the French paper group that recently bought 13.8 per cent of Perrier for FF1.5bn. BSN's shares yesterday rose by FF1.154 on speculation that the Agnelli's might increase their stake.

Nestlé, which already owns Vittel mineral water, is funding its Perrier bid jointly with Indosuez through Demilac, a specially created holding company. They are offering FF1.475 a share for Perrier against the suspended market price of FF1.356.

Indosuez's involvement has been interpreted by analysts as an attempt to add a French flavour to Nestlé following the chauvinistic uproar that greeted the Agnelli's bid for Exor.

"It is obvious that the French establishment would rather Perrier went to Indosuez and Nestlé than to the Italians," said Mr Adam Dickens, an analyst in Paris for James Capel, the stockbroker.

So far the strategy seems to be working. Crédit Agricole, the French bank which owns 2.5 per cent of Perrier and 25 per cent of Roquefort, its famous cheese company, yesterday threw its weight behind the forces of Nestlé and Indosuez.

Swedish paper and forestry group, Gillette initiated, organised and helped to finance the deal with the aim of avoiding objections from competition authorities.

The group's efforts to clear the complex deal has involved more than 120 Wilkinson Sword companies in 40 countries. It has turned into an epic struggle between the company's lawyers and competition authorities from Brazil to Ireland, Switzerland and Canada.

Shamir reaffirms stance over occupied territories

By Hugh Carnegy in Jerusalem

MR YITZHAK SHAMIR, the Israeli prime minister and his senior Likud party colleagues yesterday proclaimed their determination to maintain Israeli rule over the occupied territories, a move likely to be the core issue in an impending early general election.

With Washington expected to tie the issue of Jewish settlement in the West Bank and Gaza Strip to Israel's request for \$10bn in US loan guarantees, opposition leaders say Likud's commitment to the territories threatens distress for an economy already hard hit by mass Jewish immigration from the former Soviet Union.

But Mr Shamir brushed aside when he visited the Jewish settlement of Betar Illit a day after his coalition lost its parliamentary majority following the withdrawal of two extreme right-wing parties, almost certainly precipitating a general election in May or June.

"We see the new building of Betar - the building in all Judea and Samaria (the West Bank) and the Gaza Strip. No power on earth will prevent this building," Mr Shamir said.

The Likud leadership, drawing confidence from opinion polls indicating that it is well ahead of Labour, has shown little sign it is worried by opposition claims that its stance on the occupied territories will jeopardise relations with the US, damage the aid-reliant economy and prevent a peace settlement in the current Middle East negotiations.

Likud has promised to continue the peace process, making capital yesterday out of an ill-judged call by Mr Shimon Peres, the Labour leader, to

suspend the talks until after the election. But Mr Moshe Arens, the defence minister, said: "This government wants to bring about peace to the people of Israel, but not at the price of our rights to this land."

Mr Yitzhak Modai, finance minister, said he did not believe reports in US newspapers, widely circulated in Israel, that President George Bush planned to withhold the loan guarantees unless Israel promised to freeze settlement building.

Rented reports from Gaza: An Israeli military review panel yesterday upheld an army order to expel seven Palestinians accused of fomenting violence, Palestinian sources said. Israel had announced the expulsion of 12 Arabs on charges of inciting violence early this month after the shooting of four Israelis in ambulances in the occupied territories.

The other five Palestinian activists due to be expelled are from the occupied West Bank.

IS THIS HOW YOU FEEL IN YOUR CURRENT BUSINESS LOCATION?

EUROPEAN NEWS

W European car sales at record in 1991

By Kevin Done, Motor Industry Correspondent

WESTERN European new car sales rose by 0.4 per cent last year to a record 13.53m, from 13.47m a year earlier.

The increase was almost solely due to the 2.8 per cent jump in sales in Germany in the wake of the country's reunification, however, and masked a deep recession in several other key markets.

Excluding Germany, new car sales in the rest of Europe fell sharply by 8.4 per cent in 1991, industry estimates show.

Western European new car sales rose strongly in the first half of the year under the impact of surging demand in Germany, but began to weaken in the second half as German sales began to fall back from record levels.

Sales were lower than a year earlier in four of the last six months of 1991, but the market staged a modest recovery in December, when sales rose by 4.1 per cent to an estimated 827,000.

The Volkswagen group of Germany, which includes Audi, SEAT and Skoda, has established a clear leadership of the western European new car market, not least because of its dominant position in the German market.

It increased its market share last year to 16.5 per cent from 15.8 per cent a year earlier, thanks to a 5 per cent increase in sales volume.

At the same time the challenge for market leadership from the Fiat group, which includes Lancia, Alfa Romeo, Innocenti and Ferrari, has waned, as the Italian car maker's share of the domestic Italian market has come under concerted attack, in particular from Ford of the US.

Fiat and the Peugeot group of France, which includes Citroën, were the losers among the big six volume car makers in Europe last year. Fiat's sales

WEST EUROPEAN NEW CAR REGISTRATIONS* January-December 1991

	Volume (Units)	Volume Change (%)	Share (%) Jan-Dec 91	Share (%) Jan-Dec 90
TOTAL MARKET*	13,530,000	+0.4	100.0	100.0
MANUFACTURERS:				
Volkswagen** (incl. Audi, SEAT & Skoda)	2,220,000	+5.0	16.5	15.8
Fiat (incl. Lancia, Alfa Romeo, Ferrari, Innocenti, Maserati)	1,731,000	-8.7	12.8	14.1
General Motors (Opel/Vauxhall, USA & Saab)	1,635,000	+1.0	12.1	12.0
- Opel/Vauxhall	1,566,000	+1.1	11.8	11.5
- Saab	63,000	-7.0	0.4	0.4
Peugeot (incl. Citroën)	1,519,000	-6.0	12.0	12.8
Citroën	1,615,000	+3.8	11.9	11.8
Ford (Europe, USA & Jaguar)	1,600,000	+4.1	11.8	11.4
- Ford Europe	12,000	-34.0	0.1	0.1
- Jaguar	1,357,000	+2.5	10.0	9.8
Renault	455,000	+3.0	3.4	3.2
Mercedes-Benz	450,000	+1.5	3.2	3.2
BMW	413,000	+13.5	3.1	2.7
Toyota	360,000	-0.7	2.7	2.7
Rovert	348,000	-10.4	2.6	2.9
Mazda	267,000	+2.5	2.1	2.1
Volvoff	197,000	-15.8	1.5	1.7
Mitsubishi	161,000	+5.8	1.4	1.4
Honda	171,000	+4.5	1.3	1.2
Total Japanese	1,863,000	+8.5	12.3	11.7

*Includes eastern Germany since July 1990.
**Cars imported from US and sold in Western Europe.

**Vauxhall and Fiat are 50 per cent owned by GM.

GM holds 50 per cent and management control of Saab Automobile.

Honda holds a 20 per cent stake in Rover vehicle operations.

**Renault and Volvo are listed through minority cross-shareholdings.

Source: industry estimates

dropped by 8.7 per cent, to 12.8 per cent from 14.1 per cent a year earlier.

The Peugeot group's sales fell by 6 per cent, which resulted in it being ousted from third place in the western European car sales league by General Motors of the US. Its sales recovered in the final months of the year, however, allowing it to stay narrowly ahead of Ford.

The Japanese car makers made further inroads into the western European car market, increasing their share to 12.3 per cent from 11.7 per cent, mainly because of an 11.9 per cent jump in sales by Nissan, which is starting to benefit strongly from rising supply from its UK car plant, the first Japanese car plant in Europe.

Overall new car sales fell last year in 11 of 17 markets across western Europe. The biggest decline among the big markets came in the UK, with a fall of 20.7 per cent, while France sales fell 12 per cent.

The Italians are understood to want more information about the French strategy for the TCI combine, before deciding whether to invest more in the microchip venture.

ST broke even at the operating level last year, after having made a \$20m operating loss in 1990, said Mr Pasquale Pistorio, chairman of ST, who took part in the tour.

Tough Lisbon budget for 1992

The Portuguese government yesterday announced a tough budget for 1992 aimed at reducing the public sector deficit, and introducing value added tax on basic foods. Patrick Blum writes from Lisbon.

Mr Jorge Braga de Macedo, finance minister, described his budget as a "single market budget". It would prepare Portugal for economic and monetary union (emu) and for the benefits of the single European currency after 1997.

Ford
HAS CONFERRED A

PREFERRED QUALITY AWARD

TO

IIVA

AS SUPPLIER OF
HIGH PERFORMANCE
STEEL FOR THE FORD
AUTOMOTIVE INDUSTRY
IN EUROPE AND U.S.A.

France asks Italy for chip venture aid

By William Dawkins in Grenoble

LOCKED up in Moscow's Warehouse No. 9 last week were 50 tonnes of European Community butter. The 25kg blocks are the first instalment of an EC food aid programme to help Moscow and St Petersburg through a winter of harsh economic reforms, but there was already too much butter in the shops because aid is so far proving as out of step with supply and demand as ever the centrally-planned economy was.

In Moscow, an old man challenged by angry people in a bakery queue for buying four loaves of bread, replied that he was going to be eating bread and butter for the entire week.

In other republics, such as Ukraine, food supplies are plentiful but medicine is in short supply (a third of patients in the former Soviet Union are getting inadequate medical treatment because of a shortage of drugs).

As more than 50 foreign ministers assemble in Washington tomorrow to consider co-ordinating humanitarian aid to the former Soviet Union, they will be trying to answer two questions: what sort of aid is required, and how can it be protected from theft, corruption, and poor distribution?

The first question is already partly answered by the conference's list of areas where aid is needed: fuel, food, medicine, housing and technical assistance - including ways of bolstering the Commonwealth's capacity to meet its needs in future (for instance in cutting energy waste, estimated at a third of current consumption).

The trickiest question, however, is to do with where the aid should end up. Mr Michael Emerson, head of the EC mission in Moscow, admits that it is bound to go missing while the corrupt old system is being dismantled. But ways of minimising those losses are already being tried out.

Hired to monitor the fate of EC food aid in Moscow alone, Mr Manfred Schneider uses statistical sampling methods to check for losses between the warehouse and the state shops where the butter, and subsequent deliveries of meat and milk powder, are to be sold. The proceeds of the sales are to go into special bank accounts

Butter mountain in Moscow

Leyla Boulton watches the west's humanitarian aid on its murky passage to former Soviet shelves



A Muscovite looks at a low-quality, expensive piece of pork in a food shop yesterday.

to support the needy.

"We are not in a position to post a guard next to every carcass of meat, nor would we want to," says Mr Schneider.

His first conclusions are encouraging: he is pleased that none of the butter has gone missing in the week since it was moved to the store rooms of 33 shops in the north and west of Moscow.

Mr Schneider's other task is to identify and prevent bottlenecks which may appear in future as aid volumes grow from their present "test" levels. One such potential bottleneck was identified when it was discovered that the 50 tonnes of EC butter could not be delivered to shops already saturated with older butter imported from other sources. The butter is being held back until there is demand for it.

Mr Schneider is also exploring whether aid can help develop market mechanisms, such as pricing which responds to supply and demand. The biggest losses appear to be hitting small parcels sent by well-meaning individuals in the west. They are more difficult to monitor than bulk deliveries by known senders, with some parcels arriving at Moscow's Sheremetevsky airport addressed simply to "The Mayor of Moscow, Russia".

What is the logic for aid at all if the distribution system is still as poor and leaky as it was last year?

The difference is that aid this year coincides with reforms already under way - for instance to privatise the distribution and trade networks as well as agriculture - by a government seen by many in the west as meaning business.

"This system is going to waste a good part of this aid but this is a mistake which one would allow the country to make because it is part of a process," explained one western diplomat. "One would trust the leadership's good intentions and its capacity to correct the mistakes in the course of reforms."

IMF hopes for Russian entry deal by April

LEADING western countries and the International Monetary Fund would like to see an agreement as early as April to admit Russia to the IMF, clearing the way for substantial western support for comprehensive market reforms, Leyla Boulton writes from Moscow.

After initial doubts over how to respond to Russia's request for massive western financial aid, it is understood that the fund's political decision-making body, the interim committee, is likely to approve Russian membership when it meets in April. The committee is made up of the finance ministers of 23 countries, including the richest western countries. Formalities for entry would then take several more months to complete.

IMF membership will give Russia access to IMF funds to support economic reforms

agreed with the fund. It also traditionally unlocks other sources of western finance.

An IMF mission is now in Moscow for talks on the course of market reforms. It is also collecting the economic data necessary to complete Russia's application.

The fund would also like to admit other former Soviet republics such as Ukraine and the Baltic states simultaneously. Apart from political concerns, it will be easier to work out their individual quotas - or rank in the IMF pecking order - through one exchange rate, while they are all still using the roughest of their common currency.

The issue of IMF membership may next be raised as early as this weekend when Group of Seven finance ministers are expected to meet in New York.

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ARAB REPUBLIC OF EGYPT MINISTER OF PUBLIC BUSINESS SECTOR PUBLIC ENTERPRISE OFFICE (PEO)

A Call For International Consulting Firms For Technical and Economic Assessment of Enterprises

The public Enterprise Office of The Minister of Public Business Sector invites Qualified International Consulting Firms to participate in the technical and economic assessment of an initial batch of public sector and Joint Venture companies as a part of the enterprise sector reform.

Applicants should meet the following requirements:

- 1) A minimum of 15 years practical experience in auditing and valuation of joint stock companies.
- 2) Availability of proper skills and technical expertise in the field of corporate restructuring and privatisation.
- 3) Provision of a list of prior assignments and respective clients.
- 4) Provision of data regarding status of firm, latest financial statements, names of partners and other associates.

Application forms are available at the PEO in Cairo and should be submitted together with supporting documents no later than February 15, 1992.

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Magless El Shaab St, Cairo, Egypt
Fax No: 9-011-20-2-355-3606
Phone No: (354-3484)

EUROPEAN NEWS

Bundesbank spurns threat of recession

By Martin Poll in Bonn

THE Bundesbank has rejected warnings of an imminent recession in the German economy, and stoutly defended its decision to raise interest rates in December.

At the same time it remains concerned by the possibility of excessive wage rises being awarded in the current wage round, and at the lack of spending restraint in the public sector.

The latest monthly report of the central bank spells out the continuing acceleration in German money supply last November, which reached 5.1 per cent for the 12-month savings and deposit account. This is outside the 3.5 per cent target for the year.

The bank cites concern over the continuing acceleration in money supply as a decisive factor behind the interest rate rise.

At the same time the Bundesbank, clearly stung by international criticisms of the increase, insisted on its role in preserving the value of the D-mark as "the anchor of the European monetary system".

The increase in the discount and Lombard rates presents no unbearable risks for economic growth and employment in Germany, the monthly report concludes.

New Treuhand marketing strategy aims to lift sales

THE Treuhand, Germany's privatisation agency, is adjusting its marketing strategy in an attempt to sell the remaining companies in its portfolio by the end of the year, writes Andrew Jack.

The 6,000 firms East German enterprises still held by the agency will be sold in sectors to allow more targeted advertising to potential buyers, starting this week with the wood and furniture industry.

Price Waterhouse and Arthur Andersen, the accountancy and consulting firms, have been appointed to act as "mail boxes" to receive inquiries from potential international bidders.

The initiatives are in part a reflection of Treuhand disappointment that it has not had more international interest in the sales.

Price Waterhouse and Arthur Andersen will receive a small payment for their service, and will provide basic information on businesses being sold.



Anne Wible: confident of British support

Sweden seeks EC deal on krona

By David Marsh, Europe Editor

SWEDEN is aiming to secure a special exchange rate support agreement with other European countries to underpin the krona before negotiations for EC membership begin, Mrs Anne Wible, finance minister, said yesterday.

During a visit to London, Mrs Wible said Mr Bengt Dennis, governor of the Swedish central bank, had already discussed some form of "intervention arrangement" with other EC central banks participating in the exchange rate mechanism of the European monetary system (EMS).

No deal had yet been concluded. "It will be up to the other countries," she said.

Although she gave no details, such an arrangement could include provision for EC central banks to make

short-term credit lines available to their Swedish counterpart to shore up the krona in case of exchange market tensions. Such mutual support facilities are an integral part of the EMS.

Mrs Wible, who yesterday met Mr Norman Lamont, the UK chancellor of the exchequer, said she hoped an accord could be reached before negotiations on accession to the EC began in the second half of this year, when Britain takes over the revolving six-month EC presidency.

Mrs Wible was confident Britain would support Sweden's aim to become a full EC member by January 1 1995. She also voiced Sweden's wish to take part in European monetary union from the earliest possible date.

According to treaty changes agreed at the Maastricht summit last month, Euro could take place as soon as 1997. Sweden's need for a more formal exchange rate stabilisation framework for the krona arises from its decision last June to link the currency to the Ecu.

Sweden has undertaken unilaterally to keep the krona within a 10 per cent fluctuation band against the Ecu. In the event of pressure on the currency, Sweden does not have the ability to fall back on support made available to other EC members through the EMS's multilateral credit arrangements.

Last month, the Swedish central bank was forced to raise its key lending rate by 6 percentage points to 17.5 per cent, to counter massive capital outflows sparked by speculation of a krona devaluation. The lending rate has however since come down to 12.5 per cent.

• Sweden's non-Socialist government appeared last night to be in disarray over its economic policy after a senior figure in the cabinet, Liberal leader Bengt Westerberg, cast doubt on the government's plan to cut taxes by SKr10bn (\$1.7bn) a year until the middle of the 1990s.

Mr Westerberg, who is social affairs minister, said in a television interview he had changed his mind about the need to reduce Sweden's tax burden. He did not think further government spending cuts were possible or necessary.

Voucher setback for Prague sell-off

By Ariane Genillard in Prague

CZECHOSLOVAKIA'S voucher privatisation programme, which aims to distribute state-owned enterprises to the population, has been disrupted by the activities of investment funds believed to be hoarding voucher books.

For a small fee, all Czechoslovak citizens over 18 can participate in the mass privatisation programme by buying vouchers, which will become shares in the new private enterprises once the programme is completed.

Since the scheme was launched, more than 300 private investment funds have mushroomed across the country offering to invest the vouchers of citizens - often overwhelmed by the process and lacking basic information on the enterprises.

Nearly 3m citizens have registered so far to take part in the voucher programme ahead of a January 31 deadline. But recent participants have come up against a lack of voucher books, which have seemingly disappeared although 8m were printed.

Mr Tomas Jezek, privatisation minister for the Czech republic, recently accused investment funds of buying up the books to entice would-be participants to become customers.

These funds will hold the vouchers for customers and take investment decisions for them. The greater the number of customers, the larger the profit from customer fees.

All big banks have set up investment funds in Czechoslovakia, alongside managers and individuals able to raise Kcs1m (\$300,000).

To tackle the problem of missing voucher books, Mr Vaclav Klaus, federal finance minister, announced that registration cards would be issued until books were either brought back into circulation or reprinted.

But the hoarding has highlighted the lack of regulation in the process and investment scandals could take their toll on the government as next June's elections approach.

Greece and Bulgaria head off Macedonia rift

By Judy Dempsey in London and Laura Silber in Belgrade

BULGARIA and Greece yesterday began unofficial talks in Athens aimed at preventing a rift following Bulgaria's recognition of the Yugoslav republic of Macedonia last week.

The move came as Mr Milan Babic, leader of Krajina, the Serb-inhabited self-proclaimed republic in south-western Croatia, said no UN troops would be deployed in the region.

"Without our acceptance, the mission to deploy [UN] peacekeepers and disarm Krajina's armed forces is doomed to failure," Mr Babic told Borba, a Belgrade newspaper.

Bulgarian diplomats said negotiations with Greece, which follow the re-election on Sunday of Mr Zhelyu Zhelev as Bulgarian president, would seek to guarantee stability in the Balkans.

Fears over stability

increased last week after a special arbitration commission, set up by the European Community's peace conference on Yugoslavia, recommended recognition of Macedonia's independence by EC countries.

However, the EC postponed recognition following Greek objections on the grounds that the choice of name - the independent republic of Macedonia - could indicate future territorial pretensions on northern Greece. But Bulgaria went

ahead, recognising Macedonia, Croatia, Slovenia and Bosnia-Herzegovina.

Nova Makedonika, the Macedonian newspaper, yesterday accused Greece and Bulgaria of "exposing its concerted plans for Macedonia and the Macedonian people". Macedonia was once divided by the two countries.

In Croatia, Mr Babic, who believes Mr Slobodan Milosevic, president of Serbia, has betrayed Serbs in Krajina by accepting the UN peace plan, said UN peacekeepers should be deployed only on the current frontline between Krajina and the rest of Croatia.

This would, de facto, recognise Serbia's control over a third of Croatian territory.

Mr Babic told Borba in Belgrade that the two countries

had agreed to postpone the trial of the two other border guards accused of murder along the frontier.

Charges were brought against the border guards by the murdered man's mother, Ms Karin Gueffroy. She told the court last week that she would have preferred a trial against the former East German politburo members responsible for the shoot-to-kill policy.

THE Greek government yesterday announced radical tax reforms, coupled with a wage freeze for public sector workers aimed at substantially reducing the public sector deficit this year, writes Kerin Hope in Athens.

The measures came as a shock to the public sector trade unions, which were preparing to negotiate a 6.8 per cent increase in 1992, well below the current inflation rate of 17.8 per cent. Private sector workers had already settled for a 10 per cent minimum rise under a two-year wage pact agreed in 1991.

Mr Ioannis Paleocrossas, the finance minister, said the wage freeze would result in budgetary savings of Drs10bn (\$190m).

Greece wants to trim central government borrowing from 16 to 13 per cent of gross domestic product this year and cut inflation to 13 per cent. These targets are part of a medium-term stabilisation plan designed to ensure that Greece can enter the exchange rate mechanism of the European monetary system by the end of 1993.

Officials confirmed yesterday that the stakes would be sold in block shares to foreign or domestic investors.

A decision by the Council of Ministers last week cleared the way for all government minority shares in privately managed companies to be sold.

The five companies affected

Athens to freeze wages

THE Turkish government plans to sell its shares in five companies, raising more than \$400m in the first stage of its privatisation programme, writes John Murray Brown in Istanbul.

Officials confirmed yesterday that the stakes would be sold in block shares to foreign or domestic investors.

A decision by the Council of Ministers last week cleared the way for all government minority shares in privately managed companies to be sold.

The five companies affected

Turkey privatisation plan

in the first stage are: Ray Insurance, which is to sell a 40 per cent stake raising TL50bn (\$9.3m); Seker Insurance, which is to shed 13 per cent of its shares worth TL700m; Iraparm, a retail gas distributor, which will raise \$35m by selling a 51 per cent stake; Caybank, the tea-planters co-operative bank, which will sell 16 per cent for TL315bn; and Tat, a canned fruit company, which is expected to fetch TL410m through its sale of a 17 per cent stake.

The five companies affected

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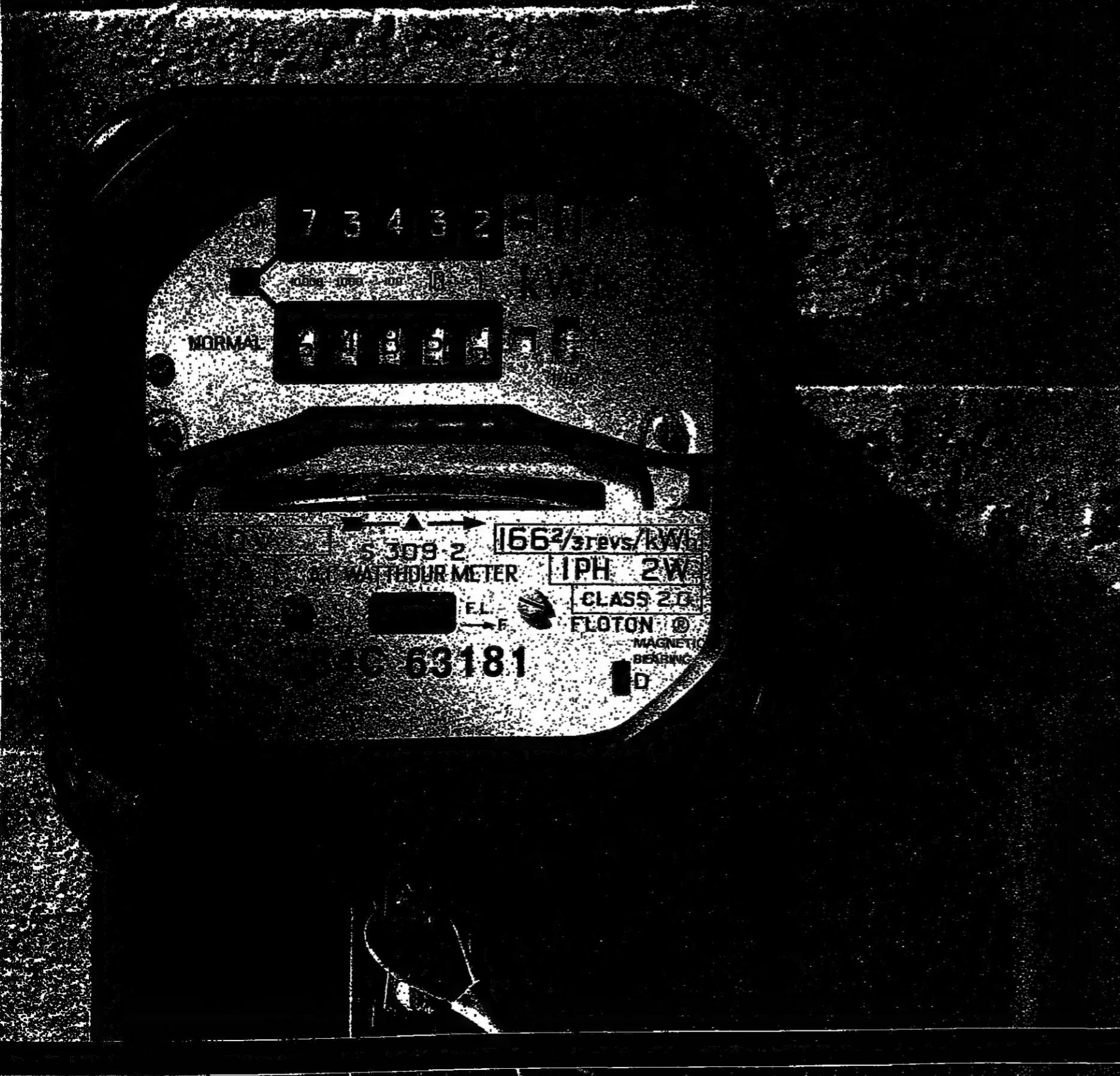
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INTERNATIONAL NEWS

Risk outweighs price for Tokyo investors

Stefan Wagstyl investigates what is behind the gloom on Japan's falling stock market

THE GLOOM in the Japanese financial markets deepened yesterday when equities fell sharply and the Nikkei index of leading stocks dropped through the psychologically important 21,000 level for the first time since October 1990.

The Nikkei closed down 407.55 at 20,913.82, or 1.9 per cent, after having been down 638 at one stage.

The Nikkei is now perilously close to the bottom of the range in which it has been trading since the collapse of the bull market in early 1990. At these levels, some leading Japanese banks, which count a portion of their unrealised stock gains as capital, will be unable to meet the capital adequacy standards set by the Bank for International Settlements.

Even though the standards do not come into effect until after March 1993, the sight of well-known banks falling below the BIS grade could further undermine stock market confidence.

With trading volumes low, prices are swinging about widely, often in response to computer-driven, futures-linked trading. So it would be wrong to read too much into a single day's business, especially as prices closed well on their lows. Nevertheless, there

is no disguising the gloom. As one foreign fund manager in Tokyo said: "People think shares are cheap but they don't want to take the risk of buying."

Some investors are convinced the end of the bear market must be in sight, now that it has lasted two years. They point out that even though the Japanese economy is slowing, it is growing faster than other industrialised economies.

Sooner or later this growth must bring a recovery in share prices, they argue.

But many others see scope for a further decline. Even those who consider the Japanese economy will eventually inspire the stock market are not expecting a rapid revival. "People have given up hope," said one Japanese salesman.

Certainly, there has been some depressing economic news recently. Yesterday Tokyo Shoko Research, a leading credit research agency, announced that the debts of companies which went bankrupt in 1991 totalled a record Y12.149bn (US\$4.2bn) – four times more than for 1990. Property and stock market investors accounted for most of the largest failures. Also, according to a housing industry report, flat sales fell 44 per cent in 1991 to their lowest level since 1977.

However, most investors in the Japanese stock market now

have more urgent matters on their minds than the long-term competitiveness of the Japanese economy. They are more concerned about the short-term outlook for the buying and selling of shares.

There is little dispute that equities are now inexpensive in terms of their value as measured by the ratio of prices to earnings. The first section of the Tokyo Stock Exchange now trades at around 40 times earnings for the year to the end of March 1991. This is down to the levels of the early 1980s – before the bull market of the second half of the decade sent P/E ratios spiralling.

However, many Japanese companies are expected to sell stock in the weeks before the end of their financial year in March. Some of these groups have been nursing losses since 1988 and have decided they no longer wish to pay interest and other carrying charges. Also, many non-financial companies have money invested in special funds called *tokkin*, which have come under increased regulatory control from the ministry of finance. Some *tokkin* investors prefer to sell than to conform to the ministry's new rules.

Meanwhile, among financial institutions, banks have little money to spare to invest in shares: under pressure from

BIS rules, they are husbanding their funds for lending to industry. Smaller financial institutions are often in a particularly weak position. Some banks have to sell equity holdings to cover losses suffered on bad debts. Some small life companies are in desperate need of raising funds to cover payments to policy holders.

Japanese individuals have money to spare. But the severity of the bear market has sapped their appetite for stock at the same time as scandals last year involving securities companies have made many people wary of stock market investment. People are also scared by the sharp swings in prices of some stocks induced by futures trading. Investment trusts are being liquidated – their total assets fell last year by Y4.520bn to Y41.473bn.

Foreign investors have

figured prominently among the buyers in the last year. But with just 5 per cent of the market in their hands, foreign fund managers cannot lead a sustained rally on their own.

Mr Peter Morgan, chief economist at the Tokyo branch of BZW, the broker owned by Barclays Bank, says there is "fair value in the market and it will eventually be recognised". But he adds: "Unfortunately there are still plenty of sellers."

Fighting feared as strike talks halted

Police set to raid Hyundai workers

TALKS TO avert a clash between a huge force of riot police and workers barricaded at South Korea's largest car-maker ended in discord yesterday and a police raid seemed imminent, a company spokesman said. Reuter reports from Seoul.

"The two sides failed to narrow any differences. The chances are growing that police will enter the company to end the occupation," a spokesman for Hyundai Motor Company said by telephone.

It was not clear whether the talks between workers and management would resume today, the spokesman said.

Police helicopters hovering overhead dropped tens of thousands of leaflets calling for an end to the occupation of Hyundai's five car plants in the south-eastern city of Ulsan.

Thousands of masked and hooded car workers armed with metre-long steel pipes are dug in behind towering barricades of

trucks, cars dragged off assembly lines, tyres, car doors and hijacked fire engines.

Many of the workers staged a "defensive exercise" yesterday, hurling petrol bombs and iron bolts in readiness for a police assault, witnesses said. About 15,000 riot police deployed in the city were standing by to evict the strikers, news reports said.

In a riverside park in Ulsan, about 30,000 people demonstrated in favour of a quick end to the labour dispute that they said was threatening to damage the city's economy.

Ulsan is a leading industrial city and home to 14 companies owned by Hyundai Group, one of South Korea's biggest conglomerates.

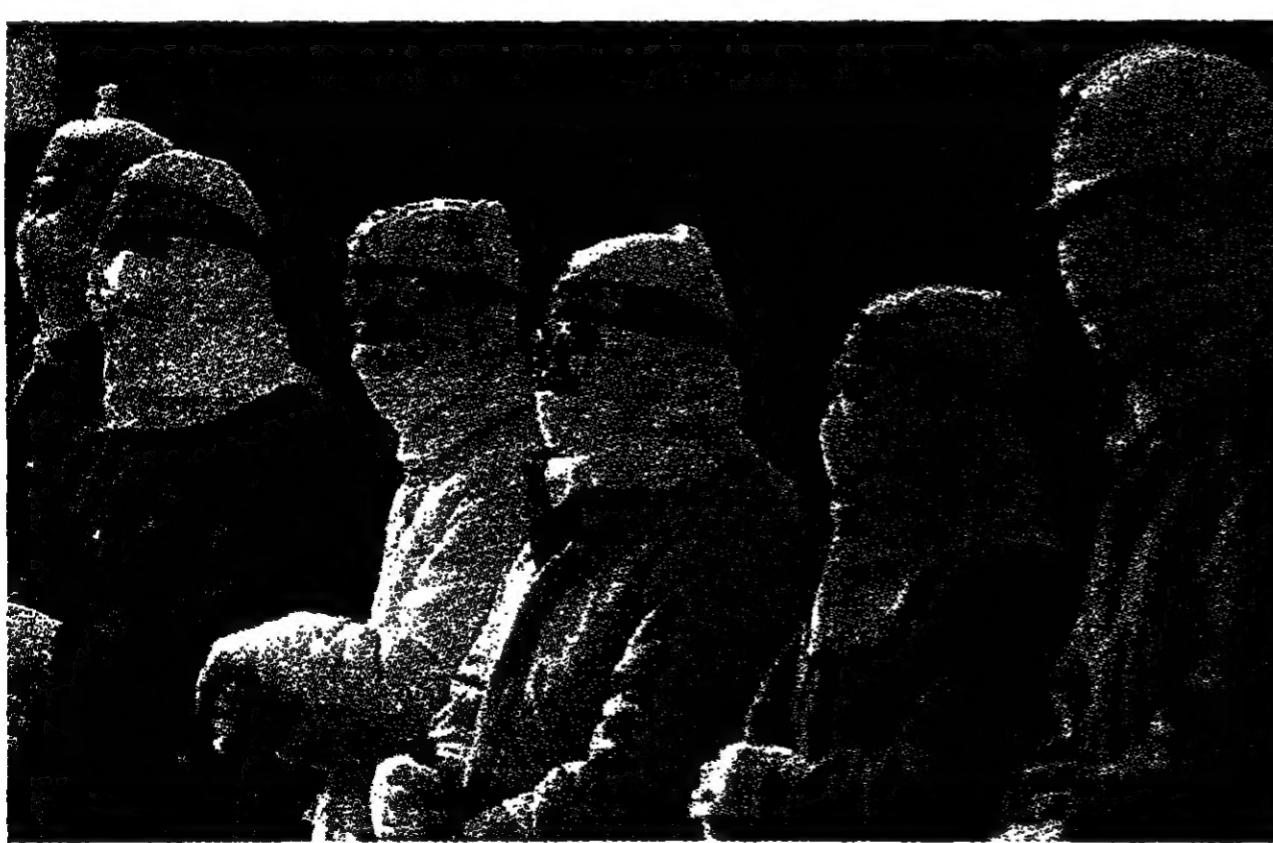
Workers who have occupied car plants since last Wednesday are demanding better conditions, special bonuses and reinstatement of sacked union members. The union also wants legal charges against

union leaders to be dropped. "We asked workers to end the occupation first and discuss their demands after operations of production lines are normalised," the Hyundai spokesman said after tense 90-minute talks at the main company building. The union showed no signs of backing down today. The situation needs police intervention," he said.

A union spokesman said: "We have nothing to give in the way of further concessions. Now it's management's turn."

In labour-management talks on Sunday, union leaders offered to temper their demands for a special annual bonus if the company called off the riot police, a union spokesman said by telephone yesterday.

The union proposed to work out a compromise over its demand workers be paid throughout the dispute and offered to make up for production losses through overtime.



Hooded Hyundai car-workers on guard against a feared police attack on the main gate of the company's Ulsan plant

Peace accord violation leaves 13 dead

Khmer Rouge forces attack villages

KHMER ROUGE guerrillas mortared central Cambodian villages yesterday after killing 13 civilians and sending 10,000 fleeing in the worst violation so far of the three-month peace accord, agencies report from Phnom Penh.

The attack prompted envoys of the five permanent members of the UN Security Council to call for the urgent stationing of United Nations soldiers in the disputed area, diplomats said. The five are Britain, France, the US, China and Russia.

Separately, a Japanese Foreign Ministry official said in Tokyo that Mr Yasuichi Akashi, newly-appointed head of the United Nations Transitional Authority in Cambodia, was suggesting that Japan send

police to help restore peace there.

The official added, however, that Japan would not be able to send police under proposed legislation that would allow it to send Japanese troops overseas for UN peacekeeping operations.

Under the October peace accord between the Vietnamese-installed Cambodian government and guerrillas who fought it for 13 years, the UN authority is to play an important role in keeping the peace and guiding the nation to elections next year.

The attacks which violated the ceasefire took place in Kompong Thom province, 150km north of Phnom Penh. Cambodian Red Cross officials

said they had registered 9,700 people displaced by the fighting in Kompong Thom since January 1. They reported at least 13 dead and 15 seriously wounded in the heaviest mortar attacks on 25 villages around the district capitals of Stung and Kompong Svay from January 6 to 7. Whole villages were burned.

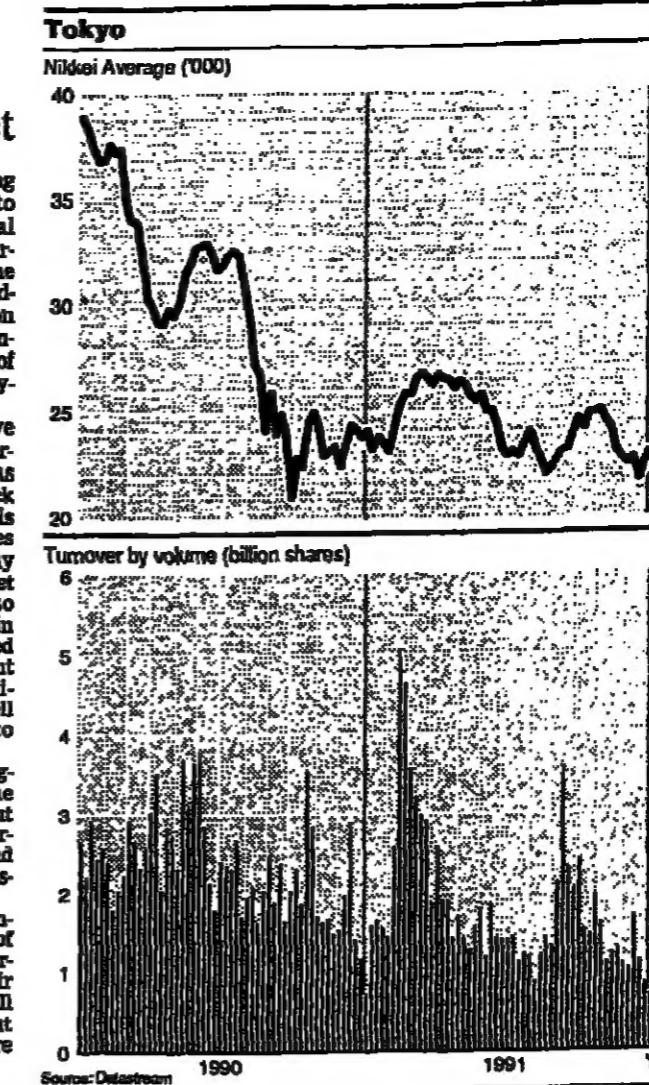
Cambodian Red Cross trucks delivered 100 tonnes of rice, blankets, plastic sheeting for shelters and other emergency supplies.

The new refugees brought to 180,000 the number of people displaced by the war inside Cambodia. Another 370,000 Cambodian war refugees live in camps in neighbouring Thailand.

The troops now in place are not charged with peace-keeping duties.

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Zaire PM suspends national conference

MR Ngwu Kari-Bond, Zaire's prime minister, has ordered the pro-opposition national political conference to be suspended, leading to renewed fears of street protests in the capital, Kinshasa, agencies report.

The conference is supposed to chart an end to 27 years of autocratic rule by President Mobutu Sese Seko.

In a speech on state radio and television on Sunday, Mr Ngwu said that the conference, dominated by opponents of President Mobutu Sese Seko, was contributing to violence in the central African country.

Mr Ngwu said he decided on the suspension after consultations with President Mobutu.

The Belgian government has strongly condemned the conference's suspension. Mr Mark Eyskens, the country's foreign minister, said yesterday that the move was "in flagrant contradiction with the guarantees given to the Belgian government" during two recent high-level visits.

Mr Eyskens said that Mr Ngwu, during a visit to Belgium, the former colonial power, had given "guarantees on the continuation of the democratisation process."

Opposition supporters yesterday set up barricades in several districts of Kinshasa. The city remained tense but calm. Public transport stayed off the road. Schools and offices were closed for fear of recurrence of violence similar to the army-led looting which killed 250 people and wrecked several Zairean cities last September.

The conference has been suspended for much of the time since it opened in August, partly because of the Sepatu riots and partly over procedural disputes. It had resumed sessions last Friday, despite a boycott by more than 500 delegates loyal to President Mobutu and a cut-off of government funds.

Supporting his decision to suspend the conference, Mr Ngwu said the conference had made two decisions which he deemed unconstitutional: calling for removal of a magistrate checking delegates' credentials, and demanding that conference delegates check out of expensive hotels to cut costs.

Mr Ngwu also cited a recent case in which the defence ministry said eight people were killed in a battle between partisans of the prime minister, from the southern Shaba region, and supporters of main opposition leader Etienne Tshisekedi, from Kasai.

The opposition denies any such incident occurred and blamed the report on government efforts to portray the conference as inflaming racial hatred.

Rebel troops fire on crowds in Brazzaville

TROOPS fired yesterday on supporters of Congo's Prime Minister Andre Milongo in the first violence of a week-long attempt to topple the reformist civilian leader. AP reports from Brazzaville. Several people were wounded but there were no reports of deaths.

The shootings came after soldiers, angry at Mr Milongo's appointment of new military commanders, seized state radio, television and the international airport, and demanded yesterday that he step down.

Mr Milongo, in hiding, appealed for international aid to prevent the country from returning to military rule. He urged "all democratic forces... to use every means possible to help the democracy being compromised in Congo."

The prime minister addressed the message through a spokesman denouncing the military move as a coup d'etat.

The shooting occurred in Bocongo, where Mr Milongo lives. Patrolling soldiers confronted hundreds of his supporters, and opened fire when the crowd refused to disperse.

Western airliner deaths rise to 624 in 1991

By Paul Betts, Aerospace Correspondent

THE airline insurance industry described last year as one of the worst ever with hull losses suffered by western-built aircraft totalling \$481m (£363m) and the number of passenger deaths up sharply on the previous year.

Although the value of hull losses was lower than in the previous two years (\$580m in 1990) it was still 50 per cent higher than the annual average of \$323m during the 1980s.

The annual statistics compiled by Aircalms, a London-based organisation controlled by insurance companies, showed that 23 western-built jets became total losses last year compared with 22 the year before.

Eight of last year's accidents resulted in passenger fatalities totalling 624 people.

This was almost twice as many as died in 1990 when there were 329 passenger fatalities, but below the annual average of 707 passenger fatalities during the 1980s. About three-quarters of fatalities last year resulted from two accidents: the Lauda Air Boeing which crashed last May in Thailand, and a DC-9 crash in Saudi Arabia last July.

The number of hull losses has followed a relatively flat trend during the past 20 years but the cost to insurers has been increasing significantly because of higher value aircraft and higher repair costs.

Sri Lankan Tamils leave India

The first batch of over 800 Sri Lankans who fled to India to escape civil war in their country left for home yesterday heading for an uncertain future, Reuter reports from Madras.

In Colombo, aid workers expressed concern over the fate of more than 30,000 who have volunteered to return home. They said that the conditions that had forced more than 200,000 Tamils to flee fighting between Liberation Tigers of Tamil Eelam (LTTE) guerrillas and government troops had not changed sufficiently to justify their return.

India's southern Tamil Nadu state, which accommodated most of the Sri Lankan refugees, had put them under close surveillance after the May 21 assassination of Mr Rajiv Gandhi, the former prime minister, by a woman suicide bomber, a suspected LTTE activist.

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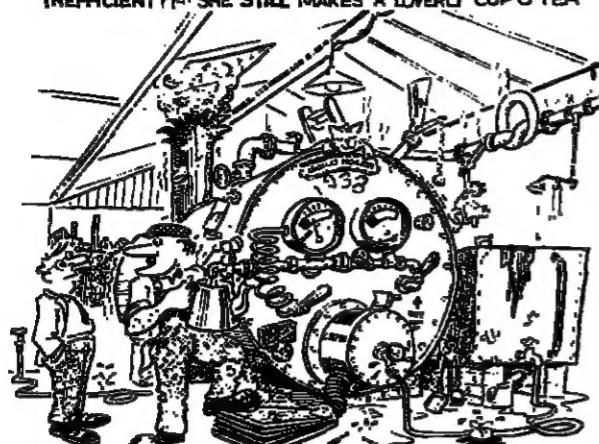
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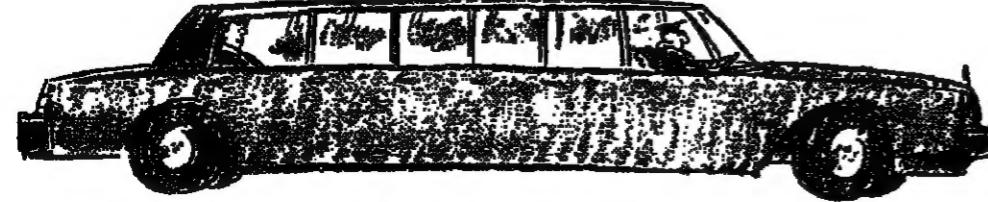
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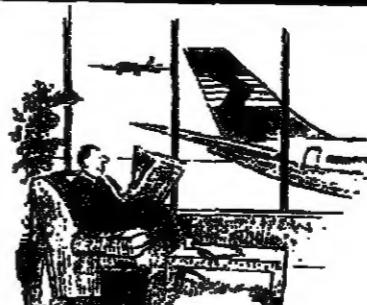
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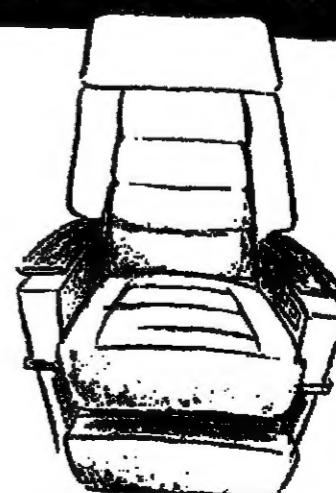
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AMERICAN NEWS

Clinton keeps ahead of Democrat pack

By Nancy Dunne in Washington



Bill Clinton: turned in a smooth performance

ARKANSAS Governor Bill Clinton has survived the second in a series of televised debates among the Democratic presidential candidates with no apparent damage to his front-runner status for next month's New Hampshire primary.

The youthful governor turned in a smooth performance in the Sunday night debate in the face of a fierce attack from Iowa Senator Tom Harkin. Mr Harkin, an early favourite for the nomination among organised labour, has been losing union support to Mr Clinton, and a new poll showed him running fifth in New Hampshire.

Mr Clinton also brushed aside allegations of womanising by blaming the rumors on Republican opponents and declaring: "I can deal with the kind of sleaze the Republicans put out."

For most of the two-hour debate the candidates spared gently over the economy, taxes, crime and schools. Mr Harkin saved his most direct attack until the closing stages

of the debate, after Governor Clinton had finished, criticising the governor's education and environmental records and accusing him of having brought "Reaganomics into Arkansas."

The candidates, aware that most Americans still do not know them, took time to emphasise their pet issues.

The moderator gave each candidate the opportunity to address his perceived "negatives" and she listed them. Senator Bob Kerrey, said to lack a detailed programme except for his health care plan, said nothing else could be done "until we establish health care as a fundamental right".

Former California Governor Jerry Brown, accused of being "way out", his nickname in office was "Governor Moonbeam", said: "I don't know why people don't believe me when I tell them the system is corrupt."

Mr Harkin, accused of being "out of the mainstream of the American electorate and a tool of the labour unions", said he had "the longest record of running in New Hampshire."

ning against Republicans in Republican areas and whipping them".

Former senator Paul Tsongas, accused of being a boorish Greek from Massachusetts, said he was proud to be a Greek and that President George Bush had also been born in Massachusetts.

New Hampshire is a crucial testing ground because it holds the first primary, in which party voters express preferences for candidates.

A poll of New Hampshire Democratic voters published by the Boston Globe on Sunday found 79 per cent undecided over the February 18 race, showing that voters have been slow to focus on this year's campaign.

But voters asked to pick from a list of candidates gave Mr Clinton 29 per cent, followed by Mr Tsongas - whose home state borders New Hampshire - with 17 per cent. Mr Kerrey was third with 16 per cent. Mr Brown had 7 per cent and Mr Harkin 3 per cent. Twenty-eight per cent expressed no preference.

Venezuela looks to skilled of E Europe

By Joe Menn
in Caracas

VENEZUELA is launching a selective immigration programme aimed at bringing in 50,000 east Europeans over the next five years, according to Mr Miguel Rodriguez, minister of planning.

The South American republic, with about 15m inhabitants, has a shortage of experienced professionals and tradespeople in a number of sectors, including agriculture and general industry, and services such as health.

The economy grew by an estimated 8.3 per cent last year, the highest rate in Latin America. Further growth - although at a slower pace - is expected over the next two years, increasing demand for a wide variety of skills.

The immigration programme, the first of its kind to be implemented in Venezuela since the 1950s, is being coordinated by the Ministry of Planning, with input from other government agencies and the private sector.

The programme would be "demand driven", Mr Rodriguez said, with private companies drawing up lists of specific skills required. These lists are to be used by a special government team which will visit east European countries to assess the availability of skilled individuals willing to emigrate.

The Venezuelan government is receiving assistance from a UN agency that works with international migrants. It will also work through its embassies and consulates in Europe.

Selected immigrants will receive free airline passage to Venezuela and a cash payment to help cover relocation costs. Initial costs are estimated at about \$2,000 (\$1,120) per person.

A private Venezuelan company will guarantee each immigrant a job, and will help with language training.

Trial of Brooklyn's Dapper Don leaves nothing to chance

By Alan Friedman in New York

THE racketeering and murder trial of Mr John Gotti, the reputed head of the biggest organised crime family in the US, begins today in Brooklyn.

The 51-year-old Mr Gotti, known in the US media as the "Dapper Don," is charged by Federal prosecutors with five murders, extortion, illegal gambling, and obstruction of justice.

The most important of the numerous charges concerns the December 1985 slaying of Mr Paul Castellano, the previous head of New York's Gambino crime family, whom Mr Gotti succeeded.

Since 1986 Mr Gotti, a flamboyant dresser who has become something of a popular figure in the US, has been acquitted on lesser charges in

three previous trials. The investigation that led to the latest indictment was aided by Federal Bureau of Investigation agents who clandestinely recorded Mr Gotti's conversations at his headquarters in Manhattan's Little Italy district.

The trial, which will be presided over by the US Attorney in Brooklyn, is expected to make use of three Mafia informants who have turned state's evidence. They include Mr Salvatore Gravano, who was initially a co-defendant and who has been identified by police as Mr Gotti's trusted confidante, or right-hand man.

US officials are trying hard to ensure their quarry is not acquitted this time. The presid-

ing judge has already disqualified Mr Gotti's main defence lawyer on the grounds that he participated in conversations with Mr Gotti that were secretly taped as part of the government's evidence.

The first few weeks of the trial, which is expected to last three or four months, will consist mainly of jury selection, which prosecutors deem extremely important since they argue that Mr Gotti's criminal organisation has a history of influencing jury members not to convict him.

The jury candidates will therefore be chosen anonymously and will be sequestered under the protection of federal guards for the duration of the trial.

president and the legislature. It appears, however, that such a compromise will not move those who fear the president's return.

The fear is genuine among Haiti's elite. It is not only the army and the legislators, but Haiti's prosperous business community which fears the president's return. Mr Aristide's supporters, from among Haiti's majority poor, are likely to take revenge on those who were responsible for and supported the coup. Business leaders have said publicly that they do not want the president back. Blood-letting appears inevitable.

But while the army, legislators and the OAS are involved in a game of political chess in Port-au-Prince, the capital, the old political order is reasserting itself in the provinces. Anarchy prevails with provincial politicians, supported by the military, establishing virtual fiefdoms, exacting taxes and violently punishing all opposition. Many of the leaders are known members of the *toronos macoute*, the feared paramilitary guard of the Duvalier dictatorship which was overthrown by a wave of popular unrest six years ago.



Aristide: the fruits of Haiti's first election in 30 years soon turned sour

Theodore as prime minister, was met by a statement from the Haitian foreign ministry that foreigners should not try to pressure the country.

Although the embargo has brought commercial life to a halt, crippled Haiti's small industrial sector and left the country with very limited supplies of electricity, the military has been emboldened by the sporadic arrival of shipments

of fuel products. Three shipments since the imposition of the embargo (one of which was a clear violation of the sanctions) have offered the administration some relief.

Haitian politicians themselves appear to be divided, and some at odds with the military, in determining how best to resolve the crisis. In the seven months of Mr Aristide's government, following a hand-

some win in the country's first elections in 30 years, he was frequently criticised by parliamentarians for being too heavy handed. They wanted government responsibilities to be given to elected officials and not those appointed by the president. The selection of an interim prime minister, such as Mr Theodore, who has been an Aristide critic, was intended to create a buffer between the



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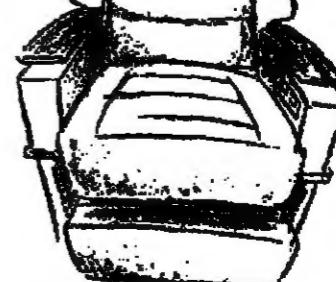
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Dispute threatens reform plan at Lloyd's

By Richard Capper

A ROW over the governance of Lloyd's of London is brewing in the wake of last week's report by a task force which advocated far-reaching reforms to the insurance market.

The task force, made up of underwriters, brokers and Lloyd's executives, recommended a number of radical changes - including proposals to modify the unlimited liability of Lloyd's Names, the individuals whose assets back underwriting at Lloyd's.

Although it accepted the bulk of the proposals, the Lloyd's Council, the market's governing body, rejected the move to separate its regulatory and business development functions. It said acceptance would have delayed implementation of other reforms.

Hunting that Lloyd's had understated the depth of its opposition on this issue last week, Mr Alan Lord, chief executive of Lloyd's, said yesterday he would have considered resigning had the proposal on corporate governance been accepted.

Mr David Coleridge, the chairman of Lloyd's, said the report was "full of incredibly sensible, well-thought-out things" but described some of the thinking on governance as "codswallop".

The task force had suggested that the Council, which would retain the majority of outside Names (who do not work at Lloyd's) and nominated members as at present, should retain its regulatory role but would be chaired by an independent nominated member.

It also advocated the creation of a market board, made up mainly of representatives of underwriting businesses, which should have responsibility for developing the market's business strategy.

Mr Lord said the creation of the market board would be "retrogressive" because it would have reduced the effectiveness of the regulatory structure introduced by the Lloyd's Act of 1982.

Moreover, Lloyd's would have been deprived of a "sovereign body". You can't run an outfit with two heads," he added.

Poor retail sales undermine hope of UK recovery

By Emma Tucker, Economics Staff

THE CHANCES of a consumer-led recovery ahead of Britain's general election diminished yesterday after government figures showed an unexpectedly sharp drop in retail sales volumes last month.

Figures from the Central Statistical Office (CSO) revealed that retail sales volumes in December fell a seasonally adjusted 1.0 per cent compared with the previous month, giving a 0.4 per cent year-on-year decline. The drop followed a rise in November of 1.1 per cent.

The figures were awful and a clear sign that the recession is continuing," he said.

The Treasury said it was disappointed that sales had not recovered as it had hoped, but said the broader picture was one of flat retail sales.

The figures are consistent with the view that demand stopped falling from the middle of the year, but hasn't picked up much since then," it said.

Mr Gordon Brown, the opposition Labour party's trade and industry spokesman, said the figures exposed the government's "incompetence and complacency".

The figures from the CSO confirmed the findings of a Confederation of British Industry distributive trades survey, published yesterday.

Lex, Page 20

Pirelli cuts workers at two UK plants

By Halg Simonian in Milan and John Griffiths in London

PIRELLI, the Italian cables and tyres group currently in the throes of a large-scale restructuring programme to reduce costs, has cut back the workforce at two of its UK plants.

Reference to the cuts, most of which had been made by the end of last year, is made in a letter to shareholders.

Pirelli Focom, the group's telecommunications subsidiary, has closed a factory in Southampton, which makes electronic components for data transmission, with the loss of just under 100 jobs. Part of the operation is being concentrated in Pirelli Focom, a subsidiary based at Eastleigh, Hampshire.

The move follows the acquisition of the UK

part of state-owned British Shipbuilders. It is still reeling from the loss of the last order for three frigates, awarded to Swan Hunter just over two years ago.

Tenders for up to three more were invited last summer. The MoD, convinced of the savings to be made by ordering in single-yard batches, is expected to place a full three-ship contract.

Neither of the current Type 23 builders sees any sense in splitting the order. The prime contractor this time are considered by insiders at the MoD to

German yard wins £200m order for cruise liner

By Michael Skapinker, Leisure Industries Correspondent

P&O, the shipping group, has ordered a £200m custom-built liner from a German shipyard to operate cruises out of the UK.

P&O hopes the liner, due to be delivered in April 1995, will enable it to exploit the rapid growth in the UK cruise market which has seen passenger numbers double over the past five years to nearly 190,000 in 1991.

The ship, designed to carry 1,975 passengers, will be built by Meyer Werft, a family-owned yard based in Papenburg, Germany. Lord Sterling, P&O chairman, said no UK company tendered for the order.

Lord Sterling said 20 per cent of the purchase price would be paid in four instalments between now and 1995. The remaining 80 per cent is to be financed by an 8 per cent sterling loan from German banks.

The new ship, whose name has not been announced, is expected to increase the proportion of cruise passengers taking trips from the UK. In spite of the large increase in British cruise passengers, the numbers beginning their journeys in the UK has remained static at about 50,000 over the past four years, according to Mr Robert Duffett, chief executive of the

Passenger Shipping Association.

About 60,000 of the UK residents who take cruises annually begin their journeys in the Caribbean. Some 45,000 begin their cruises in the Mediterranean.

P&O last year brought its ship, the Sea Princess, from the Caribbean to the UK to join the Canberra, its sister ship, operating out of Southampton. Mr Duffett says limited capacity in UK waters meant that price competition is less fierce than in the Caribbean.

The UK cruise market is estimated to be 1.3m people took cruises last year. The

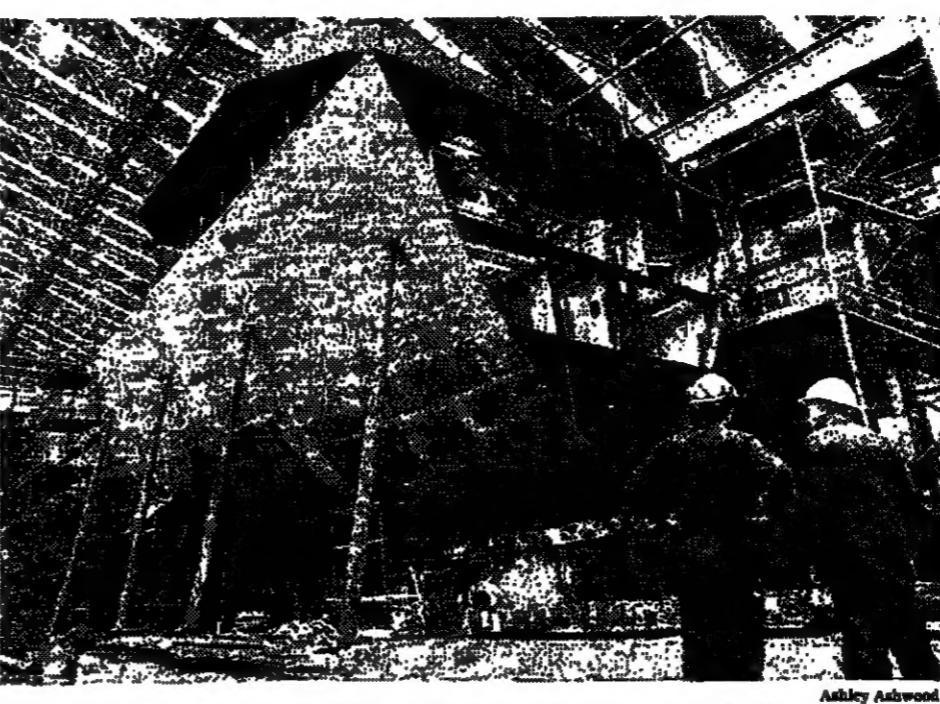
UK is the biggest European cruise market, followed by Germany with an estimated 150,000 passengers a year and Italy with about 100,000. P&O is the leading UK cruise operator, followed by CTC Lines, owned by the Black Sea Shipping Company of Odessa.

Although passengers on longer cruises tend to be older, retired people, the industry is trying to dispel the notion that cruising is not for the young. The average age of passengers on Caribbean cruises is 28.

The P&O ship will be the first to be custom-built for the UK cruise market.

Shipyards locked in a battle for the seas

David White reports on the over-capacity in the warship-construction industry



A Type 23 frigate under construction at Yarrow shipbuilders on Clydeside

9,000, to fall below about 5,000. It reckons that the navy's submarine programme after Trident will provide work only for about 2,000.

Yorship Thornycroft, employing 1,900, also holds a niche making boats of glass-reinforced plastic (GRP) including the navy's latest anti-mine vessels. But orders for more minehunters have been suspended and the other three warship yards all cover Yorship's preserve. Yarrow would use its own GRP facility. The other two would buy GRP hulls from France.

Swan Hunter on Tyneside is dismissive of its rivals' "whingeing". Rejecting "the myopic view that the whole future of the UK shipbuilding industry is down to one order."

The last of the Type 23s is now building is due for delivery by the end of 1994, but it sees "exciting prospects" in the UK and overseas in both naval and merchant ships.

Politically, the frigate decision presents a balance of conflicting considerations: the interests of sitting Conservative MPs in Barrow and Southampton, Tory difficulties in Scotland, where Yarrow's yard sits in Labour territory on the north bank of the Clyde, and the fate of the Tory-held marginal at Tynemouth, next door to the bedrock Labour constituency of Wallsend where Swan Hunter is located.

"The government needs to take a view of the capabilities it wants to see retained in the UK," says Mr Davies at VSEL. "This is the first major decision it has to make."

Treuhandanstalt

(The government agency privatising eastern Germany property)

Tender for the sale of

Furniture, Lumber and Wood Products

companies in eastern Germany

Company-number, name, location (in brackets: main area of expertise, present number of employees)

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UK NEWS

Rich taste of Maxwell House put up for sale

By Raymond Snoddy

ROBERT MAXWELL would have loathed yesterday's invasion of his private sanctum as journalists scoured his London apartment in preparation for an auction of its contents next month.

Everything must go, from the 16ft Regency three-pillar dining table (estimate £25,000-£35,000) to duvet covers from Mr Maxwell's bedroom.

Tangible remains of the Maxwell lifestyle will be sold on February 14 by Sotheby's, the auction house, on behalf of Price Waterhouse, administrators of Maxwell Communications Corporation. The sale is expected to raise £400,000.

Yesterday journalists inspected in minute detail every room leading off the octagonal hall of the apartment designed and decorated by Mr Jon Bannenberg.

A television cameraman lined up a close shot of the open door of Mr Maxwell's drinks fridge to reveal Russian vodka, Czechoslovakian plumper beer and vintage champagne.

There was every sign that the apartment, on the ninth floor of Maxwell House in London, had been completely untouched since its master went on his last cruise.

In his bedroom, dominated by a large television set and hi-fi equipment at the foot of his double bed, there are half-empty boxes of tissues. A well-used loofah lies in a jacuzzi of ample proportions.

The impromptu tour was conducted by Mr Leslie Weller, who described himself as "Sotheby's furniture man". In the drawing room, with more than a touch of understatement, Mr Weller said: "Here we have got slightly flamboyant taste in settees."

GEC-Marconi secures EFA deal

By David White, Defence Correspondent

A CONSORTIUM led by GEC-Marconi has clinched a deal to make electronic warfare equipment for the European Fighter Aircraft (EFA) worth an estimated £1.5bn if the aircraft is produced.

The government made the most of the news by announcing the decision in the Commons. The initial development contract for a combination of systems to detect, jam and decoy missiles, will be worth £200m, with GEC-Marconi obtaining roughly a half share.

Mr Alan Clark, defence procurement minister, said the work would lead to the creation of 500 new UK jobs. GEC-Marconi was more reticent, although it said some additional employment would come from the programme.

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Clark: welcomed deal

should take the lead in electronic warfare after conceding the chief role in the aircraft's

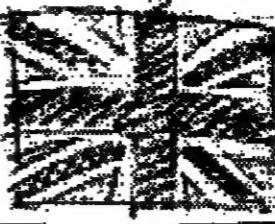
radar to GEC-Ferranti. GEC-Marconi's partners in the electronic warfare consortium, known as Eurodass, are Electronics of Italy and Iritel of Spain. Germany may still revert to the Eurodass option, but it is unclear what industrial participation it will have if it does so.

The decision on the electronic warfare system has taken about three years, although the GEC-led consortium was the only one to put forward a comprehensive proposal.

Mr Clark said the endorsement of the project illustrated "the vitality and competitiveness of the British aerospace industry".

Detailed contractual points had still to be resolved, he added.

BRITAIN IN BRIEF



Ford to cut back on fleet discounting



Stars in their eyes: Hundreds of people queued in the rain outside a London hotel yesterday for the chance to work at Euro Disney, the new theme park due to open in April this year near Paris, writes Catherine Milton. The park, which is expected to attract 11m visitors in its first year, is recruiting 1,000 Britons for the US-French venture who will join a total workforce of 12,000. Of those interviewed just over a hundred were offered jobs.

Ford is to cut back on deeply discounted sales to the big daily rental fleet operators like Hertz and Avis, whose combined car purchases - not just from Ford - approach 100,000 annually. The rental and leasing industry has been getting cars "on the cheap" and Ford intends to "get back to better margins". Mr Ian McAllister, chairman and managing director, said: "Such a course should help Ford to return to profitability this year after making heavy losses in each of the past two years, he added.

Ofwat alters sales rules

Ofwat, the economic regulator for the water industry, has announced that land sales by water companies valued at less than £500,000 will in future not have to be submitted for individual approval. The disposal of surplus land was a significant political issue in the run-up to privatisation two years ago.

TSW had forecast 5.3 per cent growth in NAR. The ITC had taken a figure of 4 per cent representing an average of all the forecasts by all the applicants for the franchises.

Had TSW known in advance that the ITC would choose the average 4 per cent forecast as the best then the bid and its business plan would have been different, Mr Pollock said.

Mr Pollock said the evidence showed the ITC had simply failed to read TSW's application properly.

The hearing continues today.

Hotpoint goes on 3 day week

Hotpoint, the big UK white goods manufacturer, has put nearly 1,700 workers at two north Wales factories on a three-day week because of the recession. The three-day week will last for the rest of January. From the beginning of February the plants at Llanidloes and St Asaph are likely to continue on a four-day week, but this will be reviewed on a weekly basis. Hotpoint said it was doing all it could to combat adverse market conditions. Sales had fallen below expectation, especially during January, and it was necessary to scale down production more in line with demand. The plants produce washing machines, tumble dryers and dishwashers.

Bank extends photo-cards

Royal Bank of Scotland is to offer a further 70,000 customers the facility of having their photographs on cheque-guarantee cards. The scheme, which is free to customers during the pilot stage, was launched in October for branch customers in Edinburgh, Glasgow, London, and Manchester. So far more than 8,000 customers have applied for the photo-cards. The bank says that some people have opened accounts with the bank in order to get a cheque-guarantee card that features a photograph.

Rubbish comes out on top

Recycling household rubbish is important to most people, according to a survey on recycling published yesterday, but 64 per cent of those questioned said they put all of

their rubbish into the dustbin rather than arrange for any of it to be recycled. The survey, published by Mintel, the research group, questioned 1,000 adults in May and August last year across the UK. It found that 94 per cent of respondents thought recycling was important for the sake of the environment.

• A Queen's award for environmental achievement is to be introduced, Mr John Major, the prime minister, has announced. It will recognise developments in products and processes which benefit the environment and which are commercially successful.

Union merger speculation

A merger between the TGWU and GMB general worker unions became the subject of further speculation as the two unions, Britain's largest, launched an initiative to improve employer training for their members. The campaign, to secure the right of their 2m members to at least five days' training a year, is the first significant initiative in recent years between the two unions.

Old Master sells for \$3.5m

A still life of flowers in a terracotta vase, painted by Jan van Huysum about 1750, sold for \$3.5m (£1.95m) at Sotheby's in New York at the weekend. It was an auction record for the Dutch artist. A New York dealer paid almost double its estimate for the work, which had spent most of its life in England, in the Hope collection. It was the highlight of a major auction of Old Master paintings, which totalled \$16.4m (£9.1m), with a reasonable 23.3 per cent unsold. The sale suggested that buyers are prepared to pay good prices for pictures that are fresh on the market.

FEBRUARY FAIRS AND EXHIBITIONS

29 Jan.

FITUR

International Tourism Trade Show.

2 Jan.

GRAFOS 92

International Stationery and Fine Arts Supplies Trade Show.

3 Jan.

IBERJOYA

International Jewelry, Silverware and Watch Exhibition.

13

ARCO

International Contemporary Art Fair.

20

MODA

International Women's Fashion Week. IMAGENMODA. INTERMODA. INMODA-ANIMODA.

23

FLORIST

Floristry and Garden Centers Trade Show.

1 Mar.



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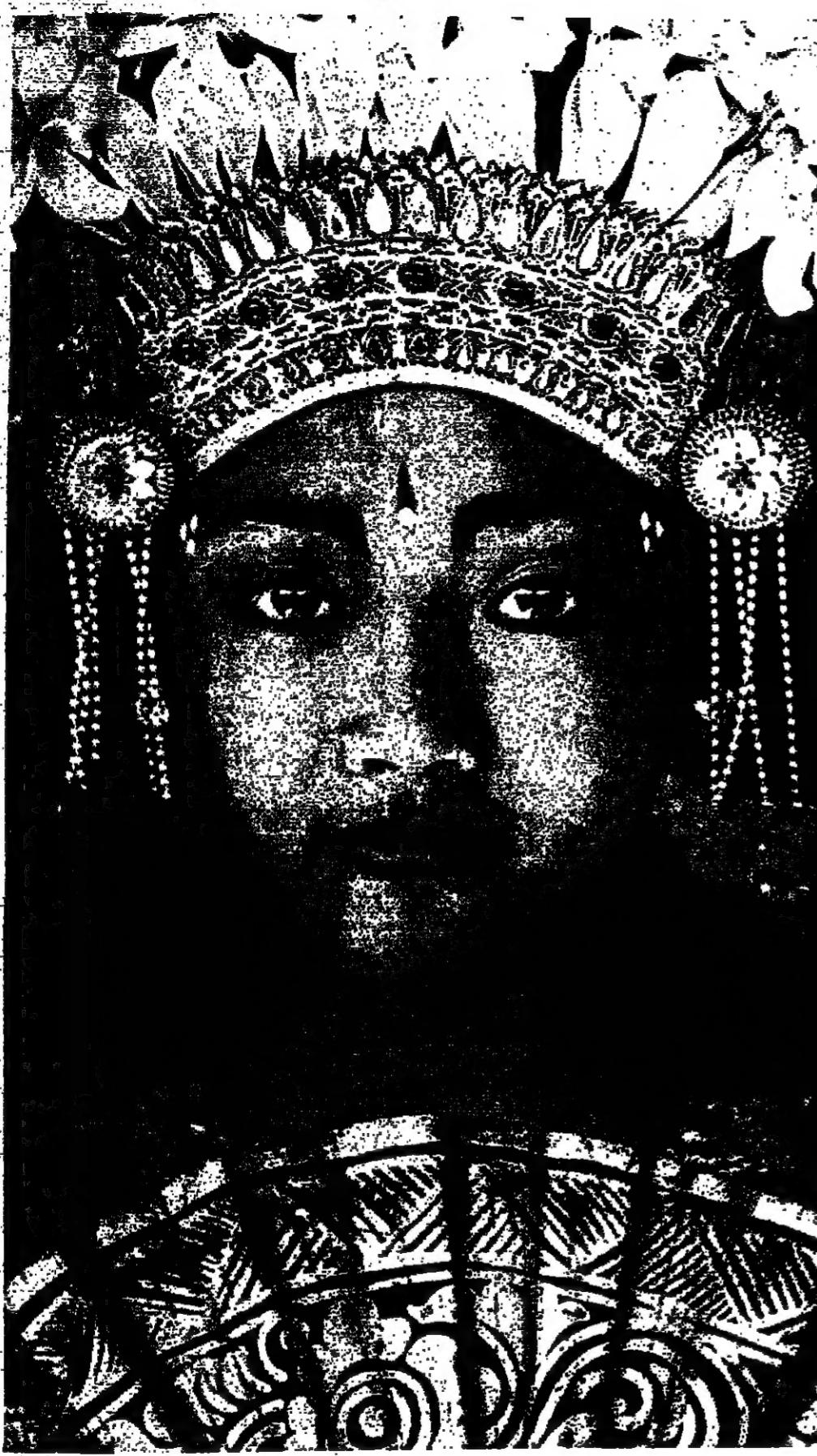
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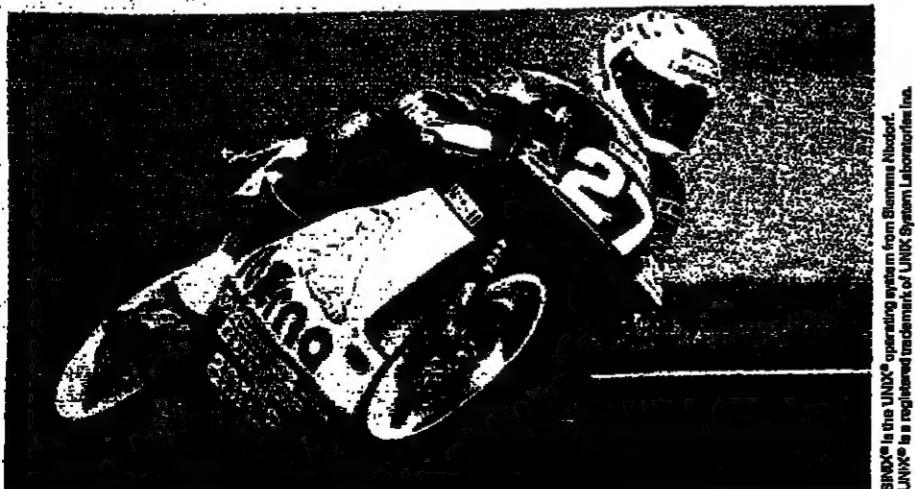
INFORMATION

TECHNOLOGY

IT-WORLD NEWS



Gunskirchen: SINIX accelerates Austrian engine production.



Bombardier-Rotax engines are world-famous as the motive power for motorcycles, water scooters, motorised sleds and light aircraft. Now there is a new surge of power for engine production, provided by Siemens Nixdorf. Bombardier, Austrian subsidiary of the Canadian motor vehicle and aircraft manufacturing group, has ordered Bora-X for production control. At Rotax's factory, SINIX® MX 500 and MX 300

multi-user computers – with more than 50 networked monitors, printers and bar code readers – will ensure clear production processes, tighter deadlines, minimal stock levels, and in particular, shorter machining times. The first signs of success: Bora-X from Siemens Nixdorf, integrated in the host-oriented Rotax system, has shortened aluminium product machining times by more than 30 percent.

Djakarta: Central regional planning via satellite for 17,000 Indonesian islands.

The Indonesian Authorities for Assessment of Technology (BPPT) have worked with Siemens Nixdorf to develop applications for an advanced IT based regional planning project. The world's largest island state has developed into one of the most attractive manufacturing locations in Asia and the ob-

jectives now are to distribute the economic prosperity equally throughout the country, and fully exploit development potential. SICAD, Siemens Nixdorf's geographical information system, is the planning basis. It provides precise details about land use, infrastructure and soil conditions. Aerial and radar photos, maps, statistics and tables –

all the information on more than 17,000 Indonesian islands – will be recorded in a central database, to be combined, evaluated and presented as required. One of the project's highlights is a satellite link, sending images of the earth's surface directly to the computer. The SICAD system processes around 100 Megabytes for a single picture.

Luxembourg: European Court of Justice places massive order for Europa PCs.



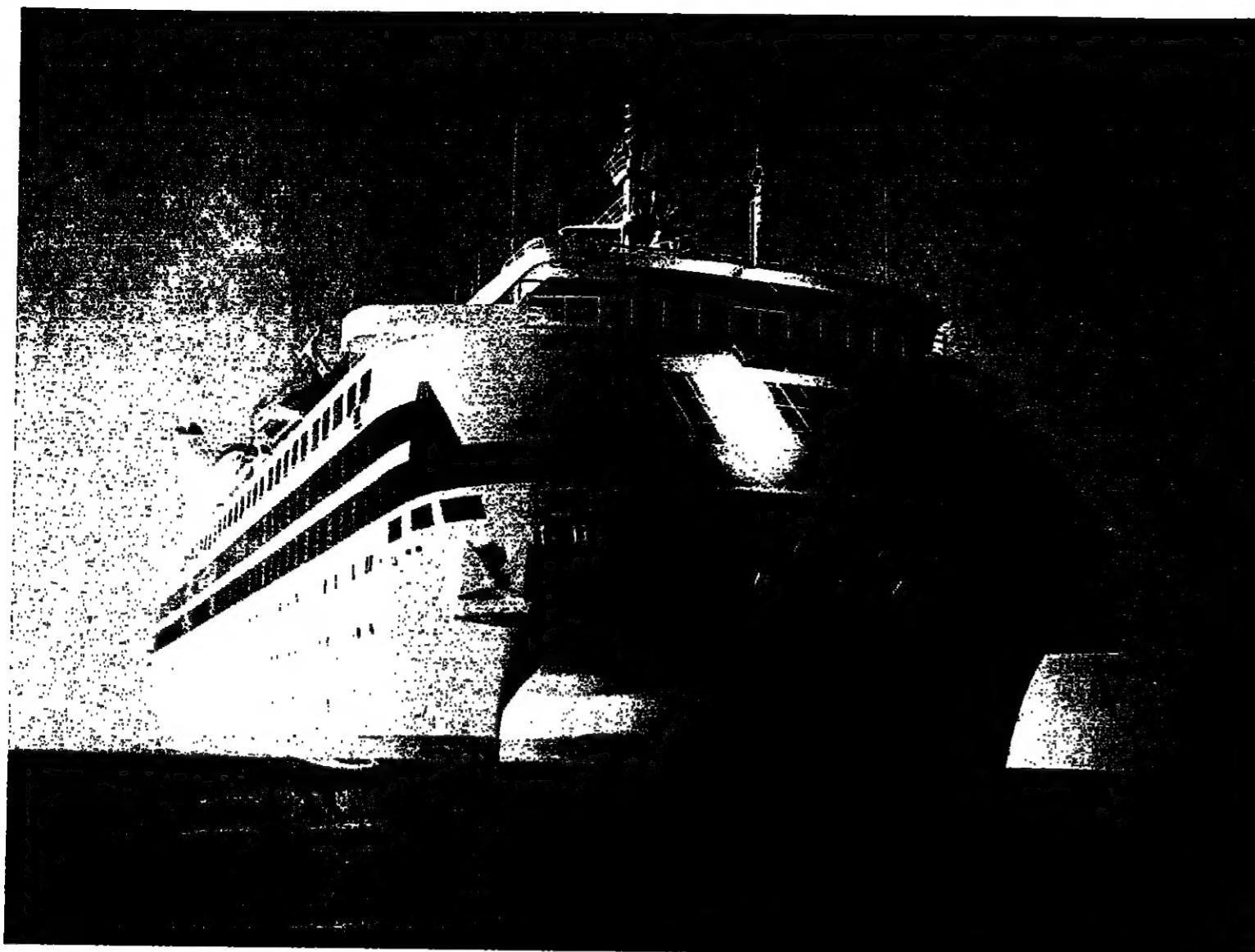
Uniform legislation for a united Europe will have one common denominator, thanks to Siemens Nixdorf's Europa PC. It is the first PC to understand all nine official EC languages. Its Euro-Keyboard switches smoothly from one language to another, and copes with their special characteristics. Another decisive advantage: with LAN TCP/IP, MS-DOS systems can be integrated into BS2000 and UNIX mainframe computer networks, with direct links to internal and external databases and access to all printers. Siemens Nixdorf has installed 410 Europa PCs in an integrated, universal system. Judgements by the European Court of Justice can be continuously processed through draft, translation and database record, to final editing for the official Reference Book on Jurisdiction of Community Law.

New York: Saks Fifth Avenue and Siemens Nixdorf make shopping a greater pleasure.



Saks Fifth Avenue is now the fifth company among America's top 10 retailers to become a Siemens Nixdorf customer. Multi-functional POS 2000/10 point of sale terminals and Targon UNIX® minicomputers from Siemens Nixdorf mean that America's famous fashion house will provide even greater shopping pleasure for its customers. The Info-Store 2000 solution is being installed in all 47 Saks stores as part of a major order. Info-Store 2000 serves customers with new ideas for itemised bills, broken down by credit card type, and direct ordering of out-of-stock items from store to store. And Saks can use Info-Store 2000 customer data to focus its promotion and sales activities, because Info-Store 2000 tracks individual buying trends and interests.

SIEMENS NIXDORF



Minneapolis/Helsinki: The world's most modern luxury liner welcomes aboard Siemens Nixdorf.

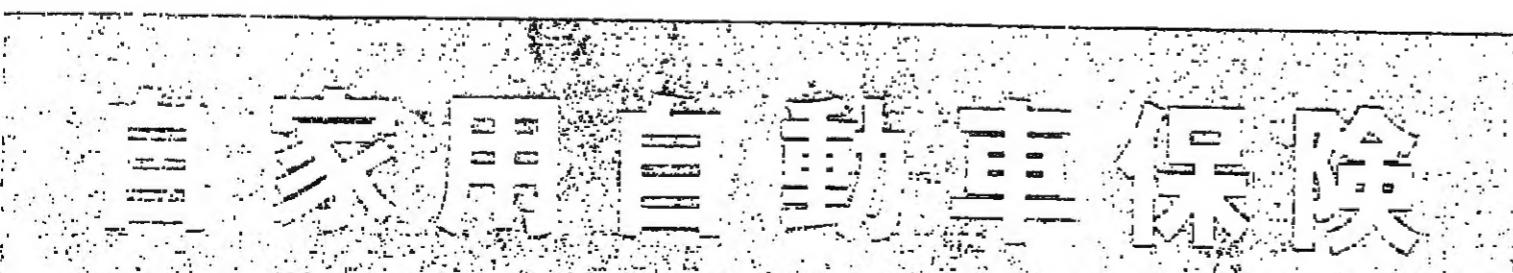
The world's first SWATH (small water-plane area twin hull) luxury liner sets new standards in cruising. Operated by the US-based Radisson Hotel group and Finland's Diamond Cruise Inc, the ship's revolutionary construction allows her to glide smoothly over the ocean. And the luxurious communication systems installed in the SSC Radisson Diamond are just as remarkable. Fidelio Cruise is the management

system that integrates all PCs, servers, POS terminals and tele-communication systems on board. Satellite-linked direct-dial telephones in every cabin are as much a part of the 5-star system from Siemens Nixdorf as cashless payment transactions. Passengers' orders in restaurants, bars, shops or cabins are automatically booked to their accounts and settled when they finally disembark.

Leipzig: Advanced Siemens Nixdorf computer technology for 1400 East German savings bank branches.

The business revival in the five new federal German states is backed by Siemens Nixdorf, which is installing DM 150 million worth of advanced computer systems in 1400 East German savings bank branches. Within a year, they will have the technical capability that is already standard in leading banks in Germany and abroad: branch systems, customer service centres for 24-hour cash dispensing, automatic safes and systems to process payment transactions. Information technology from Siemens Nixdorf

will improve customer service and benefit bank staff. They will be able to concentrate more on counselling and providing customers with personal advice about savings and investments.



London: Great Britain's most successful electrical goods retailer orders Europe's most successful UNIX multi- terminal system.

With more than 800 stores and weekly sales of over £10 million, the Dixons Stores Group is the most successful electrical goods retail company in Great Britain. To reinforce its competitive advantage in the long-term, Dixons has ordered the PCD-4T/25, which runs under SCO UNIX operating system, from Siemens Nixdorf, the most successful European UNIX supplier. Powerful features, such as massive memory capacity, multi-terminal operation and advanced networking capability, make Siemens Nixdorf's PCD systems the most efficient basis for the new company-wide UNIX network at Dixons. The PCD systems, which will be installed in over 800 Dixons and Currys branches, will provide support for outstanding customer service. At the touch of a button, sales personnel can select precisely the right product to satisfy the customer's needs in terms of price and specifications from a range of over 6000 articles.



Tokyo: One of Japan's largest insurance companies leaves nothing to chance, with high-tech printers from Siemens Nixdorf.

World premier for a new generation of advanced printers from Siemens Nixdorf: the Japanese Nippon Fire and Marine Insurance is the first company to benefit from the new 2140-4 LED high-performance print-

er, providing 192 top quality A4 pages a minute. A further feature is that the new 2140-4 reproduces Kanji characters as clearly as Roman letters. Nippon Insurance, one of Japan's largest insurance businesses, can rest assured about

handling the daily flood of paper. Its LED printers produce, trouble-free, 1.7 million pages of documents every month for vehicle and domestic insurance policy holders.



Brussels: IT fuel from Siemens Nixdorf helps FINA run better.

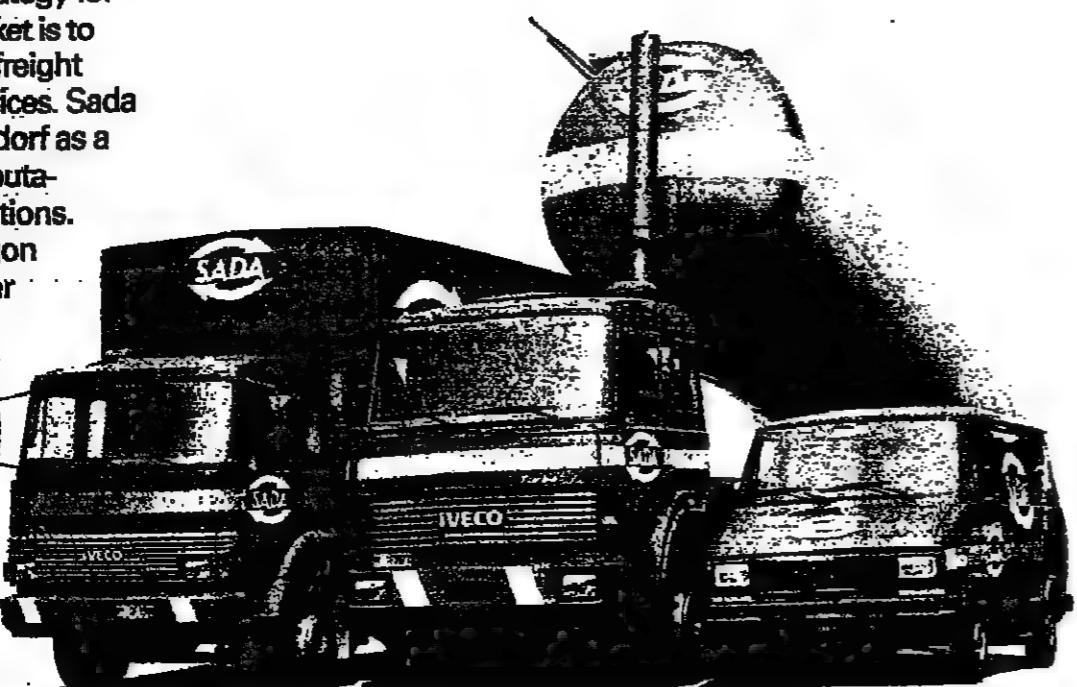
FINA Europe – subsidiary of Petrofina, Belgium's largest petroleum company – is working with Siemens Nixdorf on a trend-setting concept in forecourt retailing. Motorists visiting FINA stations in Europe will soon see the difference between a conventional filling station and the service station of tomorrow. More than 180 UK FINA sites have already been equipped with Namos, the new Siemens Nixdorf integrated petrol forecourt solution. Siemens Nixdorf POS 2000/10 point of sale

terminals in shops, linked to PCD 386 personal computers running Namos software in the back-office, provide complete station management. The system integrates all activities, from fuel sales to shop purchases and data transmission to head office. The solution improves stock management and will allow FINA customers to use all modern forms of payment to settle their bills. With Namos from Siemens Nixdorf, FINA has the organisational fuel to provide a decisive competitive advantage.

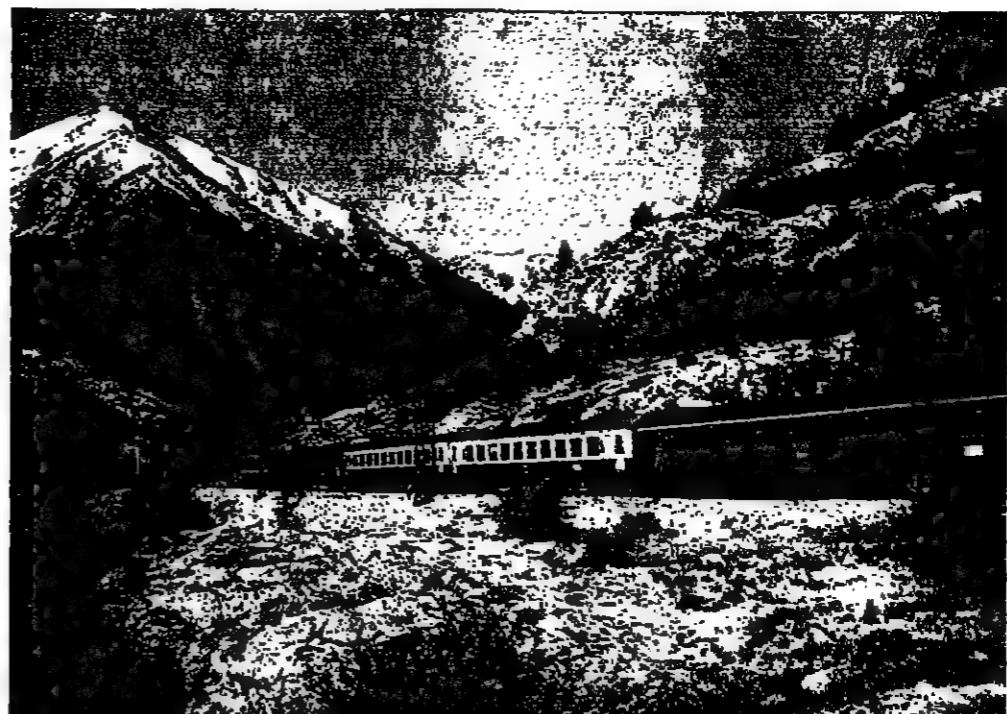
Milan*

For business that knows no frontiers, Sada drives ahead with Siemens Nixdorf open systems.

At Sada Transport Internazionale, new IT concepts are on the move. The Italian company's strategy for the single European market is to provide everything from freight transport to logistics services. Sada has chosen Siemens Nixdorf as a system partner with a reputation for trend-setting solutions. Six Siemens Nixdorf Targon computers, running under the UNIX operating system, handle cost calculations and invoicing, stock control, deliveries and COD consignments, loading logistics and accounting. They also turn new services, such as just-in-time transport planning, into profitable extra business for Sada.



Paris: Siemens Nixdorf is the driving force behind French Railways.



SNCF, the French national railway company, is on track with Siemens Nixdorf for a new organisational IT strategy. Siemens Nixdorf is providing 410 minicomputer systems running a wide range of administrative applications. Siemens Nixdorf has developed special software for SNCF. From payroll, accounting and site security across the SNCF network, through to improving track use efficiency, Siemens Nixdorf is the IT driving force for SNCF.

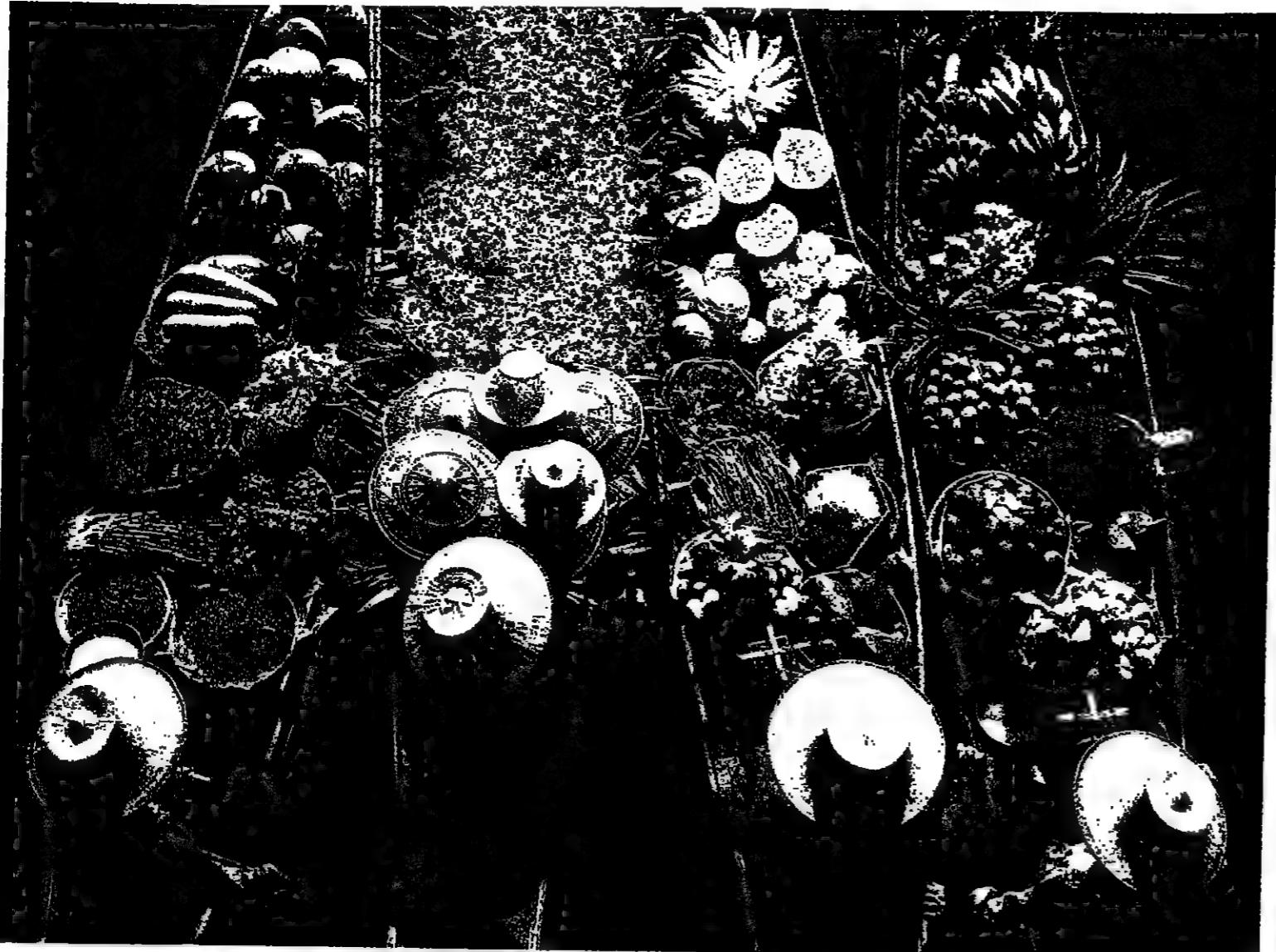


Madrid: New computer power for Europe's largest private power supplier.

Spain's Iberdrola – Europe's largest private energy supplier has ordered new sources of power from Siemens Nixdorf. High-performance H 120 and H 90 computers from the BS 2000 family have a total disk capacity of more than 100 Gigabytes. They are linked to 1200 terminals

handling 4.5 million data transactions a day. Siemens Nixdorf systems manage one of the world's largest databases (with over 80 million datasets) and handle complex applications from bookkeeping to cartography in administration, operations and technical calculation.

SIEMENS NIXDORF



Bangkok: Largest computer order in Thailand's history goes to Siemens Nixdorf.

Thailand's Bank for Agriculture & Agricultural Cooperatives (BAAC) has invested in equipment that is already paying off for financial institutions all over the world: banking systems from Siemens Nixdorf. The order, worth DM 60 million, is

Thailand's largest computer project to date. The state-owned bank is introducing advanced technology into 507 branches, with UNIX servers, PCs and printers from Siemens Nixdorf to be installed nationwide in the next five years. The decisive factors in BAAC's

decision were Siemens Nixdorf's expertise and its extensive service network. With more than 20 service centres in Thailand, Siemens Nixdorf's subsidiary is always close to the customer.

BS 2000

Zurich: Swiss private bank becomes BS 2000 customer No.5000.

In the European financial centre of Zurich, Rüd, Blass & Cie AG is a top banker in the brokering, securities trading, investment counselling and asset management business. To improve response times and efficiency in its specialised business, the bank opted for the 7500 mainframe system from Siemens Nixdorf—and became the 5000th BS2000 user, worldwide. When the bank moves into Zurich's new stock exchange building next year, it will have an H60 mainframe computer, a C40 back-up system and a complete cable network that will provide all terminals with state-of-the-art communication services. "Software and quality of the hardware are decisive for the efficiency of our company" are reasons given by

Executive Director
Dr Rudolf W Frey in explaining their choice of Siemens Nixdorf.

Milan: Made-to-measure IT solutions to suit an Italian trendsetter in fabrics.

Fine linen and the best cotton fabrics from Solbiati Sasil: the materials that the dreams of international fashion designers are made of. With sales of more than DM 100 million and an enormous export market, the company is one of Italy's most successful fabric manufacturers. Solbiati's quality now has the backing of Siemens Nixdorf, whose Quattro and 8890 computers supply the raw material for total production planning: order processing, warehouse management, purchasing, quality control, statistics, time schedules and individual data for each weaving machine. Using complex real-time information, the terminals in Solbiati's showrooms in Munich, Düsseldorf, Milan, Florence, Vicenza and New York work as a just-in-time system, for more than 5 million metres of fabric every year.

IT-World News uses examples to show what can be achieved by today's information technology. Siemens Nixdorf has the experience and expertise to make it happen. As a systems supplier, our product range spans the spectrum

of all essential IT components, from mainframes to Customer Service Centre terminals. Siemens Nixdorf works in partnership with its customers, creating the synergy that results in the best possible information technology solutions.

Stockholm: For SAS, the customer has control.

How Siemens Nixdorf turns computers into marketing tools for its customers can be seen right away at airports in Gothenburg, Oslo, Stockholm and Copenhagen, where the Scandinavian airline SAS is moving towards self-service, with Siemens Nixdorf. The starting point: Siemens Nixdorf's Customer Service Centres (CSC) at the check-in. They're as easy to operate as a cash-

point machine. SAS passengers don't have to queue: they can check themselves in at a CSC terminal, and have their boarding card printed out in seconds. Rapid, self-service check-in is particularly suited to frequent travellers and business passengers. Within three years, SAS will extend this unique self-service concept throughout Europe, working closely with Siemens Nixdorf.

For further information, please contact:
Siemens Nixdorf Informationssysteme AG,
UK 41, Postfach 83 09 51,
8000 Munich 83, Germany.

Synergy at work

MANAGEMENT: The Growing Business

Cutting down on hot air

The owners of one large London office building reduced their gas consumption by two-thirds over a three year period when they modernised their energy management system.

Many businesses could make similar savings if they improved the quality of their energy controls, according to a new handbook.

Quadrant House, headquarters of the Reed Publishing Group, was a speculative, air-conditioned office building, completed in 1980. Impressive savings in energy use and costs were achieved after energy management was contracted out to Mathew Hall. Under the arrangement, the contractor could invest its own time and money to make savings and share the benefits with the client.

Gas consumption was reduced by better control of the central air handling plant and by eliminating the inefficient use of central boilers in summer by installing point-of-use heating of hot water for showering and washrooms.

Just before the start of the contract in 1987, automatic lighting controls were fitted in the building and the banks of switches in corridors were replaced by local switches in each office. The improved plant and lighting management cut electricity use by 18 per cent, in spite of increased use of office equipment and the move to electric hot water heating in summer.

Managements should start by questioning their own energy use and policies, the guide suggests. What is the cost of energy used in their offices? How does it compare with other similar buildings? When was energy use last surveyed? And has management implemented any efficiency measures?

Technical assistance is available from a range of organisations providing energy consultancy and contract energy management.

* Director's Guide to Energy Management, Institute of Directors. From Director Publications, Mountbatten House, 6-20 Elizabeth Street, London SW1W 9RE. Tel: 071 530 6066. £3.95.

CB

Strangled by Inland Revenue regulations to prevent tax evasion and hijacked by the introduction of special privileges for rented housing, does the Business Expansion Scheme (BES) have any role still to play in financing small businesses?

The history of the BES as a programme for promoting enterprise has not been a happy one. It has raised more than £1.5bn since it was launched in 1983 but much of this money has gone into low-risk, asset-backed ventures, far removed from the entrepreneurial businesses first envisaged.

The BES allows investors to claim income tax relief on equity investments of up to £24,000 a year in unquoted companies while investors are also exempt from capital gains.

In return, the companies in which they invest must conform to strict rules governing the sorts of activity they carry out (no commodities dealing or banking), their geographical spread (mainly in the UK) and the composition of assets (not too much land and buildings).

The introduction in 1988 of a two-tier system under which companies providing homes to let under assured tenancy agreements could raise up to £5m while other "trading" companies could raise only £500,000 – since increased to £750,000 – tilted the scales still further away from the entrepreneurial small business.

But wait. The BES may be down but it is certainly not out. Some small companies are managing to steer between the rocks of regulation to raise useful amounts of finance, while allowing their investors to enjoy the BES tax breaks.

The Oxford Toy Company, a two-year-old company with projected sales of £50,000, raised £31,200 from BES investors – friends and neighbours of its two founders in Wallingford, Oxfordshire – to finance the manufacture of its Quickword board game.

Richard McDonald, who set up the company with his husband Stuart, says she read up the rules for raising BES finance in the Inland Revenue's BES leaflet, IR 51. A 10-minute telephone conversation with the company's auditor filled in the remaining gaps.

"People can slip up over the simplest things and lose their BES status," warns Mavis Seymour, BES tax consultant at accountants Stoy Hayward. One investor realised that he was not allowed to become a paid director of the company but he announced his intention of billing it for some work he planned to do. This would also be seen as "receiving value" from the company and led to him forfeiting his tax relief.

Most BES fund-raisings are small, private deals similar to that arranged by Oxford Toy, says Seymour. In terms of the money raised, however, most comes through the more formal prospectus issues backed

Business expansion scheme

Quick word with the neighbours pays off

Charles Batchelor says that the option is still open

One of the investors, Martin Vaughan, a consultant with Unipart, a car parts group, was invited to the board. Vaughan says he had no previous experience of the BES though he does own shares in three quoted companies.

Vaughan says he had been asked, as a neighbour, to test the board game and he was impressed by the enthusiasm and ingenuity of the McDonalds. "My wife and I thought it was worth a bit of a gamble," he says. Shareholders are kept in touch with a quarterly newsletter and several have offered their garages to store stocks of games.

But if Oxford Toy found it surprisingly easy to find its way through the thicket of regulations which surround the BES, The Whole Thing, a "green" mail order company based in Kendal, Cumbria, fell victim to the rules.

The Whole Thing failed to raise £500,000 last year but ran into a problem with two large investors who would have owned more than 30 per cent of the company. This led to "the surreal situation of having to go to the City Takeover Panel", recalls William Poynter, managing director. The six months delay forced the company into liquidation, though the business has since been resurrected as The Green Catalogue with projected first year sales of £500,000.

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All in the game: Hannah McDonald with shareholders Richard Lewis (left) and Nigel Willmet who are both neighbours

by a BES specialist issuing house.

Prospectus issues enjoy two main benefits: they have been prepared by a specialist so should avoid the pitfalls which can trap the inexperienced. They can also make use of the sponsor's database of clients known to be interested in BES issues.

Derek Miles, an inventor, attempted to raise BES finance

for The Contented Cook, a company set up to develop a range of products based on an innovative cooking pot. Miles wrote his own document and arranged for copies to be sent out by a local financial consultant in Sidmouth, Devon. Miles raised just £5,000 of the £25,000 he was seeking and now says he would have been better to produce a proper prospectus for wider circulation.

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The BES Association, representing sponsors and others in the industry, is calling for changes to the BES in the forthcoming budget to promote investments in smaller and riskier companies. It is clear that there is a continuing need for the BES and that it is failing to serve its original purpose.

The problem with prospectus issues is that any company not involved in providing assured tenancy housing has to compete with the property schemes. Since property companies can raise larger sums of money, their costs of fundraising are relatively lower. This helps to explain why trading companies accounted for just £12m of the £25m raised by public BES offers in 1990/91.

"You cannot let the costs go above 10 per cent of the amount you are raising," says David Roys, a director of Matrix Securities, a BES sponsor. "But there is invariably more work in raising money for a trading company."

One way to reduce the cost of producing and distributing a prospectus is to put several companies in the same document. Neill Clark & Plant Hill, a Glasgow-based firm of solicitors is currently working on a combined prospectus for three different companies. This can bring the cost of a typical funding down from £25,000 to £15,000, says Ross Macdonald, a partner.

An alternative way of reducing costs and boosting the amount of finance which can be raised is to create separate companies each owning one of a chain of, say, hotels or retail outlets.

If a company believes it can raise the finance it needs from a fairly small circle of investors, it may opt to prepare a memorandum. This need not contain as much detail as a full prospectus but may only be distributed to a restricted number of people, usually taken to mean up to 40 people.

A fourth method of raising BES finance is for a company to approach a BES fund. But investors have shunned funds, preferring to invest directly. For all the complications that surround raising BES finance, it remains popular with many companies. Neill Clark says it received three approaches a week from companies seeking BES finance while Matrix Securities claims to be "inundated" with requests for finance. Many companies are keen to attract investors they believe will be less demanding than professional venture capitalists.

The BES Association, representing sponsors and others in the industry, is calling for changes to the BES in the forthcoming budget to promote investments in smaller and riskier companies. It is clear that there is a continuing need for the BES and that it is failing to serve its original purpose.

The number of franchise systems available rose by 14 per cent from 3,793 to 4,322. The failure rate of franchised businesses rose from 5.7 per cent a year to 7.2 per cent but was still below that of non-franchised businesses, the survey's authors said.

* From BFA, Thames View, Newton Road, Henley on Thames, Oxon RG9 1HG. Tel 0491 578050. £75.

In a Nutshell

Venture capital famine forecast

Small firms may be starved of venture capital finance when the economy starts to recover following a sharp fall in the amounts of venture capital raised in 1991. Foreign & Colonial Ventures (FC), a development capital fund, has warned.

Independent UK venture capital firms raised only £400m in new funds last year, less than half the £850m raised in 1990 and well below the £1.7bn figure the year before that, according to estimates by FC and Venture Economics, an industry research group.

Independent venture capital firms have had difficulties raising finance in the past year because of the poor performance of many of the funds raised during the 1980s. But the independents account for only part of the venture capital market and the F&C figures exclude 31, the largest venture capital firm, and the "captive" funds belonging to the banks and other financial institutions.

The amounts invested by independent venture capitalists also fell last year, though less sharply, FC estimated. Investments were £900m in about 600 companies compared with £951m put into 618 companies in 1990 and £1.2bn into 574 companies the year before that.

Blowing the export trumpet

Small businesses which have increased their export earnings over the past two years are eligible to enter for the latest annual Export Award for Smaller Businesses. More than £25,000 in prizes is on offer for five independent companies employing up to 200 people each and with export sales of at least £100,000 in their most recent financial year. The competition is sponsored by the British Overseas Trade Board and others.

Contact Award Administrator, Export Award for Smaller Businesses, Reed Information Services, Windsor Court, East Grinstead, West Sussex RH9 1XA. Tel 0342 326972. Closing date for entries is March 13.

Keeping a check on the banks

More than half of business customers may be paying incorrect interest charges to their bank, according to a survey carried out by Phoenix Finance Management, a Northampton-based supplier of computer software.

Phoenix surveyed customers who had bought its Bankcheck program, which checks to see if interest is being properly calculated, and found that 67 out of 116 respondents had discovered discrepancies.

Eleven had received refusals, usually accompanied by explanations and apologies, while 30 others were challenging their banks.

Some businesses and women found a new bank manager was unaware of verbal agreements reached with a predecessor and then imposed a higher rate which went undetected for months or even years.

Often customers were unaware of the penalty rates of interest which applied when an overdraft limit was exceeded.

Phoenix Tel 0804 259211

Franchise for job creation

Nearly 6,000 new jobs have been created by franchised businesses over the past year despite a fall in levels of turnover, according to a survey by the British Franchise Association and National Westminster Bank.

A total of 189,500 people are now employed in the franchised sector, the survey found. But combined sales in the year ended June 1991 fell from £5.2bn in 1990 to £4.8bn.

The number of franchised outlets rose from 16,260 to 18,600 and franchisors expect the number to double by 1996.

DOES YOUR COMPANY NEED HELP? HAVING A TOUGH TIME? DO YOU NEED FRESH IDEAS OR GUIDANCE?

British Ex-Main Board Pic Director offers UK Companies chance to beat recession - nationwide and well connected - available as Non-Ex-Director.

Write Box H9720, Financial Times, One Southwark Bridge, London SE1 9HL.

OPPORTUNITY

Hard working proprietors of successful, financially sound private UK retail health care chain, seek to become bigger fish in a bigger sea. Interested parties should wish to form a synergistic relationship which could lead to a franchise deal, equally for both sides. American and European partners welcome.

Write to Box No 19491, Financial Times, One Southwark Bridge, London SE1 9HL.

U.S.A. Business Opportunity Daily - Franchise Operation Price: \$25,000-100,000 Annual Royalty: 12% Reply: Diamond L Land & Cattle Co. R.R. 4, Box 100, Jackson, MS 38262 U.S.A. Fax: 217 488 8197

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U.S. company with 20 years experience seeks association with placement agent or broker to continue developing a U.S. natural gas field.

For details: Fax 314 993-0787 Sanderson Resources, Inc. St. Joseph, Missouri USA

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Well-established developer, real-estate company seeks for corporate developments in Scandinavia. Credit required: £1-5 million. Guaranteed security by bank or securities. Excellent appreciation. Business plan available.

Write to: Bodie, AB Box 15, 374-01 ASAKUMI, SWEDEN

MORTGAGES

On Commercial & Industrial Properties at prime rates 5/10 years, interest only. Minimum loan £300,000.

Apply to: HIRSCH Hanger's leading Financial Advisers, HIRSCH MORTGAGE INT'L, Apothecary House, 45-51 James's Place, London SW1A 1PA. Tel: 071-623 8051 Fax: 071-409 0419

FUNDING REQUIRED

by experienced builder/developer. Debt or Equity for low-cost residential schemes in selective areas. Excellent references available.

Write to: Beechwood, Financial Times, One Southwark Bridge, London SE1 9HL.

WHEN THE BANK SAYS "NO" Tel/Fax 0245 400173 Beechwood, London SE1 9HL

COMMERCIAL HIRING: Chartered Accountants business opportunities/venues. Any proposition considered. Write Beechwood, Financial Times, One Southwark Bridge, London SE1 9HL.

FRANCE: NATIONAL POWER company disposing of surplus land and buildings near Paris. Details of land and buildings and state incentives available to business units for creating jobs. Meetings being arranged for February 3-4 in London. Tel 0377 363388

BUSINESS OPPORTUNITIES

SATELLITE RADIO SERVICE

A new company specialising in the distribution of radio programmes and ancillary services to various markets in the UK and Europe, seeks equity partner.

Write Box H9397 Financial Times, One Southwark Bridge, London SE1 9HL

FARLANE Property Joint Ventures

An understanding of the current property markets and the opportunities of repositioning, for example, will result in substantial gains for the discriminating investor. Farlane's unique and sound conservative approach to low risk projects, investments and trading will provide excellent potential returns to partners over the next 3 years. Partner companies with £150,000 plus are required over 9 to 18 month periods. An attractive profit-sharing Joint Venture Agreement is offered. Details from:

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Fax 071 529 1768

Property investors have significant skin. Joint venture partners must be able to demonstrate their ability to assess and manage such risks.

AUTOMATION SYSTEMS TIME AND ATTENDANCE PRODUCTS

We have a fully developed product which has been successfully installed in various UK sites which is no longer part of our core business activity.

We wish to dispose of this business to a company who is already established in this field who could successfully promote and develop the business.

The product as designed is suitable for time and attendance but has potential for applications in machine and work in progress monitoring.

It is our intention to dispose of the assets and the intellectual property associated with this product. Interested parties should write in confidence to Box H9440, Financial Times, One Southwark Bridge, London SE1 9HL.

MINING INDUSTRY ELECTRICAL/ELECTRONIC PRODUCTS

This long established division of a well-known company in the industry is seeking a partner who could assist in the sales and development of these products into the mining industry in the UK and export markets.

The division currently has a turnover of around £250,000 and generating good growth. We would consider disposal

Touche Ross

Ferry House Engineering Limited (In Administrative Receivership)

The Joint Administrative Receivers, L. H. Gatoff and L. Brown, offer for sale the business and assets of the above company.

- The company specialises in welding, fabrication and pipework and holds British Standard 5750, ASME and ANSI.
- Well established quality customer base.
- Experienced well qualified workforce including quality assurance personnel.
- 12,000 square foot freehold premises.
- Annual turnover of £1.5 million.

For further information please contact M. B. Jackson at the address below:

93a Grey Street, Newcastle upon Tyne NE1 6EA.
Tel: 091 261 4111. Fax: 091 232 7665.
Authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business.

DR International

I.R. Tools Limited

Sheffield

The Joint Administrative Receivers offer for sale the business and assets of I.R. Tools Limited, as a going concern.

The company's business comprises the supply of band saw blades, specialist steel sawing, dealers in new and refurbished machinery and machinery servicing.

Principal features include:

- Annual turnover c£1.0m
- Large, extensive freehold premises
- Established customer base
- Modern plant and machinery
- Skilled and semi-skilled workforce
- Investment property with rental income

For further information contact the Joint Administrative Receiver, Rodger Taylor, KPMG Peat Marwick, The Fountain Precinct, 1 Balm Green, Sheffield S1 3AF. Tel: 0742 766789. Fax: 0742 766213.

KPMG Corporate Recovery

Western Blinds Group

Gloucester

The Joint Administrative Receivers offer for sale as a going concern the business and assets of the Western Blinds Group (incorporating Western Blinds Limited, Gloucester Contracts Limited and J. Avery & Co. Limited). The group is engaged in the design, manufacture, installation and sale of a complete range of internal blinds, curtains and tracks together with an extensive external blind program.

Principal features include:

- Well established "Levolutex" brand name.
- Turnover of £2.5 million per annum.
- Approximately 50 skilled employees.
- Freehold premises of 20,000 sq. ft. in Gloucester.

For further information contact the Joint Administrative Receiver, John Wheately, KPMG Peat Marwick, Lansdown Road, Cheltenham, Gloucestershire GL50 2JA. Tel: 0242 222020. Fax: 0242 221970.

KPMG Corporate Recovery

Barras (Garages) Ltd.

The Joint Administrative Receivers offer for sale as a going concern the business and assets of Barras (Garages) Ltd.

Principal features include:

- Two franchise dealerships, Renault in Warrington and Vauxhall in Runcorn with £11 million annual turnover.
- Modern purpose built fully equipped freehold premises of approximately 2.5 acres on the Renault site.
- Leasehold premises of approximately 0.25 acres on the Vauxhall site.
- Premises conveniently situated with good motorway access in Warrington and Runcorn.
- Approximately 40 employees.

For further details contact the Joint Administrative Receivers, Peter Terry or Phil Ramsbottom, KPMG Peat Marwick, 7 Tib Lane, Manchester M2 6DS. Tel: 061 832 4221. Fax: 061 832 7265.

Telex: 668 265 PMMMAN G.

KPMG Corporate Recovery

VAN AND CAR HIRE

Well established van and car hire business for sale. Situated in the North of England. 3 depots. Annual turnover 1.1 million and increasing. For further details either phone or write Mr. P Goodwill Nelson & Co.

St Andrew's House St Andrew's Court

67/67a Burken Street Leeds LS3 1LA.

Tel: 0532 436491.

FOR SALE

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Due to impending retirement, privately owned and family established over 40 years. Large established skilled workforce. Turnover over £2m. trading nationally. For further details please write to the firm.

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94, GLOUCESTER PLACE,

LONDON W1H 1DA.

Ref. KSH/DMAG/SCRA.

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071 486 4231

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Jabro Food and Drink (Hayes) Limited (In Receivership)

Jabro and N.J. Voight, the Joint Administrative Receivers, offer for sale the business and assets of the Jabro Group of food and drink wholesalers, including:

- Established wholesaling business with wide customer base
- Substantial freehold and leasehold premises in Luton and Hayes
- Wide ranging stock with book value estimated at more than £2 million
- Turnover in excess of £30 million per annum

For further details please contact the Joint Administrative Receiver, J.M. Indale at Cork Cally, 8 Greyfriars Road, Reading, RG1 1JG. Tel: (0734) 500338 Fax: (0734) 607703

Cork Cally is authorised in the name of Capers & Lybrand Deloitte by the Institute of Chartered Accountants in England and Wales to carry on investment business.

ICork Cally

Brake Industries Ltd (In Receivership)

Sheffield

The above company manufactures and supplies brake disks to the motor trade after-market.

- Recently built factory/offices
- Long leasehold 1.1 acre site
- Modern high technology equipment
- Projected annual turnover £1.5m to £2m
- Growth market
- Substantial stocks

For further details contact the Joint Administrative Receiver, Peter Berrie, KPMG Peat Marwick, 7th Floor, Astral Towers, Beech Way, Garswood, RH10 2ZA. Tel: (0293) 652000. Fax: (0293) 652100.

Grant Thornton

The U.K. member firm of Grant Thornton International. Authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business.

Construction Company

Bedford

The Joint Administrative Receivers offer for sale the business and assets of Bushby Homes Limited and its subsidiary company Bushby Construction Limited.

Principal features include:

- Freehold site of 2.2 acres, comprising office block, builders yard and car parking, suitable for housing development.
- Freehold site comprising seven substantially complete bungalows with private garages
- Freehold site comprising a warehouse (with planning permission for conversion to flats) and a semi-detached house.
- Contracts in progress.
- Annual turnover in excess of £5 million.

For further details contact the Joint Administrative Receiver, Myles Hailey, KPMG Peat Marwick, Spencer House, Ciltonmore Road, Northampton, NN1 5BU. Tel: 0804 34480. Fax: 0804 32297.

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Tel: 061-832 8454

On the instructions of J.S. Wheatley and A.M. Davies

Joint Administrative Receivers

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Turnover £1.5m, sales value £550K, worth £400K to include freehold

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Stephensons Law, KCR International Ltd, Hardwick House, Hardwick Street, Manchester, M19 2BB. Tel: 061 443 1327 or Fax: 061 443 1323.

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Joint Receivers of The Jazz Cafe Limited

FOR SALE

As a going concern

Jazz Cafe

CAMDEN, LONDON NW1

Offers invited for the leasehold interest, business, goodwill, fixtures and fittings.

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For further details contact Mark Dobell, Ernst & Young, Barclays House, 6 East Parade, Leeds LS1 1HA. Tel: 0532 431221. Facsimile: 0532 442241.

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TECHNOLOGY

Gene therapy offers the most promising method of treating cystic fibrosis, writes Elisabeth Tacey

Breathing easier about new cures

Imagine trying to clear your throat of a mucus so thick that researchers have to cut it with a razor blade for their experiments.

That is daily life for 30,000 Americans and 25,000 Europeans suffering from cystic fibrosis, the most common genetic disease among Caucasians.

It is likely to kill most of those people before they are 30, yet by the end of the century this fatal disease may be curable. If so, it will provide an outstanding success story for biotechnology and genetic medicine.

Ten years of worldwide genetic investigation reached a climax in 1989 when researchers at the universities of Toronto and Michigan isolated and worked out the structure of the gene which causes the disease. It turned out to be a code for a protein known as cystic fibrosis transmembrane regulator (CFTR) which is involved in carrying chloride ions across the cell membrane.

Scientists then managed to correct the defect in test-tube cell cultures.

This month the journal *Cell* reported another breakthrough: the National Institutes of Health in the US had successfully treated rats with cystic fibrosis by getting the gene into the lungs using a virus to carry it.

Genzyme, the Massachusetts-based biotechnology company, is working on a cure for cystic fibrosis. It claims to be the first to have built the entire DNA sequence responsible for directing the protein's production in cells and in inducing genetically-engineered cells to form the protein.

Gene therapy appears the most promising treatment in the long run, since it would be permanent. However, Alan Smith of Genzyme says that the one-off gene replacement operation is "way, way off".

Getting the correct gene to the lung site is a difficult job. Francis Collins at the University of Michigan said on report-

ing the test-tube experiments: "Safe and effective delivery of the gene to a large proportion of lung cells is the big question now."

The human DNA has to be fitted into the DNA of a virus made harmless by genetic engineering. Then the virus targeted at the correct cell where it can copy the human DNA.

However Robert Beall of the Cystic Fibrosis Foundation, who also leads the research programme at the NIH, claims to have solved some of the problems. His team treated rats with cystic fibrosis using an inhalation technique to get the virus carrying the correct gene into the lungs.

The next step is to try the technique on monkeys with human trials to follow if the key treatment is successful. Smith points out that such therapy as changing a person's genetic material will only be

done once the science has been fully worked out.

As an interim treatment, Genzyme is developing drugs to stop the defective gene working. Patients would be given these together with the correct CFTR protein.

Smith reckons that the mutant protein does not fold properly, so it gets stuck in the cell and broken down there.

The problem seems to be caused by the deletion of one amino acid of the 1480 that form the protein. His team is working on making the protein using transgenic goats, in which the human CFTR gene is inserted. The protein is released in the animals' milk in greater quantities than could be achieved in a laboratory.

The next step, he says, is to find out how to get the protein to the affected sites - which will mean reconstituting it in

the lungs, as the body will break it down elsewhere.

Meanwhile, in California Genentech, the US's largest biotechnology company, has developed a treatment with the bovine enzyme DNase found in the mucus of cystic fibrosis sufferers, which made it so thick.

The researchers found that a bovine DNase, an enzyme in cows that breaks down DNA, will mean reconstituting it in

the lungs, as the body will break it down elsewhere.

Steve Shak, director of immunobiology at Genentech, has developed a treatment with the bovine enzyme DNase found in the mucus of cystic fibrosis sufferers, which made it so thick.

The researchers found that a bovine DNase, an enzyme in cows that breaks down DNA, will mean reconstituting it in

the lungs, as the body will break it down elsewhere.

There had even been uncontrolled experiments on cystic fibrosis patients that showed that the bovine enzyme thinned the mucus but that some sufferers reacted against the foreign protein. Shak explains that the work had not been followed up: "Mucus secretions are not a topic of great scientific investigation".

Two years of recombinant DNA work led to the isolation of human DNase. Shak then got some mucus from acute cystic fibrosis sufferers and, having had to cut it with a razor-blade to get it into test-tubes, found that after 15 minutes mixing with DNase, it "flowed freely".

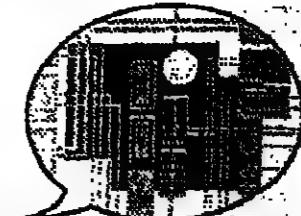
Clinical trials of DNase began in the US last June and final trials began this month with approval for sale expected next year. "We know that DNase is not likely to be a cure," says Shak. "It's likely to be used with other therapies under development."

He stresses the part that biotechnology played in its development. "There is no way of solving this problem (of thick mucus) other than by recombinant DNA methods."

The Genzyme and Genentech treatments are likely to be approved as "orphan" drugs, which target diseases afflicting less than 200,000 people in the US. Orphan drug makers receive tax benefits and a seven-year monopoly on the drug once it comes to market.

Diesel cleans up its act

By John Griffiths



TECHNICALLY SPEAKING

pean industry and prospects, suggests that the revival now being witnessed will continue to strengthen.

The study concludes that it will based mainly upon:

- Increasing concern about exhaust emissions from petrol engines.
- EC legislation aimed at ban monosing fuel prices.
- Technical advances which are rapidly increasing its acceptability to consumers previously deterred by lack of performance.

Starting in October, all new petrol-engined cars in the EC will have to be fitted with catalytic converters. This will encourage more diesel sales, particularly in the small car sector, predicts Gormezano, because "the introduction of three-way catalysts will have a proportionately greater adverse effect on the cost of small petrol-powered cars. It will also adversely affect the fuel economy of petrol-engined cars in general".

Perhaps most significantly, the diesel is also seen as the main beneficiary of the harmonisation of fuel prices within the EC single market. Under the latest EC proposals for the taxation of vehicle fuels from 1993, leaded fuel would be subject to a recommended minimum tax of Ecu.49 (28p) per litre, compared with Ecu.44 for unleaded and only Ecu.27 for diesel.

In the end, however, the future fate of diesel cars will depend on the extent of the research effort which continues to be applied to it. On that basis, things look ever brighter. Germany, the EC's motor industry power house, is making intensive efforts to develop new generations of more powerful, quieter and "smokeless" diesels.



A young cystic fibrosis patient learns to take medicine to help clear his blocked lungs

It's all in the genes

four-year-old American girl suffering from a rare inherited disorder of the immune system. The treatment in September 1990 has brought about a dramatic improvement in her condition. Since then, half a dozen other gene therapy studies have started in the US.

The treatment approved by the Clothier committee is "somatic gene therapy". It corrects the defect by adding new genes to certain cells - for example in the lungs or bone marrow - but the genetic change is not passed on to the patient's offspring.

The committee decided that on moral and ethical grounds this type of gene therapy is not fundamentally different from other advanced medical procedures such as organ transplants or blood transfusions.

In contrast, "germ line gene therapy", which would affect future generations, is generally regarded today as medically unpredictable and ethically unacceptable. It is unlikely to be approved anywhere in the world, at least for a few years.

A procedure equivalent to germ line therapy is now used to make "transgenic" animals - for example sheep which produce valuable human proteins in their milk - by inserting genes into newly fertilised embryos. But, as the Clothier

report points out, "little is known about the possible consequences and hazards of human germ line therapy" and any harm to future generations would take a long time to discover and deal with."

Even somatic gene therapy has possible dangers, but these would only affect the individual patient. The present technology, which uses disabled viruses to carry new genes into human cells, inserts the DNA almost at random. There is therefore a risk that it could cause a new mutation by disrupting some other gene or its means of control - possibly even switching on a dormant cancer-causing gene.

However, in comparison with the severity of the inherited diseases they are intended to treat, the risks of gene therapy are generally thought to be acceptable.

After publishing the Clothier report, the Department of Health said there

would be a four-month consultation period before the government decides on permanent arrangements for regulating gene therapy. Any proposals for UK gene therapy trials made before then will be considered by Sir Cecil's Committee on the Ethics of Gene Therapy.

Clive Cookson

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The shape of fairs to come

ARTS

Sympathies with the Soviet

William Packer reviews the current exhibition at MOMA, Oxford

For the Museum of Modern Art at Oxford to call its latest exhibition, *Engines of the Human Soul*, is to pitch it a shade too strong. It may catch the eye, but it can hardly be held to signal a unique and isolated phenomenon. What, after all, do we imagine religious art, or any official or publicly commissioned art, was trying to do in every age? This does not make this exhibition any the less interesting or worthwhile: only the more particular.

The subtitle, "Soviet Socialist Realist Painting 1930-1970", supplies the particular gloss. Here are characteristic examples of the art that was officially acceptable in the Soviet Union, from the time that Josef Stalin first imposed his dreary rule, continuing on through the comparative thaw in official attitudes in the years following his death, and so on into the early years of Brezhnev's regime.

But even so, what we have is not altogether what we might have expected.

There are indeed some odd and awful things, dire enough to fuel any prejudice: the usual hagiographies of Lenin and Stalin; the workers in field and factory happy in the service of the workers' state; the image of parenthood as public duty; and the lovers who stride out so confident into the socialist future. Most sinister of all we have Grigori Shegal's "Leader, Teacher, Friend" of 1937, a modestly smiling Stalin slipping quietly onto the podium behind the speaker, at the very time of the show trials and the greatest terror.

But even here we must be careful to distinguish between the form and the content, and face the awkward truth that the most dreadful lies and blackest politics may be propagated rather well. Some of the works are frankly bad. "They are writing about us in Pravda", as it were, picnicking on the collective farm, is as crude and mawkish in execution as in sentiment. If mockery is what one enjoys, there is plenty to mock. The truth is, however, that even that sinister Stalin is

done - within its terms - with creditably competent panache. Vrul Mosegov's somewhat later and larger composition of Stalin leading a demonstration in 1912 (1949) is technically as sound a history painting as we might have had from any Salon or Academy of the 19th century. Intense and alien though her actual commitment may seem to us, Yvachev Martrupolski's "Young Leader of the Pioneers" (1949), reading out her lecture with all the seriousness of youth, is as well observed, well executed and touching an image of a girl as any from more politically acceptable a hand, as though Milaia had lived on to paint a Girl Guide in her best uniform.

It is not quite that it is old-fashioned, but there attaches to so much of the work a decided flavour of the past, yet still active and vigorous. This is especially true of the greater portion of the work that is political, that is to say socialist, only in the broadest sense. Much of the work on show, in any case from the 1950s and the milder, post-Stalinist cultural climate. None of these artists were dissident; all accepted the constraints imposed through their union, most of them never knowing any other dispensation. No matter that they had no choice: the fact is that, cut off from the later developments of modernism, they remained active within the broader encompassing realism of the western tradition, extending through a generalised post-impressionism to incipient expressionism.

So it is that with "Pushkin meeting Kukhlebeker" by Aleksei Merzlyakov (1957), we have something neither more nor less historic than shall we say, Lady Butler's Crimean "Roll Call", or any other romantic Victorian reworking of history. "The Gingerbread Arcade" by Vladimir Stozharov (1956) carries no historic nor political charge at all, but is simply a painting of a provincial market-place in muddy mid-winter that is only fair to admit as much when it is well done.

Scottish social realist of the 1870s and '80s.

Mai Dantsig's girl hanging out the washing in the sun (1965) and Aleksei and Sergei Tkachev's "Postgirl" (1951) are vigorous and engaging examples of academic post-impressionism. Eduard Bragovitski's woman by the river, "Logging on the Veltula" (1964), she foursquare in her scarlet coat against the red landscape, is far more honest and straight-forward a composition than anything of our western neo-expressionism of the 1980s. (It is just such stuff, straight-forward, well-crafted, variously academic in the best sense and for the most part quietly apolitical, that Roy Miles has been bringing onto the London market at his Trout Street Gallery, and his latest show is no exception.)

But even were it to be overtly political, there is not necessarily a problem. Our luck has been that no significant art came out of Nazi Germany, and it has too-long been fashionable to laugh socialist realism out of court, similarly high-minded and unapologetic propaganda as it is. The virtue of this serious and fascinating loan exhibition, at Oxford's 30 Pembroke Street, until March 15, sponsored by Visiting Arts and what were the Artists' Union of the Soviet Union is that it makes us address ourselves to a central feature of our own art in the 20th century.

What, really, is the difference in principle between Ekaterina Zernova's "Taxi-driver Kuznetsov" (1933) and a portrait by Eric Kennington of a British Airmen of the Second World War, what between the furnaces of the Stalin Factory by Mikhail Kostin (1949) and Stanley Spencer's paintings of the war-time ship-builders on the Clyde, or Laura Knight's "Ruby Loftus screwing a breech-ring"? Can it be that what is bare-faced propaganda to one side is no more than cheer and encouragement to the other in difficult times? The moral dilemma remains, but it is only fair to admit as much when it is well done.



"A Sunny Day": a girl hanging out the washing in the sun by Mai Dantsig, 1965

A choreographer of human emotions

Antony Tudor was one of the most significant choreographers of our century. He gave birth to the first clear awareness of psychology, showing how it might probe personality, and expose the essence of character. His reputation rests upon a handful of works created in the decade 1936-1945: with *Jardin aux lilas*, *Dark Elegies*, *Pillar of Fire*, a one-act *Romeo and Juliet* and *Underworld*, his place in dance history is secure. In these ballets Tudor explored human feeling through movement of extreme precision. The anguish in *Jardin*, the exquisite sweep of *Romeo*, the sexual

and destined for the meat trade, into Antony Tudor, apprentices dancer at Marie Rambert's studio in 1928, and thence, thanks to Rambert's goading and encouragement, into a choreographer of profound originality. There may have been difficulties in making his work known - it was hard in keeping with an audience taste nurtured on Ballets Russes glamour or Vic-Wells classicism - but Tudor had devoted associates, notably the elegant, expressive Maude Lloyd; Peggy van Praagh; and the dancer Hugh Laing, who was his companion for more than 50 years. By the mid 1930s Tudor was 'making great things'.

In 1939 Tudor and Laing went to the US to join the newly-founded Ballet Theatre. For this company Tudor produced masterpieces - Nora Kaye his muse for *Pillar of Fire*, and Alicia Markova an exquisite Juliet in *Romeo*, with Laing a crucial figure in these, as in *Underworld*, which explored a murderer's psyche.

Then the well-spring of inspiration seemed to dry. Brief sojourns to New York City Ballet and to Sweden were neither fruitful nor happy. Ballets failed, and by the 1950s Tudor devoted himself increasingly to teaching in New York. Zen Buddhism seemed to bring further discipline to an already austere temperament, but there came an upsurge of creativity when Tudor returned to England for two visits to work with the Royal Ballet. He staged "Shadowplay" for Anthony Dowell at Covent Garden in 1957, and in the following year made *Knight Errant* for David Wall with the Royal Ballet's touring section. Two last works were made in



Antony Tudor: he merits a serious biography

1975 and 1978 for American Ballet Theatre. Tudor died in 1987 at the age of 79, and a year later Laing too, died.

Such a man, and such a career, merits serious and searching biography, and now that need is the more urgent in the light of Donna Perlmutter's morgatory life of Antony Tudor. It is difficult to know how to qualify this vulgarly written exercise save as one of those

books that demand to be thrown across the room in fury at their stupefying awfulness. I gather from the dust-jacket that Miss Perlmutter is a Los Angeles journalist. Her prose style contrives to be arch, strident, and given to a fearful sprightliness, as if afraid that readers might not otherwise reach the end of a sentence. That Miss Perlmutter has a taste for neologisms - "policy-

makers", "spitework", "dancescapes" and "characterological" are a few choice specimens - is an incidental deterrent to her text. That she has subjected Tudor's work and his relationships to reach-me-down psycho-analysis is an abiding annoyance.

As I page succeeded hectic page, I gained an impression that Miss Perlmutter has failed to understand the nature of Tudor's ballets, or has much familiarity with the fabric of dance history. She believes that Tudor "plucked" Anthony Dowell "from the corps de ballet" for *Shadowplay*, ignorant of the fact that he was already a principal of the Royal Ballet. And to aver that Tudor cast the ballet with "sensitive nobodies" may intrigue Dowell, Merle Park and Derek Jencher, the eminent and well-established principals of the first performance. She believes that Tudor was a guest artist with Ballet Theatre at the time of the creation of *Romeo*. Dame Alicia's memoirs provide a different and more reliable account of the staging of a very beautiful ballet.

Miss Perlmutter's view is that biography is means of rehashing in lurid terms the stormier scenes of her subject's life. In the process, Tudor's art and genius are cheapened. Miss Perlmutter fails in matter of research by glossing over his Swedish visits, and certain other foreign journeys, and fails even more significantly in her assessments of his creations. She prefers, instead, gossip and amateurish analysis, and the resultant portrait is as foolishly hectic as any back-stage chatter.

Clement Crisp

BARCLAY HALL/RADIO 3

As the BBC's mini-festival of Berg, "An Affair with Numbers", ended on Sunday evening, a great many listeners must have felt they had a new familiarity with the contours and secrets of his style. Hearing virtually all of Berg's music in one weekend brought home how often he redeployed elements which had a special significance for him - certain phrases, patterns, cadences - over 30 years' worth of composing. While his musical forms grew ever more ingenious and intricate, those expressive fingerprints constantly recurred; they are vital clues to the sense of each new piece.

His Lyric Suite (1927) for string quartet is full of them, both backward- and forward-looking. A few years ago, George Perle's brilliant detective work established that Berg was a guest artist with Ballet Theatre at the time of the creation of *Romeo*. Dame Alicia's memoirs provide a different and more reliable account of the staging of a very beautiful ballet.

Hence, obviously, the title chosen for the BBC series - though it might mislead. Berg didn't generate his music from numbers (as some dull Darmstadt epigones did later) but from his own feeling-laden idiom, within his ever more obsessively calculated ground-plans, as these successive concerts made crystal clear.

The Lindsay Quartet's account of the Lyric Suite crowned the afternoon concert, with an awkward skew. Perle's decoding of the work has shown that Berg's finale conceals an impassioned

song-setting (of *Baudelaire*), a secret between him and his inamorata. Of course it is irresistible to try it out, now, with the words actually sung; but as broadcast, at least, Sarah Walker's fervent, full-cry entry amid the strings sounded wildly out of scale and unintegrated. Most of the Lindsay's playing earlier had been up to their best standard, creatively alert and dramatic, and their account of Berg's pre-precocious, inspired op. 3 quartet (1910) teemed with sharp insights.

In his piano sonata, in this same programme, Peter Donohoe matched their incisive attack and drew a high profile of Berg's moody, restless extremes. The evening concert by the BBC Symphony brought Donohoe back to join György Pauk in the Chamber Concerto for piano, violin and 13 winds, which used to sound forbidding but has somehow become "accessible". Excellent performance, proportions confidently fixed by the conductor Andrew Davis, the stamp of authentic character in Pauk's playing, however, was the outstanding feature.

That was what one missed in *Der Wein*, the soprano cantata that Berg wrote to a commission while he was already at work on *Lulu*. Though Judith Howarth delivered it with careful attention and attractive tone, no great conviction about what the music means was transmitted. The result was civilised but mild, where this piece can - on a rare occasion - take on a rapt, silvery intensity. As in the Violin Concerto on Saturday, the BBC Violinist fell a degree short of the exacerbated radiance Berg

wants from them in the upper regions.

Nor did the performance of the three Lyric Suite movements he arranged for orchestral strings rise much above sensitive sincerity, in contrast to the Lindsay's searing attack on the original version. (It was unwise to employ all eight of the BBC double basses: sometimes the music sounded bottom-heavy and sluggish, which the quartet-score never does. *Ozzy*, yes; but not sluggish.) With the *Lulu* Suite, however, Davis, the orchestra and Miss Howarth excelled themselves.

The soprano sailed into *Lulu*'s high-flying "Lie" like someone with keen ideas about what it has to say, and with the tone and technique to make seductive sense of Berg's fearously difficult roulades. In other movements, the BBC strings opened up at last: the aching beauty of Berg's most inconsolable paragraphs must have penetrated all but the dullest ears. The alto saxophone - a sexy major role here - was faultless.

Davis has distinguished himself in this festival, even when his meticulous tenderness with the music has stifled a little of its energy. It was satisfying to hear his lively operatic instincts exercised by this *Lulu* music at the close. The sinews of the musical action were taut and resilient, the dramatic range imposing, Berg's subversively lovely surfaces polished softly until they glowed with their own light. When Davis conducts *Lulu* in the opera-house, I should go to a lot of trouble to hear it.

David Murray

SHADOWPLAY

by Donna Perlmutter

Viking £17.99, 420 pages

urgency in *Pillar of Fire*, as when they were first seen, and *Dark Elegies* made in 1957 as a realisation of Mahler's *Kinderchor*. *Hedge* must still pierce an audience's heart while our civilization sacrifices children to war and natural disaster.

For a man so compassionate in his creations, Tudor was notoriously prickly, difficult in his relationships with dancers and collaborators. His affections were tempestuous, but his tongue could be ungenerous in dealing with the often insecure psyches of dancers. Telling them the truth - his truth - for their own good did not so much brace them as appear a bitter response to a need for help.

Tudor's life must seem in many aspects that of a disappointed man. A self-created figure, he was transformed from William Cook, son of a butcher in Central Street, London EC1

National Orchestra in an all-Mozart programme, with Dana Protopescu soloist in the Piano Concerto No 9 and Walter Boesken's Clarinet Concerto. Sun: Alexander Rahbari conducts the Belgian Radio Orchestra in music by Schumann, Brahms and Meulemans (507 8200)

COLOGNE
CONCERTS
Tonight's programme of piano trios in the Philharmonie is played by Mark Kaplan, Colin Carr and David Golub. Karli Engel plays Beethoven's Fourth Piano Concerto in tomorrow's concert by the Rhine Chamber Orchestra. George Cleve conducts the New Stockholm Chamber Orchestra on Thurs. In music by Vaughan Williams, Mozart, Beethoven and Arvo Pärt. On Fri and Sat, Hans von Konig conducts the Cologne Radio Symphony Orchestra in Ravel's *Valses nobles et sentimentales* and Schumann's Fourth Symphony, with Ivry Gitlis soloist in Berg's Violin Concerto. Also two orchestral concerts on Sun (2801)

GENOA
Teatro Carlo Felice 20.30 Roberto Abbado conducts John Copley's production of *La bohème*, with a cast including Mirella Freni and Nicolai Ghiaurov. Runs till Feb 2, with next performances on Thurs, Fri and Sun (583 829)

HAMBURG
Staatsoper 19.00 John Neumeier's production of *Sleeping Beauty*, also tomorrow and Thurs. Fri, Sat and Sun: Neumeier's ballet *Fenster zu Mozart*, with music by Mozart, Beethoven, Reger, Schnittke and Schweinitz (351721).

DEUTSCHE SCHAUSSPIELHAUS 19.30 Brian Friel's play *Dancing at Lughnasa*, in a German-language production directed by Michael Janacek from the House of the Dead. Sat: Hans Wallfahrt conducts *Götterdämmerung*. Sun: Offenbach's *Barbe-bleue* (221 8400)

THEATRE
The repertory at the Schauspielhaus includes Schiller's *Die Robbers* (tonight and Fri) and Günter Krämer's new production of Strindberg's *Totentanz* (Sat). The Kammertheater has Maxim

BRUSSELS
Palais des Beaux Arts 20.00 Ronald Zollman conducts the Belgian

Gorki's Vassa Sheleanova on Sat and Sun (221 8400)

FRANKFURT
Alte Oper 20.00 Klaus Maria Brandauer reads poems, letters and tales by Schnitzler, Peter Altenberg and Friedrich Tarberg, plus extracts from his new book. Tomorrow: Irish folk evening with Christy Moore. Sun: RhineLand-Palatinate State Philharmonic Orchestra (1340 400)

MADRID
Teatro Lirico La Zarzuela 20.00 Opening night of the Madrid opera season: Antoni Ros Marbà conducts the world stage premiere of Roberto Gerhard's *The Duenna* (1947), directed by Jose Carlos Plaza. Further performances on Thurs, Sat and next Mon and Thurs (429 8225)

LONDON
Covent Garden 19.00 Carlo Rizzi conducts Johannes Schaaf's production of *Cosi fan tutte*, also Fri. Tomorrow and Thurs: *La fille mal gardée*. Sat: Giselle (071 240 1066)

MUNICH
Philharmonie 20.00 James Levine

Royal Festival Hall 19.30 Kurt Sanderling conducts the Philharmonia Orchestra in Dvorak's Cello Concerto (soloist Yo-Yo Ma) and Rakhmaninov's Third Symphony. Tomorrow: Philip Glass solo concert. Thurs: Sanderling conducts Mahler's Ninth. Fri: Ashkenazy conducts the RPO. Sat: Franz Welser-Most conducts Bach's St Matthew Passion. Sun: Alicia de Larrocha (071 922 5800). Bartók: 19.45 Maria Joao Pires plays Mozart's Piano Concerto No 23 and Hakan Hardenberger plays Hummel's Trumpet Concerto with the English Chamber Orchestra. Fri and Sun: Michael Tilson Thomas conducts the New World Symphony Orchestra in music by American composers (071 538 8891)

MILAN
Teatro alla Scala 20.00 Bruno Walter conducts the New York Philharmonic Orchestra in Claude Baker's *Shadows*, Mozart's Piano Concerto No 25 (soloist Christian Zacharias) and Dvorak's Sixth Symphony. Thurs, Fri and Sat: Charles Dutoit conducts Debussy, Falla and Szymonowski (875 5030). Metropolitan Opera 20.00 Marcello Panni conducts *L'elisir d'amore* with Kathleen Battle, Luciano Pavarotti, Juan Pons and Paul Plishka. Tomorrow: Don Giovanni (362 6000)

NEW YORK
Avery Fisher Hall 19.30 Leonard Slatkin conducts the New York Philharmonic Orchestra in Claude Baker's *Shadows*, Mozart's Piano Concerto No 25 (soloist Christian Zacharias) and Dvorak's Sixth Symphony. Thurs, Fri and Sat: Charles Dutoit conducts Debussy, Falla and Szymonowski (875 5030). Metropolitan Opera 20.00 Marcello Panni conducts *L'elisir d'amore* with Kathleen Battle, Luciano Pavarotti, Juan Pons and Paul Plishka. Tomorrow: Don Giovanni (362 6000)

NEW YORK STATE THEATER 20.00 City Ballet in three Balanchine choreographies and Jerome Robbins' *Concertino*. Tomorrow: all-Robbins evening (870 5570)

WASHINGTON
Washington Opera The repertory consists of Handel's *Ariodante*, Brahms' Fourth Symphony (983 898 from 13.00 till 20.00). Thurs and Fri: Zubin Mehta conducts the Berlin Symphony Orchestra in Sibelius' Violin Concerto (soloist Midori) and Strauss' *Alpina* Symphony (558 080). Sun: all-Mozart programme with the Munich Bach Collegium (480 086 614). *Staatsoper* 19.30 Tchaikovsky's *The Maid of Orleans*. Tomorrow and Sat: Prokofiev's *The Love for Three Oranges*. Fri: *Die Zauberflöte*. Sat: *Nutcracker* (221316).

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Tuesday January 21 1992

Continental hostile bids

THE CONTESTED cross-border takeover bid has arrived in continental Europe; as witness yesterday's attempt by Nestlé and Suez to carry off Perrier in the teeth of the Agnelli family's resistance. It is not the first such attempt: the contest between Suez and Mr Carlo De Benedetti at the height of the 1980s takeover boom for control of Société Générale de Belgique probably has that honour. But continental companies must now treat the possibility of unwelcome overtures as a fact of life.

These may not be officially described as hostile takeover bids, but they will be attempts to convert the victim to an ostensibly "friendly" master, as Pirelli's pass at the Continental tyre group and Krupp's move on Hoesch. However described, they indicate that a new process of corporate control is at work.

It would be wrong to see this mainly as a triumph of the practices of the UK and the US. Instead, it is more accurate to see the emerging way of business as combining Anglo-Saxon opportunism with the complex capital structures, relaxed regulation, and international relationships traditional in continental economies.

On the face of it, this new mix looks more "modern" than the old, more in tune with the doctrine of economic liberalism encouraged by the European Community's single market programme. As such, there are aspects of the new approach that deserve a whole-hearted welcome; but there are also dangers in attempting to combine takeover habits derived from one industrial culture with the structures and attitudes inherited from another.

Equitable treatment

One good thing about the new era of contested takeovers is a greater attention paid to equitable treatment of shareholders. France's takeover rules, introduced two years ago, have made the Agnelli attempt to control Perrier a more visible, less effortful one; they may yet lead to a transaction that treats all Perrier's shareholders equally, something that would previously have been regarded as a laughable Anglo-Saxon eccentricity. There is further to go.

The way ahead for Poland

TWO YEARS ago Poland summoned up the collective will to make the leap across the chasm from a state-controlled economy into the free market. It did so with a lot of external good will, advice, and practical help. Yet today the faltering progress Poland has made stands as both an example and a warning for those emerging nations to its east about the undertake the same great adventure.

Even before the fall of communism regimes throughout the region, individual Poles travelled the length and breadth of the Soviet empire trading and building. The entrepreneurial culture was not unrefined as in, for example, Czechoslovakia. This individualistic spirit, linked to the continuing existence of private farming, made it possible for Poles to fill their food shops within weeks of embarking on the economic stabilisation plan in January two years ago. That same spirit enabled the remarkably quick privatisation of the retail and wholesale system and service sectors, such as trucking and construction, which are now largely in private hands.

What is proving far more difficult is the privatisation and restructuring of the real socialist legacy - the thousands of monopoly enterprises tied in to old technology, but often providing sustenance to entire communities. The hoped-for supply side response to market price stimuli has not worked under these circumstances. The problem was made far more acute by the collapse of the old Comecon, and especially Soviet, market, which many of these factories were specifically created to serve.

Bad debts

In order to free up resources, many of these enterprises need to be closed. Instead, they have gone on accumulating losses which have been financed by collusion with other enterprises in a similar position. But the growing bad debts of these bankrupt enterprises have deprived the government of its main source of income and made it increasingly difficult to contain the public sector deficit.

This is serious, not least because the willingness of foreign governments to write off 50 per cent of Poland's \$33bn

in this direction, and many markets lag behind. In France at least, the first, vital steps have been taken.

The new era also brings market discipline to bear on companies that have previously proved impervious - because of size or significance - to the traditional bank or government systems of corporate control.

Société Générale de Belgique

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Thus, Continental's defence against Pirelli combined the trappings of an Anglo-Saxon takeover battle with old-fashioned loyalty to the loyalty of German industry. Krupp is trying to take over Hoesch at least in part because it fears that otherwise British Steel might gain a foothold in the German market. French state-owned banks and insurance companies are taking ever-wider stakes in private industry, and play the takeover game as avidly as their private sector rivals.

Unfriendly bids must therefore be judged not just by the nature of the battle, but by the extent to which they avoid all types of abusive behaviour, whether towards shareholders, competitors or consumers.

More open contests for corporate control require that equal

takeover rules go hand in hand with strong European and national competition policy.

The Perrier case provides an opportunity to demonstrate both.

At Fiat, Mr Giovanni Agnelli, chairman, is 70, and has designated as heir his younger brother Umberto, aged 57. But the Agnelli family seems increasingly absorbed by its private entrepreneurial activities outside the car sector and outside Italy, highlighted by the spate of recent acquisitions and strategic alliances in France, notably in food and drink.

At Pirelli, Mr Leopoldo Pirelli, grandson of the founder, is 51 and is considered unlikely to hold the reins much longer following the acrimonious collapse of the company's bid for Continental, the German tycoons, last November. Mr Pirelli will almost certainly step down after a decent interval. At the same time, the family is having to dig into its own pockets to recapitalise the company.

Management changes are also in the air at Olivetti, where first half losses last year of £73.7m (224m) prompted the return to direct control in November of Mr Carlo De Benedetti, the 37-year-old owner/entrepreneur who controls 43 per cent of Olivetti stock. Originally brought in from Fiat to rescue Olivetti in 1978, Mr De Benedetti, a skilled financial engineer, now faces the far tougher task of proving that he is also an industrial strategist.

Such difficulties have prompted some Italian commentators to call into question the future of Italy's unique system of corporate ownership and control. "Within 20 years the system of family capitalism will be considered industrial archaeology," says Mr Beniamino Andreatta, a former treasury minister. "Italy this system has lasted longer than it should."

That may be an exaggeration. Some companies that grew up under family control are faring well, for example

Benetton, the clothing manufacturer, is still run by its active founders: Zanussi, the white goods maker, which has been absorbed by the Swedish multinational Electrolux and Ferruzzi-Montedison, which has trimmed its ambitions after it failed to take control of the petrochemicals joint venture Enimont 14 months ago.

For much of last year, a third of Fiat's 300,000 workforce was temporarily laid off or on short time;

another round of large lay-offs is due

at the end of this month. Financial

results for 1991, to be published at the

end of the month, are likely to be

disappointing: first half profits were

almost halved and in September, Mr

Agnelli forecast a difficult 1992.

Fiat's problems relate fundamentally to its car and components business where it has traditionally relied on a strong local market. A compliant government has also provided tax incentives for consumers to buy the small cars on which the group has concentrated. Yet too many of Fiat's models are considered technically less sophisticated than foreign competition.

The largest companies have a big

impact on the Italian economy

than even these figures suggest

because of the broad range of their

interests. Above all comes Fiat, the

belly of the private sector. While

car manufacturing generates more

than 80 per cent of turnover, the

group's diversified activities - taking

in aerospace, civil engineering,

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Yet the company's core business

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Japanese electronics companies are fast concluding that leading the technology race does not mean winning the commercial race. Having rushed to produce ever more sophisticated semiconductors, the tiny devices at the heart of modern electronics equipment, they have suddenly discovered that the market's appetite for their advanced products is not as healthy as they had anticipated.

Leading companies such as NEC, Toshiba, Hitachi and Fujitsu had presumed that they would now be reaping the financial benefits of their lead in making the memory circuits or chips, used to store and retrieve information. Instead, they are cutting production targets, reviewing capital investment programmes, and scaling themselves. If the high price of participating in the memory market is worth the low margin returns.

In part, the troubles of the chip makers reflect the global economic downturn, in particular the weakness of the US economy. The industry is also plagued with massive excess production capacity, which has prompted a sharp fall in semiconductor prices. More fundamentally, chip makers' investment in technology appears to have run ahead of what their customers want to buy.

This is something of a novel experience for the Japanese semiconductor manufacturers. They had long regarded the chip market as a special, driven by a so-called "silicon cycle" with little apart from the real economy. Each new and more powerful generation of memory chip seemed to create its own market as it was embraced by the makers of consumer electronics goods and computer companies to improve the quality and capacity of their products.

For the makers themselves, producing ever more powerful memory chips has long been a potent symbol of technological prowess, even though their basic function, information storage, is relatively simple. For the past two decades, companies have vied to squeeze ever larger amounts of memory on the same small chips, with each new generation able by a multiple of 4. Before the current 4-megabit, or 4Mbit, generation, mass produced from 1986, came the still popular 1Mbit. The next generation is the 16Mbit, which is expected to begin mass production shortly.

But the market is no longer expanding as expected. In the case of the current generation of semiconductors, potential customers, made wary by recession, are proving slow to begin the process of redesign-

No winners in the chip race

Recession and huge excess capacity are hitting Japanese semiconductor manufacturers, write Steven Butler and Robert Thomson

ing their products to incorporate the new technology.

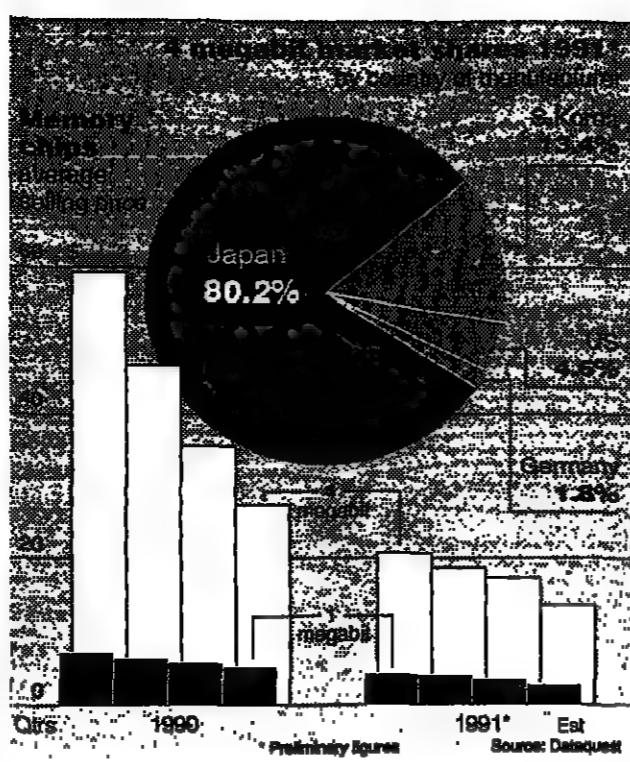
The result is that prices of the 4Mbit chips have fallen by almost 50 per cent over the past year and are still falling. An executive at Fujitsu, the Japanese electronics company, lamented that "nobody will make a profit on this generation" of chips, while a senior executive at Matsushita Electric Industrial said the company is considering whether to convert the estimated Y120bn (US\$1bn) a year needed to stay in the memory chip race.

The question is all the more pressing because most Japanese electronics groups have been confronted by falling profits in other product lines, including video-cassette recorders, computers, and televisions. Consumer electronics sales have been particularly sluggish on the domestic market over the past year, with the result that companies reported lower profits in the first half of the current financial year ending in March: Toshiba was down 63.6 per cent, Hitachi 27.3 per cent, and Mitsubishi Electric 24.5 per cent.

Memory chips remain potentially lucrative. The world market is worth about \$14bn, of which Random-Access Memory chips such as the 4Mbit comprise about two-thirds of the value. There are other types of chips, many of them more sophisticated than memory chips – with some, for example, working as the brain of a computer – but the memory market is the largest and Japanese makers had hoped the most profitable.

It was certainly the case with the 1Mbit generation, in which Toshiba led the pack and reaped large profits. For the 4Mbit, the competition has been much tougher, with eight Japanese companies, three US makers, and one South Korean company, Samsung. In the lead, and two other South Korean companies preparing to begin production.

This challenge to Japanese makers, which last year captured about 88 per cent of 4Mbit sales, has forced them to



cut chip output targets in the year ending in March by 30 per cent and more. Toshiba has delayed the opening of a new production line by six months. A month ago, Fujitsu, Japan's leading computer maker, announced it was cutting investment in semiconductor manufacturing facilities in the year to March 1993 by 40 per cent to \$90m, and postponing construction of new plants until the following year at the earliest. The pain is also severe at Hitachi, where memory chip sales comprise about 40 per cent of chip production.

The cuts in Japanese production targets are an attempt to bolster the price of the 4Mbit chip. But that strategy has been undermined by the continuing weakness in demand and the aggressiveness of Samsung, which is quoting prices to customers at up to 10 per cent below the level agreed on by Japanese makers.

Partly as a result, Japanese

companies are nervous about the prospect for profits on the next generation of 16Mbit chips. They are even more anxious about the risk involved in developing the new technology necessary to manufacture the even more sophisticated 64Mbit chips. Mr Hajime Sasaki, senior vice-president at NEC, said the types of products that might use a 64Mbit chip, for example, video telecommunications systems – are still under development, and he is unsure who will be buying when the chip arrives on the market in the mid-1990s.

This uncertainty has prompted Japanese companies, once proud that they dominated the market, to try to share the 64Mbit development burden with foreign partners. Mr Kazuo Kimura, Hitachi's senior managing director, sometimes called "Mr Chips" for his leading role in developing the Japanese industry, said that "the need for interna-

tional co-operation is being felt more strongly than ever".

Hitachi and Texas Instruments of the US recently announced an agreement to research jointly the technology needed to make the 64Mbit chip, which requires the use of finer circuits than present technology can manage. There are also agreements between IBM and Siemens, and NEC and AT&T Microelectronics, and Toshiba has been considering a partnership with an unnamed European company. AT&T estimates that the cost of developing the new process will be about \$500m, and that is before a production facility is built.

These agreements have another beneficial side effect: they help to solve the problem of trade friction that has long plagued Japanese semiconductor makers. In their quest to build market share in the early 1980s, Japanese companies flooded the US with chips, with exports rising from \$235.6m in 1982 to \$867.1m in 1984. When challenged by the US government they admitted that some of the devices had been dumped – that is, sold at less than cost.

The result was a five-year, bilateral semiconductor pact signed in 1986 and renewed last July, when Japanese makers again vowed that they would not dump chips and Tokyo agreed that foreign chips should have at least a 20 per cent share of the overall Japanese market by the end of the next year.

What these longer-term agreements have not done is help the 4Mbit market, which has little chance of revival until the US economy recovers and demand increases from US computer makers. In the meantime, Japanese companies will be under extreme pressure. Mr Hajime Sasaki, senior vice-president at NEC, said the types of products that might use a 64Mbit chip, for example, video telecommunications systems – are still under development, and he is unsure who will be buying when the chip arrives on the market in the mid-1990s.

"There are just too many companies making the chips," a Fujitsu executive said. Even the large electronics companies determined to remain in the market are having to adjust their vision of the future. A good reason for continuing to push ahead is that the technology involved, particularly the process of miniaturisation, is likely to have applications beyond the memory chip itself. That in itself, however, will not guarantee profitability. In the past, the Japanese manufacturers were fond of describing chips as the "industrial rice" of the modern age; like rice, memory chips have indeed become just another commodity.

Joe Rogaly

India has the pluses



Watch India. It stands a far better chance of becoming an important industrial power than Russia, the Ukraine, Kazakhstan, and all the other states of the former Soviet Union put together.

This does not mean that it will do. Delhi's history of economic mismanagement is discouraging. Its tradition of heavy-handed planning was established when Stalin was a hero to the world's socialists. As to political risk, the persistence of inflation in the low double-digits could bring India's minority government down at any moment deemed suitable by the opposition. It is not only Mr Boris Yeltsin's regime that is threatened by price increases.

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growth rate increases, the existing disparities between the regions will be widened. Yet it is possible to visualise a sort of success, however erratic the pace may be.

Britain has a direct commercial interest in building a closer relationship with this India of the future – a greater interest, I suspect, than in trying to purchase or establish businesses in the former Soviet Union. Perhaps this will be recognised after the next general election. During the past three weeks two senior ministers, the home secretary and the foreign secretary, have visited Delhi. Mr Kenneth Baker's talk was of extradition treaties and immigration, Mr Douglas Hurd's of relationships with Pakistan and the desirability of a political solution to the Kashmiri problem.

It is probable that both visitors were at least partly inspired by domestic British political calculations. The votes of immigrants from India and Pakistan will be important in several marginal constituencies. Rich Indian businessmen resident in Britain are important contributors to both Conservative and Labour party funds. Yet both Mr Baker and Mr Hurd had good departmental reasons for their visits. Both expressed admiration for the courageous way in which the government of Mr P V Narasimha Rao is persisting with its new economic policy.

If it works, there will be a lot of business to do. Britain should be well-placed to capture some of it.

In support of this proposition, I offer just one vignette of a three-week visit to the subcontinent. It is Calcutta, on a Sunday afternoon in January. On the green grass of the huge city-centre park there are hundreds of games of cricket in progress. There is barely space to walk between the pitches; one game spills into another. Everyone is in best Lord's whites. Much Bengali is spoken, but much English too. From time to time an English phrase floats across the air. "Owzat?" is particularly common, challenging the umpire to declare the batsman out.

Nehru's socialist, statist legacy is walking to the pavilion. It is time to start taking proper notice of India again.

LETTERS

Lloyd's puts outsiders first

From Mr N F Parker

Sir, In your article, "Lloyd's puts outsiders first, and not the insiders" (Letters, January 16), Mr Cland Gurney uses the same conception of outsiders and insiders to make the opposite point.

In fact, Lloyd's has always put outsiders first. They are the policy-holders. Those of us who take a serious interest in the running of Lloyd's and our own syndicates in particular are very much insiders and are treated accordingly.

N F Parker,
Jaffa, Saudi Arabia

Cyrus Vance, not EC, behind Yugoslav lull

From Mr N Ganicic

Sir, Your editorial, "Next steps in Yugoslavia" (January 16), unconvincingly attributes the present lull in Yugoslav fighting to "unilateral German diplomacy". Germany has been on one side of the Yugoslav conflict right from the start of the present fighting, making its entire diplomatic and media services available to former Second World War ally Croatia along with secessionist Slovenia.

The fighting became an inevitability once the Serbs in Croatia realised that they might well find themselves

District council spending that bears examination

From Ms Judy Mallaber

Sir, Reports of our analysis of Standard Spending Assessments (SSAs) for 250 shire district councils have focused on political debt, yet Mr Michael Portillo's assertion that our findings are "ridiculous" cannot go unchallenged (Parliament and politics, January 17).

The report concentrated on shire district councils because the figures for these authorities bear examination. The study was requested by our members who have often expressed their concern about the way in which SSAs are set.

The proposed national average increase in SSAs is 5.5 per cent, yet Liberal Democrat and Labour controlled districts are in line for increases of 4.87 per

cent and 3.92 per cent respectively. Our research was unable to find a reason which would account for this.

Mr Portillo cites increases in some London boroughs to demonstrate over-handness. For the record, in the 33 London authorities both Labour and Tory administrations received average SSA increases of 7.7 per cent. Liberal Democrat authorities and some councils in the London figures are an explanation of differences between districts even more important.

Judy Mallaber,
director,
Local Government
Information Unit,
1-5 Bath Street, London EC1

Part-time work the only option

From Ms Valerie Amos

Sir, Alison Wolf from the Institute of Education seeks an explanation (Letters, January 16) as to why so many British women are working if the UK's childcare provision is so scarce. The explanation comes in two words – part-time.

While it is true that the UK has the second highest rate of female participation in the labour force, this is because we have so many part-timers.

In all EC countries, married women are more likely to work part-time than non-married women. But in the UK, 50 per cent of married female employees worked part-time in 1988 (last year for which figures available) compared with an EC average of 37 per cent.

A significant proportion of part-time working women would prefer to work full-time, but are prevented from doing so by the lack of affordable quality childcare.

The UK is also different from its EC neighbours in that 34 per cent of fathers of children under 10 worked more than 50 hours a week, the highest total in the EC.

Women in Britain work out of necessity. But the lack of affordable childcare means that for most women a life of low-paid, part-time work is substituted for the prospect of a long and successful career.

Valerie Amos,
chief executive,
Equal Opportunities
Commission,
Overmans House,
Quay Street, Manchester

Critics of Russian central bank

From Mr Robert Pringle

Sir, Your report, "Adviser warns of Russian power struggle threat" (January 16), gives 10 paragraphs to Prof Sach's criticism of the Russian central bank and only one to the Russian central bank's criticism of Prof Sach. In effect, it takes sides with Prof Sach and Mr Yegor Gaidar, deputy prime minister, in their struggle against the central bank and its chairman, Mr Georgy Matiukhin. May I make two comments?

First, I believe Mr Matiukhin to be a man of complete integrity, a man of commodity among Russia's ruling classes. Second, the Russian central bank has some valid arguments in its

UK industry's use of languages

From Mr Richard Baker

Sir, I sympathise with Mr James Calvert's *cri de cœur* about languages in British industry is to study formally a technical subject or accountancy, and then learn languages on the job, preferably abroad. Few British companies for three major British companies. In two cases I was succeeded by someone who had no foreign languages and in the third case my successor spoke no relevant language (in all other respects he was, and is, an excellent person).

A foreign adviser should offer advice in private. Prof Sach's use of western publicity to wage an internal war and defend his own privileged position is an unwarranted interference in Russia's affairs.

Robert Pringle,
Editor,
Central Banking,
33 Chancery Court,
Crawford Street, London W1

school or university).

My advice to young people

IFT

TWO MAJOR FT INTERNATIONAL CONFERENCES

CABLE TELEVISION & SATELLITE BROADCASTING

London, 17 & 18 February, 1992

This Financial Times annual conference will review the international world of broadcasting and the media – a growth industry for the 1990s; the fallout from ITV franchises and the new business opportunities that will arise.

Speakers include:

Mr David Glencross
Independent Television Commission

Mr Jean Grenier
Eutelsat

Mr Yegor Yakovlev
State Company for Television and
Radio Broadcasting, USSR

Mr Michael Checkland
BBC

Mr Michael Grade
Channel Four Television Company Limited

Mr Jean Dondelinger
EEC

Mr Terry Seddon
Asia Satellite Telecommunications Co Ltd

Mr Gérard Le Febvre
CLT Multi Media

Mr Leslie Hill
Central Independent Television plc

Mr Christopher Rowley
FiveTV Limited

TELEVISION OF TOMORROW

London, 19 February, 1992

This one-day conference will review television systems of the future including prospects for all-digital HDTV; the global standards debate, the pros and cons of different systems.

Speakers include:

Dr Joan Majó
EEC

Dr Takashi Fujio
Matsushita Electric Industrial Co, Ltd

Mr Andrew Lippman
MIT

Dr Peter J Groenboom
Philips Consumer Electronics

Dr Joseph Flaherty
CBS

INTERNATIONAL COMPANIES AND FINANCE

Thyssen Edelstahl decline slowed by cost-cutting

By Christopher Parkes in Bonn

JOB cuts and other cost-savings reduced annual losses at Thyssen Edelstahl last year by more than 50 per cent, Mr Karlheinz Rösener, chairman of the special steels subsidiary of the Thyssen group said yesterday.

However, since there were no firm signs of improvements in markets, he added, more economies would be needed this year.

The company was already making losses in the first quarter of the current year, he said, because of noticeable weaknesses in demand from machinery and motor car makers.

Sales in the year ended September 1991 fell 14 per cent to DM3.3bn (\$2.68bn), producing a loss of DM63m, compared with a DM176m deficit last time on turnover of DM1.8bn.

Confirming a plan for the company to merge with Thyssen Stahl, part of the parent group, Mr Rösener hinted that when that was complete later this year, the group might resume "co-operation" talks in the

special steels business with Krupp, another leading German maker.

A first round of negotiations was broken off just before Christmas.

Local products, mainly engineering steel, which account for 38 per cent of the company's sales and 56 per cent of volume deliveries, had suffered particularly badly from "recessive tendencies" which first hit the group in the middle of 1990. Turnover in the sector, which includes stainless and tool steels, fell 22 per cent during the year.

Prices of steel for construction and ball-bearings fell by up to 10 per cent.

Economies last year included an 8 per cent reduction in the workforce, halving overtime hours worked, short-time in some plants and the retraining and transfer to other Thyssen group companies of 256 people.

Thyssen Edelstahl was currently reducing costs in central administration by about 30 per cent, Mr Rösener said, and more job losses were inevitable this year.

Baer Holding profits rise 25% to SFr60m

By Ian Rodger in Zurich

GROUP net profits of Baer Holding, the Zurich-based parent company of the Julius Baer banking group, rose 25 per cent to SFr60m (\$42.5m) in 1991.

Gross income increased 8 per cent to SFr287m, with all business sections contributing to the result, the group said. Operating expenses rose 5 per cent to SFr276m, resulting in a gross profit of SFr121m, up 17 per cent.

Cash flow climbed 24 per cent to SFr104m, but depreciation and provisions were also up 23 per cent.

At the year-end, total assets stood at SFr6.7bn while published equity was up 7 per cent to SFr1.1m.

Bank Julius Baer's net profit jumped 20 per cent to SFr62m last year. Total assets grew 2 per cent to SFr4.4bn. After payment of a SFr26.3m dividend to its parent company and allocations to reserves, published equity stood at SFr38m.

• Area-Serono, the world's leading producer of human fertility drugs, said its sales in 1991 rose 15 per cent to \$75m.

Pharmaceutical sales advanced 15.5 per cent to \$625.2m, with sales in each of the Geneva-based group's three main therapeutic areas rising by almost 20 per cent.

Sales of over-the-counter products jumped 33.6 per cent to \$19.1m.

Industry shake-up opens airways over new Europe

Modernisation and western alliances are transforming airlines east of the Elbe, writes Anthony Robinson

THE emergence of Air France as leader of a consortium to buy a 40 per cent stake in Ceskoslovenske Aeroliney (CSA), the Czechoslovak national airline, has heated up the competition to restructure the air transport industry from the Elbe River to the Pacific Ocean.

With an eye on the potential for rapid business and tourist traffic growth in central Europe, western airlines and aircraft manufacturers are seeking new partners and new customers.

Significantly, the CSA announcement coincided with confirmation from the Polish Linie Lotnicze (LOT), the Polish state airline, that it had disposed of the bulk of its Soviet-built aircraft fleet to Air Ukraine, one of a number of new national airlines emerging from the parallel dissolution of Aeroflot and the Soviet Union.

Mr Bronislaw Klimaszewski, LOT president, has consistently made clear his belief that the Polish company, the largest of the central European airlines, would have to dispose of its fleet of Soviet-built aircraft before being able to attract a foreign partner. Warsaw, with its soon-to-be-completed air terminal, is competing with Prague and Budapest to become the leading hub airport for east and central Europe. One, or a series, of

new hub airports in the centre of the continent will be needed to relieve pressure on over-crowded west European air space. Which location emerges as the most important hub will depend largely on the choice of foreign partner and the sort of traffic volumes it can generate.

LOT's success in selling its seven long-range Ilyushin-62s and 10 virtually obsolete Antonov-24 short-haul turbojets to the fledgling Ukrainian airline has gone a long way toward improving LOT's chances of finding a western partner. It is left with 14 medium-range Tupolev-154s and a handful of smaller Tu-134s still to sell.

The emergence of new national airlines in the former Soviet Union provides a unique chance to offend thirty, obsolescent and sometimes dangerous Soviet-built aircraft. The only alternative market is China, which also flies large numbers of Soviet aircraft and is used to the problem of obtaining, and often re-working, ill-fitting spare parts for engines and airframes.

LOT has held preliminary talks with a number of western airlines, including Air France, Lufthansa and El Al, and has also partially re-equipped with leased western aircraft. It flies two Boeing 767s on its transatlantic route with another to be delivered soon.

After cancelling a deal to

acquire aircraft from McDonnell Douglas, LOT recently signed a \$300m contract for nine Boeing 737s to complete its short-range fleet for European routes. It is also taking delivery of eight Franco-Italian ATR-72 turboprops to complete its fleet of all-western aircraft.

LOT's search for a western partner is mirrored by Malev, the Hungarian national airline, which already operates out of a

than 132m passengers annually. But growing shortages of aviation fuel and a rapidly-aging fleet are now causing havoc.

Although perceived as a highly-centralised operation, Aeroflot has actually long operated as a series of linked operating companies. It is now splitting into a plethora of independent national airlines, and faces the prospect

of south-east and east Asia.

Typically, aircraft would leave London, Paris, Frankfurt and other European cities for the relatively short flight to Domodedovo. The flights would all arrive within minutes. Passengers would then board ongoing flights to Seoul, Singapore, Tokyo or Bangkok. Later in the day, passengers arriving on the long-haul leg from Asian capitals would transfer to the same European destinations.

British Airways is investing a modest \$20m in the scheme. All the aircraft will be leased, but maintained by BA. Most of the airline's income will be in hard currency, its main attraction for the Russian share-holder.

In theory, there is enormous potential for joint ventures between western engine and airframe manufacturers and their Soviet counterparts, whose often brilliant design teams have been handicapped up until now by Cocom restrictions on the transfer of western technology.

But without western financing on a heroic scale, many of the co-operation agreements and joint ventures discussed in recent years seem destined to tread water until broader agreement is reached at government level on future economic and financial relations between the west and the former Soviet Union.

of competition on internal routes for the first time.

Last year, British Airways took a 31 per cent stake in a joint venture with the international division of Aeroflot to create Air Russia.

It will lease extended-range Boeing 767 aircraft and build a new international terminal at Moscow's Domodedovo airport.

Elsewhere a domestic terminal of legendary overcrowding and inefficiency, Domodedovo will become a new hub for inter-continental traffic between Europe and North America and destinations in

China, which also flies large numbers of Soviet aircraft and is used to the problem of obtaining, and often re-working, ill-fitting spare parts for engines and airframes.

The slowdown in the Soviet economy, where production fell by an estimated 15 to 20 per cent last year, has been reflected in further delays in the production of the planned new generation of Soviet passenger aircraft. The main aircraft needed by Aeroflot is the Tupolev 204, to replace the ageing medium-range Tu-154 trijets, and the Ilyushin 96, which

Volvo and Renault in co-ordination plan

VOLVO, the Swedish car maker, plans to co-ordinate component planning and product development with the French Renault group over the next 10 to 12 years, AP-DJ reports from Stockholm.

The co-ordination programme is part of the alliance between Volvo and Renault. The programme, which covers production of light trucks as well as engines, gear boxes and other components, is expected to save Volvo between SKr360m (\$60m) and SKr400m in 1992, Mr Christer Zetterberg, Volvo chief executive said.

"The earlier estimates of savings of SKr100m a year from 1988 onwards through co-operation with Renault have been adjusted upwards," he said. He also confirmed that the cut in Volvo's workforce will total 11,000 employees by the end of 1992. To date, about 8,000 employees have been made redundant since 1990, with 7,000 job losses in Sweden and 1,000 abroad.

"The majority of the 3,000 redundancies in 1992 will occur abroad," he said.

He emphasised the reductions in 1992 are the consequence of earlier measures and did not represent new or additional redundancies.

Volvo Personvagnar, the group's passenger vehicle unit in Sweden, said it would cut production of its 960 model by 2,000 cars in the spring.

Gencor Limited



(Incorporated in the Republic of South Africa
(Registration number 01/0132/06)
("Gencor")

PROPOSED RIGHTS OFFERS

1. PROPOSED RIGHTS OFFERS

1.1 As stated in the profit announcement for the year ended 31 August 1991, dated Thursday, 24 October 1991, the directors of Gencor Behereid, the controlling shareholder of Gencor, have decided to proceed with a rights offer to raise some R2 billion; and

1.2 The directors of Gencor Behereid, the controlling shareholder of Gencor, have decided to proceed with a simultaneous rights offer to raise approximately R1.1 billion.

2. LAST DAY TO REGISTER

Ordinary shareholders in Gencor and Gencor Behereid registered as such at the close of business on Friday, 31 January 1992 will be entitled to participate in their respective rights offers.

3. PURPOSE OF THE RIGHTS OFFERS

The momentum of the Gencor group over the past few years has been achieved in large measure because of its willingness and ability to invest in the development of its existing businesses and in new projects that offer good prospects. The funds raised during the rights issue of July 1989, have by and large, been committed in this manner. The purpose of the present Gencor rights issue is thus to replenish the cash reserves at the centre, so that the Group might continue to exploit the growth opportunities available to it.

The purpose of the Gencor Behereid rights offer is to enable Gencor Behereid to follow its rights in terms of the Gencor rights offer and to redeem its redeemable cumulative preference shares.

4. RESULTS OF ANNUAL GENERAL MEETINGS

At their respective annual general meetings held on Monday, 13 January 1992, the requisite majority of ordinary shareholders of Gencor Behereid and Gencor approved:

- in the case of Gencor, the special resolution increasing the authorised share capital of Gencor, thereby providing sufficient authorised but unissued ordinary shares to implement Gencor's rights offer; and

- ordinary resolutions of Gencor Behereid and Gencor placing the unissued ordinary shares in the share capital of Gencor Behereid and Gencor under the control of their directors.

The Gencor special resolution has been registered in South Africa by the Registrar of Companies.

5. GENERAL

Application will be made to:

- the Johannesburg Stock Exchange for the listing of the redeemable (unit paid) levers of allocation and the new ordinary shares in Gencor and Gencor Behereid to be issued in terms of the rights offers; and

- the London Stock Exchange for admission to the Official List of the new ordinary shares in Gencor to be issued in terms of its rights offer.

Ordinary shareholders of Gencor and Gencor Behereid will be advised of further details regarding the proposed rights offers through the medium of the press. Circulars setting out details regarding the proposed rights offers are in the process of preparation and will be mailed to ordinary shareholders in due course.

DECLARATION OF INTERIM DIVIDENDS

GENCOR

An interim dividend in respect of the six months ending 29 February 1992 of 16.0 cents (1991: 15.0 cents) per ordinary share will be paid on 29 May 1992 to Gencor ordinary shareholders registered as such at the close of business on Friday, 31 January 1992.

GENCOR BEHEREID

An interim dividend in respect of the six months ending 29 February 1992 of 14.3 cents (1991: 13.3 cents) per ordinary share will be paid on 29 May 1992 to Gencor Behereid ordinary shareholders registered as such at the close of business on Friday, 31 January 1992.

The new ordinary shares to be allotted and issued pursuant to the Gencor and Gencor Behereid rights offers will not rank for the interim dividends.

Johannesburg
21 January 1992

Merchant bank

SENBANK

CORPORATE AND MERCHANT BANK

(A division of Bankorp Limited)
(Registration number 5401539/06)

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FLOATING RATE NOTES

\$30,000,000,000

Floating Rate Notes

1996

In accordance with the Terms and Conditions of the Notes, notice is hereby given that the rate of interest for the period 20th January, 1992 to 20th July, 1992 has been fixed at 8.15 per cent. per annum and that the coupon amount payable on the 20th July, 1992 will be \$10,000 per note of \$10,000,000.

THE SUMITOMO BANK
LIMITED
(Agent Bank)

TSB HILL SAMUEL BANK HOLDING COMPANY PLC (Formerly Hill Samuel Group plc)

USS100,000,000

Floating Rate Notes due 2016

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest for the period 22 January, 1992 to 22 July, 1992 the notes will carry a rate of interest of 4 1/2% per annum and that the interest payable on the relevant payment date, 22 July, 1992 will amount to USS112,425 per USS10,000 note and USS3,845.49 per USS250,000 note.

Agent: Morgan Stanley Trust Company
JP Morgan

Manufacturers Hanover Corporation

U.S. \$100,000,000

Floating Rate Subordinated Notes due 1997

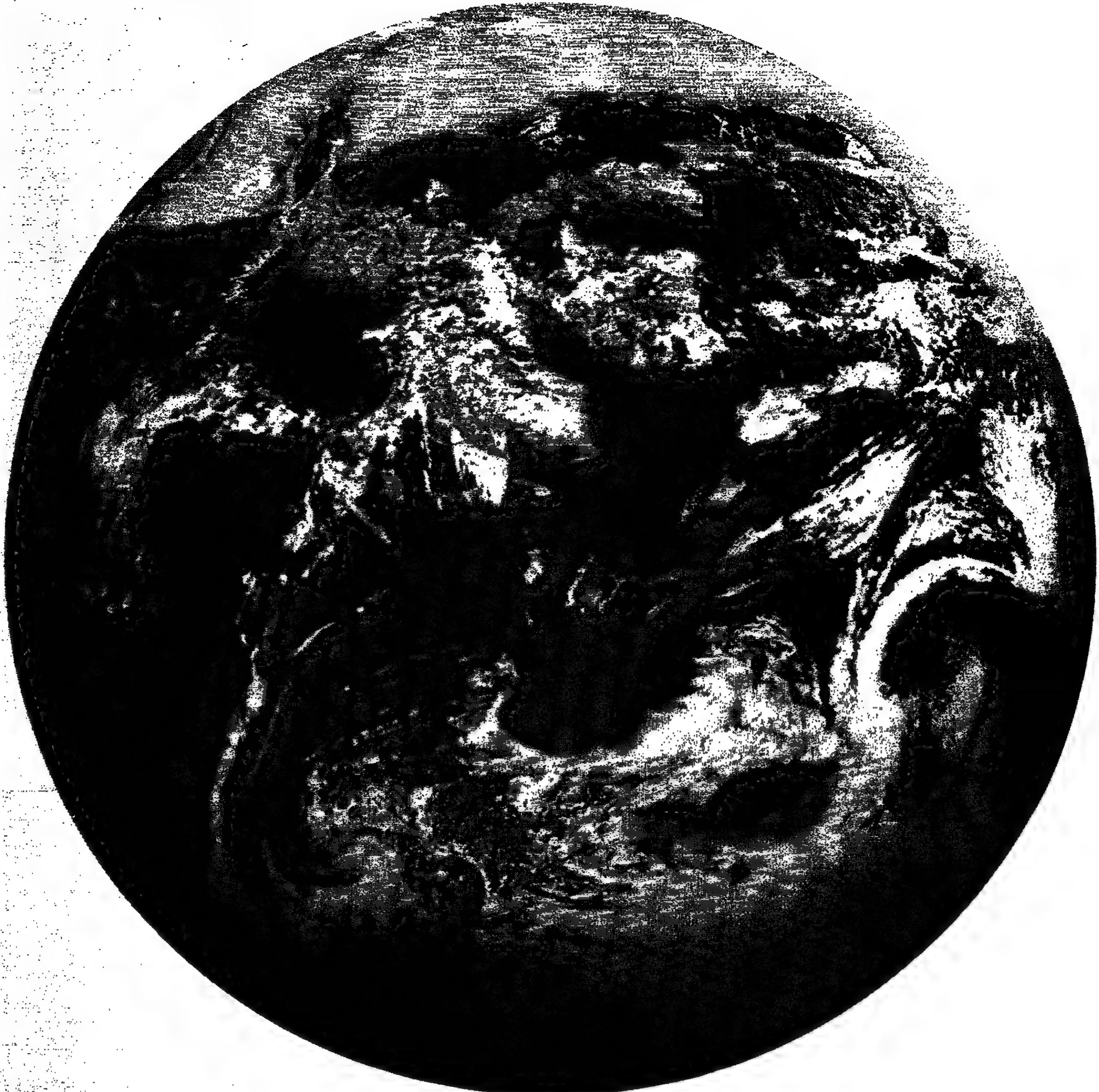
In accordance with the provisions of the Notes, notice is hereby given that the Notes will carry an interest rate of 5 1/2% per annum for the period 17th January, 1992 to 1st April, 1992 with a coupon amount of U.S. \$10,384.34 for the U.S. \$10,000 denomination and U.S. \$1,461.34 for the U.S. \$250,000 denomination and will be payable on 1st April, 1992 against surrender of Coupon No. 27.

Bankers Trust Company, London Agent Bank

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INTERNATIONAL COMPANIES AND FINANCE

Upjohn hits back at critical report on Halcion sleeping pill

By Alan Friedman in New York

UPJOHN, the Michigan-based pharmaceuticals company that manufactures Halcion, the world's most widely prescribed sleeping pill, yesterday denied a report that for several years it concealed data from the US Food and Drug Administration (FDA) showing it caused serious psychiatric side effects.

The debate over Halcion, underway for the past two years, has been ignited in recent months following the decision last October by UK health authorities to ban sales in Britain.

Consumer activists in the US have been campaigning for the FDA to ban Halcion in the US, but the FDA at present is merely reviewing the safety of the drug. Halcion is sold in 89 countries.

Since the UK ban last October, Upjohn's share price has declined by more than 11 per cent. Yesterday, trading in Upjohn stock was delayed after a report in the New York Times quoted critics of the company claiming the drug's side-effects had been concealed by the company. At lunchtime, Upjohn's share price was down by \$1.7 to \$41.7.

Halcion is Upjohn's second largest selling product, with estimated 1991 sales of \$260m worldwide.

The company has taken an aggressive stance with its critics, an example of which was its announcement yesterday that it planned to bring a lawsuit against Dr Ian Oswald, a Scottish psychiatrist who alleged Upjohn failed to adequately report all the side-effects it found with Halcion.

Dr Theodore Cooper, chair-

Blockbuster's after-tax profits boosted by 36%

By Nikki Taft in New York

BLOCKBUSTER Entertainment, the fast-growing but sometimes controversial US video rental group, lifted 1991 after-tax profits by 36 per cent to \$93.7m, but saw only modest growth in same-store rental revenue.

In the fourth quarter alone, net profits were up by 37 per cent at \$29m, while earnings per share were 17 cents, against 13 cents. This was roughly in line with brokers' estimates although the shares eased 5% to \$15 yesterday.

Blockbuster, which is attempting to acquire Britain's CitiVision and in which Philips Electronics of the Netherlands has a small investment, has expanded rapidly during the year.

It has added 446 stores, tak-

ing the total to over 2,000. About half of these are company-owned and the rest run on a franchise basis.

This was reflected in the substantial overall revenue growth, up by 34 per cent to \$1.5bn for the year. But same-store revenue for company-owned stores which have been open for over a year, rose by only 7.7 per cent. Within this figure, same-store rental revenues rose by 4.9 per cent.

Mr Wayne Huizenga, Blockbuster's chairman and also a founding partner in Waste Management, the waste disposal business, claimed the company was pleased with the figures, "given the generally difficult economic conditions which affected retailing during the year".

Details of New York life insurer's rescue due today

By Nikki Taft

THE NEW YORK Insurance Department is due to set out its plans for Executive Life of New York later today. Speculation that Metropolitan Life will acquire a sizeable block of the life insurer's business is already ripe.

MetLife, the nation's second largest insurance group, declined to comment ahead of the insurance regulator's formal announcement.

Shortly after the insurer was seized by the NY Insurance Department in April, a group of insurance companies, headed by MetLife, stepped forward to help manage the business and advise the department.

First global decline in sales of computers

By Louise Kehoe

in San Francisco

WORLD COMPUTER sales revenues declined last year for the first time, according to a market research study of the industry.

Sales revenues in the personal computer, minicomputer and mainframe segments of the market dropped sharply, while workstation and supercomputer sales grew.

Despite of the US revealed that total computer revenues were down 7.8 per cent in 1991, compared with the previous year.

"The computer systems industry ran into two very high hurdles in 1991: the negative state of the worldwide economy and the mammoth organisational structures many vendors were supporting," said Ms Nancy Stewart, senior industry analyst.

The industry's largest companies, such as International Business Machines, Digital Equipment and Unisys, are restructuring their operations to cut costs. "In the face of this maturing market, we can expect to see further cost-cutting measures and restructuring from vendors in 1992," said Ms Stewart.

Total industry revenues, measured in terms of factory revenues (the prices charged by manufacturers before third party distributors add their margins), were \$102.7bn in 1991, down from \$113bn.

Sales of personal computers were down more than 8 per cent, from \$49.9bn in 1990 to \$45.7bn last year. IBM lost market share, while Apple Computer, NEC, Compaq Computer and Olivetti gained market share.

Mainframe computer revenues fell to \$26.9bn from \$30.5bn in 1990. Sales of mid-range computers, including minicomputers also declined, from \$23bn in 1990 to \$21.5bn last year. There was, however, growth in the workstation segment, albeit at a much lower rate than in previous years. Revenues for 1991 were \$2.5bn, up from \$2.3bn the previous year.

Sharp fourth quarter fall at Bowater

By Martin Dickson

in New York

BOWATER, a leading US manufacturer of newspaper, yesterday reported a sharp drop in fourth-quarter net income because of the US economic downturn, but said it saw some encouraging signs for the second half of 1992.

Net income in the period fell to \$1.6m, or 10 cents a share, from \$18.3m, or 48 cents, on sales down to \$326m from \$353m. Full-year income totalled \$45.5m, down from \$74.4m in 1990.

Mr Anthony Gammie, chairman, said the most important factors behind this were falling prices for all major product lines over the past few quarters and stoppages in the final period to control newspaper inventories.

He added there was as yet no apparent pick-up in the economy of the kind needed to improve newspaper advertising demand and thus newspaper prices.

However, he said encouraging signs included an apparent end to the decline in newspaper consumption and major capacity cuttings by the Canadian industry.

Non-accrual loans eased from \$32.8m to \$32.3m. The operating result followed a \$3.5m tax credit against a \$3.8m charge previously.

Brazil's sell-off gathers pace as field widens

Christina Lamb examines the country's programme of two-a-month privatisations

FORTHCOMING PRIVATISATIONS		
Company	Sector	Date
Indag	Petroleum	January 23
Piratini	Steel	February 12
Goliasfri	Fertiliser	February 18
Fravane	Navigation	March 12
Petrobras	Petrochem	March 18
Enasa	Navigation	April
Ararari	Fertiliser	April
Copaceu	Petrochem	May 14
Tubarao	Steel	June
Caralba	Copper mining	June

ADDITIONAL PRIVATISATIONS		
Company	Sector	Date
Embraer	Aerospace	
Cespea	Steel	
CSN	Steel	
Aciminas	Steel	
Lloyd Brasileiro	Navigation	
RFESA	Railways	

* Expected to be announced

lem was that his first sales were in the steel sector which holds little attraction.

He points out that the announcement of the sale of Embraer has already led to overseas enquiries.

Once petrochemical companies go on sale in March, Mr Modiano says "the tide will turn". He achieved an important victory with the presidential decree forcing Petrobras, the petrochemical arm of Petrobras, to sell all but 15 per cent of its share in each of the sector's companies.

Petrobras directors had been lobbying hard to retain 33 per cent which, says Mr Modiano, shows "the interests of Petrobras are no longer necessary to the interests of the sector".

Although Mr Modiano says "I don't want to jeopardise the sale of the manufacturing sector by dwelling too much on the sector's companies".

For the privatisation of ports, Mr Modiano has found an unusual ally in the form of state governments. Brazilian ports are still governed by 1937 legislation which protects labour and results in costs which are among the highest worldwide.

"We first need to modernise the legislation or no one will buy," he says.

He also hopes to take advantage of a constitutional revision due next year to lobby for the privatisation of Telebras, the telecommunications company, which, he says, urgently needs new investment and "could raise more than the entire manufacturing sector".

In the meantime, with an average of two sell-offs a month, he has plenty to occupy him.

to prepare for privatisation and it just disappeared". His team is hard at work, however, restructuring debt.

The old state mentality is not yet dead. The Air Ministry wants the government to retain a golden share when it sells Embraer to ensure that supply to the Brazilian air force is not affected.

Mr Modiano says "if I do that, everyone will want to believe it is their last link to Treasury coffers".

He points out that when Celma, an aircraft-maintenance company was sold, the ministry had a list of 10 items they considered strategic, which he reduced to one. "In the case of Embraer, they will probably have three pages of things, but they will get only limited and temporary protection."

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Mr Modiano admits that in some cases the eagerness is because state companies, many of which are loss-making, think they will get cash injections. But he warns: "We will put no money in - we will not repeat 1987 when BNDES put \$3bn to \$6bn in the steel sector

Shun Tak buys Ho gaming stake

By Simon Hebberton

in Hong Kong

MINORITY shareholders in Shun Tak Holdings, the Hong Kong listed vehicle of Mr Stanley Ho, the Macau gambling magnate, yesterday approved the purchase of a 5 per cent stake in Sociedade de Turismo e Diversões de Macau (STD), the holding company for Mr Ho's gambling interest in the Portuguese colony.

Shun Tak will pay HK\$33m (US\$3m) for the STD stake, giving investors their first opportunity to buy into what is regarded as one of the world's most profitable casino operations.

Shun Tak's share price eased 2.5 HK cents yesterday to close at HK\$4.50.

Shun Tak, a diversified company, runs a jetfoil service between Hong Kong and Macau, and has interest in restaurants, hotels, aviation and property.

In 1991, it made a profit after tax of HK\$171m.

The addition to its portfolio of an interest in STD could well be the jewel in its crown. Mr Ho, together with other Hong Kong investors, has held a monopoly on gambling in Macau since 1962; in 1988, STD's monopoly was extended until 2001.

STD is a private Macau company and does not have to publish accounts. But in documents presented to minority shareholders by Wardley Corporate Finance, STD said it had shareholders' funds of HK\$7.77m at end-1991 and had paid dividends to shareholders over the three years 1988 to 1990 of \$HK210m, \$HK300m, and \$HK420m.

Correction

European Top 500

In the FT survey on the European Top 500 companies published on January 18 1992, the profit figures for Banco de Santander (ranked 82nd) were incorrect. These should read: Profit this year US\$903.5m, Profit last year US\$764.4m, Percentage change 1.2%.

In addition, the turnover and employee figures for Southern Electric in the European Top 500 and the UK Top 500 were incorrect. These should read: European Top 500 (rank 240) Turnover this year \$2.867.4m; Turnover last year \$2.513.5m, Percentage change 6.1, Employees 6,350.

UK Top 500 (rank 121) Turnover this year \$1.546.0m, Turnover last year \$1.458.5m, Percentage change 6.1, Employees 8,350.

Lay-offs at GM Canada plant

By Bernard Simon in Toronto

GENERAL Motors' Canadian subsidiary is indefinitely laying off 9 per cent of the workforce at an engine plant in St Catharines, Ontario, as a result of the continuing weakness in the North American car and truck market.

The St Catharines facility, which employs a total of 8,000 people, produces V6 and V8 engines as well as transmission components, castings and other parts. About 75 to 80 per cent of its production is exported to the US.

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FT GUIDE TO WORLD CURRENCIES

The table below gives the latest available rates of exchange (rounded) against four key currencies on Monday, January 20, 1992. In some cases the rate is nominal. Market rates are the average of buying and selling rates except where they are shown to be otherwise. In some cases market rates have been calculated from those of foreign currencies to which they are tied.

COUNTRY	£/STG	US \$	D-MARK	YEN	COUNTRY	£/STG	US \$	D-MARK	YEN	COUNTRY	£/STG	US \$	D-MARK	YEN	OF 1000
Afghanistan (Afghani)	99.25	55.4193	34.027	44.0081	Greece (Drachma)	700.00	390.943	244.755	316.027	Palau (Palauan)	43.95	24.593	15.3071	19.8419	
Albania (Lek)	10.365	5.7869	3.1261	3.6808	Greece (Drachma)	1.00	0.5450	0.2496	0.4514	Panama (Balboa)	1.7910	1	0.6262	0.8085	
Algeria (Dinar)	39.3165	21.7591	13.747	17.7501	Guatemala (Quetzal)	329.50	183.975	115.21	146.755	Papua New Guinea (Kina)	1.7225	0.9634	0.6033	0.7771	
Andorra (Fr Fr)	9.7525	5.4452	3.4099	4.5029	Guatemala (Local Fr)	11.00	0.1711	0.0771	0.1100	Peru (Nuevo Sol)	235.00	132.000	12.0000	16.0000	
(Sw Frs)	180.65	100.865	63.1643	81.5575	Guatemala (US \$)	9.7525	5.4452	3.4099	4.5029	Philippines (Peso)	46.25	26.8225	16.1713	20.8823	
Angola (Kwanza)	34.45	192.322	120.437	151.508	Guatemala (Quetzal)	1.00	0.1110	0.0450	0.1000	Portugal (Escudo)	1.00	0.5683	0.3430	0.4516	
Antigua (Esterl)	4.1850	2.4560	1.2525	1.4534	Guatemala (Yen)	166.00	815.49	510.800	589.549	Poland (Zlote)	301.80	117.320	44.145	513.21	
Argentina (Peso)	1.7725	0.9915	0.5222	0.8033	Haiti (Goude)	8.9925	5	3.1442	4.0595	Portugal (Escudo)	4.0595	157.320	85.9925	111.036	
Austria (Schill)	20.0455	11.3012	5.0157	9.0580	Honduras (Lempira)	9.7815	5.4614	3.4201	4.4161	Portugal (Escudo)	1.7910	1	0.6262	0.8085	
Azores (Port Escudo)	345.95	137.320	55.9465	112.038	Hong Kong (HK \$)	7.7175	4.3701	2.8082	3.4099	Portugal (Escudo)	6.5375	3.8501	2.2858	2.9514	
Bahamas (Dollar)	1.7910	1	0.8242	0.2367	Iceland (Icelandic Krona)	105.50	55.905	38.8881	47.4057	Portugal (Escudo)	1.7910	1	0.6262	0.8085	
Bahrain (Dinar)	0.6771	0.376	0.2367	0.3056	Iceland (Icelandic Krona)	105.50	55.905	38.8881	47.4057	Portugal (Escudo)	1.7910	1	0.6262	0.8085	
Balkans (S)	100.65	100.865	63.1643	81.5575	Iceland (Icelandic Krona)	105.50	55.905	38.8881	47.4057	Portugal (Escudo)	1.7910	1	0.6262	0.8085	
Bolivia (Boliviano)	3.7575	3.7268	1.2525	1.4534	Iceland (Icelandic Krona)	105.50	55.905	38.8881	47.4057	Portugal (Escudo)	1.7910	1	0.6262	0.8085	
Bolivia (Boliviano)	3.6175	2.0198	1.2525	1.4534	Iceland (Icelandic Krona)	105.50	55.905	38.8881	47.4057	Portugal (Escudo)	1.7910	1	0.6262	0.8085	
Bulgaria (Leva)	58.60	32.0300	20.5594	26.5462	Iceland (Icelandic Krona)	105.50	55.905	38.8881	47.4057	Portugal (Escudo)	1.7910	1	0.6262	0.8085	
Bulgaria (Leva)	48.75	27.25	10.49	12.03	Iceland (Icelandic Krona)	105.50	55.905	38.8881	47.4057	Portugal (Escudo)	1.7910	1	0.6262	0.8085	
Bermuda (Dollar)	1.7910	1	0.8242	0.2367	Iceland (Icelandic Krona)	105.50	55.905	38.8881	47.4057	Portugal (Escudo)	1.7910	1	0.6262	0.8085	
Bhutan (Ngultrum)	25.00	25.00	12.50	12.50	Iceland (Icelandic Krona)	105.50	55.905	38.8881	47.4057	Portugal (Escudo)	1.7910	1	0.6262	0.8085	
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INTERNATIONAL CAPITAL MARKETS

Merger plan lifts London futures market activity

By Tracy Corrigan

THE green light given to the merger of the London International Financial Futures Exchange and the London Trade Options Market last week has increased activity in individual UK stock options on LTO.

Average daily volume in LTO's 67 stock options in the last quarter of 1991 was just 17,000 contracts a day, (although the FTSE 100 index option has remained quite active). Last Monday, volume was 23,000.

On Wednesday, when Liffe announced it had found enough shareholders to be the promoter for the merger with LTO to proceed, volume rose to 30,000. On Thursday, 35,000 contracts were traded, and on Friday close to 30,000. Open interest, which reflects the positions held in the market, rose from 511,000 when the market opened on Wednesday to 567,000 of Friday's close.

However, volume slipped back somewhat yesterday to 20,000 contracts. Mr Bruce Froud, head of

European programme trading up sharply

By Richard Waters

PROGRAMME trading by UK and continental European fund managers increased sharply last year, and is expected to rise more in the coming 12 months, according to a study from US research and consulting group Greenwich Associates.

The increase in volume reflected greater commitment by market-making firms, which have themselves been nervous about taking positions, dealers said.

There does appear to be a gathering confidence now that the merger issue has been resolved," said Mr Tony Grunberg, chief executive of LTO.

While the stock market was reasonably active last week, dealers said the rise in volume was not market-driven. Only one stock option, Asda, was traded in very high volume, because the company's results were published last week. Otherwise, the increase in trading was across the

derivatives at Kleinwort Benson, reported "positive feedback from our institutional clients, but that the uncertainty is out of the way."

Some institutions had been reluctant to take positions in the market, while its future was not secure, creating some pent-up demand.

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Other findings include:

• More than half of UK institutions now use soft communication brokers. Last year, the comparable figure was 20 per cent. Greenwich estimates that some 18 per cent of UK equity business is conducted this way. This is up from the 5 per cent of 1989, but still down on the estimated 28 per cent of trades which US institutions channel through soft communication brokers.

• The decline in net trading by UK institutions has reversed. In 1988, some 48 per cent of trades were conducted as a proportion which had fallen to as little as 16 per cent three years later. That proportion has increased slightly to 19 per cent.

• The typical British institution spends almost as much on continental share trades as on British trades. Institutions which contributed to the survey said that last year they spent an average of £1.1m in commissions on UK trades, down slightly from the previous year and short of the record £1.6m in 1988.

A sign of investor concern about the health of the stock market was a 2.4 times increase in stock fund redemptions. Japanese fund

Asset value of Japanese trust funds slips 9.8%

By Robert Thomson in Tokyo

THE NET asset value of investment trust funds in Japan fell 9.8 per cent last year, as the continuing weakness of the Tokyo stock market drove down the asset value of equity investment trusts and slowed the flow of fresh funds.

The Investment Trusts' Association reported net assets were down Y4,620.1m (£35.4m) to Y41,473.8m, with the net assets of stock funds down at the end of 1991, and the value of new stock funds launched down 4.8 per cent to Y8,640m, which is the lowest level in six years.

A sign of investor concern about the health of the stock market was a 2.4 times increase in stock fund redemptions. Japanese fund

South Africa in Ecu250m landmark offering

By Philip Gathw in Johannesburg

SOUTH AFRICA's return to world capital markets yesterday received considerable impetus with the announcement that the government was raising Ecu250m (R820m).

The issue is the first by South Africa in the Ecu market since 1984, and follows the country's re-entry last September into world capital markets with a DM400m issue, after an absence of six years. The issue, which was mostly placed, is "new money", unlike the D-Mark issue, half of which was used to refinance a maturing issue.

The issue underlines the change in attitudes towards South Africa since the dark days of mid-1985, when the refusal of foreign banks to roll over the country's loans forced South Africa to declare a standstill on debt repayment. Since then, Pretoria has maintained what Mr Gerhard Croeser, director-general of the department of finance, yesterday called a "meticulous" record in

meeting debt commitments and complying with the conditions of the three Interim Debt Arrangements, to which South Africa's foreign debt has been subjected since the 1985 standstill.

The South African authorities believe the launch also showed that international investors felt the country's political and economic prospects had been enhanced by the formation in December of the Convention for a Democratic South Africa (Codesa), the forum for the country's constitutional negotiations.

The funds, Mr Croeser said, would contribute towards the financing of the national budget, play an important role in strengthening the country's reserves, and promote economic stability and the further normalisation of South Africa's relations with its foreign creditors.

Strengthening the country's foreign reserves is particularly important as it will allow the Reserve Bank (central

bank) to pursue a less restrictive monetary policy, and enhance economic growth. In recent years, South Africa's ability to finance economic growth has been constrained by the need to export savings to finance debt repayments.

The country exported about R30bn of capital in this way between 1986 and 1990.

In international terms, South Africa is an under-harnessed country. Total external debt at December 1990 totalled US\$11.3bn, equivalent to 70.2 per cent of annual export earnings. The interest service ratio is 7.1 per cent. South Africa's total foreign debt was \$23.7bn at the end of August 1991, when the standstill on international borrowing was declared.

The Ecu issue, for maturity in 1997, has a coupon of 10.375 per cent. The Department of Finance said this was a premium of about 1.77 basis points over the average for three benchmark Ecu

issues, of similar maturity, by Spain, Norway and Belgium.

The premium is partly a function of political risk, the debt standstill, and the fact that having been out of the market for so long, South Africa lacks liquid issues, and it is liquidity which brings marketability and a lower price.

Last week Dr Chris Stals, governor of the Reserve Bank, said the country would push for a final debt arrangement with the outstanding \$5bn when the third interim arrangement ended in 1993. He said a further arrangement was necessary because South Africa could not afford to repay the whole amount in 1993.

The removal of the debt standstill, and South Africa's readmission to the International Monetary Fund (IMF), are the biggest remaining obstacles to the normalisation of South Africa's relations with the international financial community.

EC paper 'disappointingly small'

By Tracy Corrigan

TWO offerings in Ecu dominated the primary Eurobond market yesterday, although many traders' minds were still focused on the worsening state of the dollar sector. South Africa launched its expected Ecu bond issue, an

INTERNATIONAL BONDS

Ecu250m five-year deal via Paribas. The deal, priced at an attractive spread to compensate for credit risk, appealed to continental retail investors, particularly in Germany. South Africa returned to the international capital markets last year, with a successful offer

ing in the D-Mark sector. The European Community launched an Ecu150m seven-year deal via Warburg. The pricing of the deal was considered to be on the aggressive side, but strong demand for five-to-seven year Ecu paper, and appetite for the EC name, ensured reasonable demand.

Dealers said the offering, like many EC deals which are on offer, was disappointingly small.

In the Australian dollar sector, Swedish Export Credit launched a \$A300m three-year deal via Hambros Bank. The deal is the third in the sector to be structured as a global offering.

In the dollar sector, Eurobond yield spreads remain

Midland Bank considers mortgage securitisation

By David Barchard

MIDLAND BANK is considering securitising part of its £2.4bn mortgage book. It has sent letters to some of its 150,000 mortgage customers to ask whether they would object to having their mortgages securitised.

The bank's 10-year global bond offering had also lost some ground. The deal is currently quoted at 9 basis points above the 10-year Treasury, compared with, at best, three basis points last week.

However, the deal is still trading six basis points tighter than its launch spread.

• The Bank of Scotland has raised \$300m of subordinated debt in the US market, through the SEC's rule 144A.

have carried out experimental securitisation operations, so far none of the clearing banks has carried out a large-scale securitisation operation of the sort common in the US.

Securitisation - taking a group of high quality mortgages and selling them as a bond on the financial markets - is attractive to financial institutions because it enables them to reduce the amount of lending on their balance sheet and so strengthen their capital ratios. In the UK, about £10bn of mortgages have been securitised by the centralised lending

group.

The bank said letters had been sent out, but it declined to give the numbers of customers approached, beyond saying that less than 10 per cent were involved.

The bank said it was testing the water and that it had no commitment to do anything at this stage.

Although Barclays and TSB

themselves put us in a powerful bargaining position. It is well known the group is currently either engaged in or examining a number of large projects.

These include the Columbus stainless steel project, the Alusaf expansion, the development of the Oryx gold mine, and Phase 2 of the General refinery expansion by energy arm, Engen.

Gencor's last rights issue was in July 1988, when the group raised R1.5bn. This left the group cash rich at a time of high interest rates.

GENERAL MINING COMPANY (Gencor) yesterday confirmed its intention to go ahead with a R2bn rights issue. Gencor's parent company, Genbehrer, will be raising R1.5bn in order to follow its rights in the Gencor offer.

Mr Brian Gibberson, Genbehrer's newly-appointed chairman, said yesterday: "Our major group companies are adequately funded for the present, but we found in the past that having funds available at the centre when we needed

them put us in a powerful bargaining position. It is well known the group is currently either engaged in or examining a number of large projects."

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NEW INTERNATIONAL BOND ISSUES

Borrower	Amount m.	Coupon %	Price	Maturity	Fee	Book runner
Republic of South Africa(a)	550	10 1/2	101 1/2	1997	1 1/2% ^b	Paribas Capital Mgmt.
European Economic Comm.(d)	190	9 1/2	101 1/2	1998	-	BSB Warburg Secs.
PARISI FINANCE	500	zero	100	1998	-	BNP
Paribas Finance Int.(a)	500	zero	100	1998	-	BNP
MARSH	200	8	102 1/2	2002	2 1/2% ^b	Deutsche Bank
Deutsche Bk Fin(Nld)Nds(b)	150	4 1/4	100	1998	2 1/4% ^b	Deutsche Bank
SWISS FRANCES	150	7	102 1/2	2000	-	Swiss UBS
Am. Amer. Dev(Bank)(a)	150	7	102 1/2	2000	-	Swiss UBS
YEH	200n	8.3	100	1997	30/20b	Nikko Europe
Jojo Paper(a)	200n	8.3	100	1997	30/20b	Nikko Europe
US DOLLARS	300	10	100.02	1993	1/4% ^b	CSFB
Petrobras(c)	200	10	100.02	1993	1/4% ^b	CSFB

a-Fixed price placement; b-Convertible; c-Non-callable; d-Non-callable; e-Amount increased from \$250m; f-Non-callable; g-Management and Underwriting fees + 1%; h-Non-callable; i-After 2 years issuer can redeem at 144%; j-give 2 year equity-linked warrant which amites holder to cash payment of 116% of stock appreciation.

LONDON MARKET STATISTICS

	Mon	Tue	Wed	Thu	Fri	Sat
Index	20	21	22	23	24	25
Day's Change	+0.2	+0.1	+0.1	+0.1	+0.1	+0.1
Day's Low	19.50	19.50	19.50	19.50	19.50	19.50
Day's High	19.60	19.60	19.60	19.60	19.60	19.60
Index	19.50	19.50	19.50	19.50	19.50	19.50
High	19.60	19.60	19.60	19.60	19.60	19.60
Low	19.50	19.50	19.50	19.50	19.50	19.50
Range	0.10	0.10	0.10	0.10	0.10	0.10
Vol.	1,700	1,700	1,700	1,700	1,700	1,700
Turnover	3,400	3,400	3,400	3,400	3,400	3,400
Value	3,400	3,400	3,400	3,400	3,400	3,400

Source: Financial Times Data Service. Figures are in £m and are based on a 20-day moving average.

LONDON TRADED OPTIONS

UK COMPANY NEWS

Timing of finance director's departure adds to embarrassment

BAe faces setback in Saudi arms deal

By Paul Bettis, Aerospace Correspondent

BRITISH Aerospace faces further delays in its efforts to complete negotiations for a £10bn arms contract with Saudi Arabia.

The company was hoping to complete soon the second phase of its Al Yamamah defence deal involving construction of a new aircraft and orders for new Tornado and Hawk aircraft.

But there are growing signs in the UK and Saudi Arabia that the Saudis are unlikely to make a decision in the government-to-government negotiations before the British election in April or May.

The contract would give BAe a much-needed boost at a time when the company is still struggling to regain the confidence of the City after its unsuccessful rights issue and the resignation of Professor Sir Roland Smith, its chairman.

ing, has been desperately trying to portray a picture of corporate stability after last year's top management crisis.

The announcement of Mr Eustace's resignation, coupled with disclosures that the company faced an £80m property claim from Asda, the supermarket group, hit BAe shares yesterday. They fell sharply in early trading from 314p to 288p, subsequently recovering to close at 302p.

BAe said in its statement yesterday that Mr Eustace's departure had no connection with its current discussions with Asda over the supermarket group's claim against BAe's Arlington property company.

The company, which was planning to announce Mr Eustace's resignation after a successor had been found at about the time of the annual meet-

ing, has been desperately trying to portray a picture of corporate stability after last year's top management crisis.

BAe insiders also confirmed that Mr Eustace was leaving amicably and that there had been no "bust-up".

"After Professor Smith's resignation we always felt there would have to be more scalps. We would have been surprised if it had not happened," one City analyst said yesterday. "Mr Eustace was well liked in the City but had to pay for the rights issue flop," another analyst added.

See Lex

Allied-Lyons moves to restructure management

By Philip Rawstorne

ALLIED-LYONS, the drinks, food and retailing group, yesterday announced a management restructuring designed to sharpen the focus on its international development.

Four regional councils are to be set up to promote overall strategies and operating efficiencies in the group's main markets.

Mr John Giffen, 52, will give up his operational posts as chairman and chief executive of the wines and spirits division to which he was appointed last year, to join the group's headquarters team as chairman of the Americas council.

Mr Michael Jackaman, chairman, will head the council for western Europe; Mr Tony Hales, chief executive, will oversee the Far East and Africa; and Mr Roy Moss, chairman and chief executive of the brewing division, will head the UK council.

Each regional chairman will have the clear objective of making sure that we miss no opportunity for growth and synergy in our priority markets," said Mr Jackaman.

The group is also reorganising its business into four operational sectors, including for the first time, a separate retailing arm.

Mr David Jarvis, 44, who was last year appointed chairman and chief executive of J Lyons, will become chief executive of the spirits and wines operations which contribute about half of group profits. Mr Hales will be chairman, and Mr Giffen, deputy chairman.

Mr Tony Trigg, 51, will become chief executive of the retailing sector which will include Allied's 6,000 pubs, the 1990 Victoria Wine shops and the Baskin-Robbins and Dunkin' Donuts franchise stores operating in the US and internationally.

Mr Moss, who will be chairman of the retailing sector, and Mr Trigg will continue to run the brewing and wholesaling operations.

The two men will be Allied's representatives on the board of the proposed Carlsberg-Tetley joint venture.

Mr Hales will head the food manufacturing sector, consisting of the J Lyons beverages, bakery and ingredients businesses, with Mr David Beatty, 59, the present corporate development director of Hiram Walker, as deputy chairman.

Shares in Wilkes, which has most of its business in engineering, closed up 30p at £18.90, for a market value of £23m.

Mr Stephen Hinchcliffe, chairman, refused to identify

Steetley seeks shareholder support for Tarmac merger

By Andrew Taylor, Construction Correspondent

THE BATTLE for control of Steetley, the building materials group, is expected to intensify with the publication today of the group's latest appeal for support to shareholders.

The group has written to its 7,000 shareholders — institutional investors own 80 per cent of the 165.3m shares — defending its proposal to merge its UK brick, clay roof tile and concrete products businesses with those of Tarmac, Britain's biggest construction and building materials group.

The announcement of the joint venture plan at the beginning of December prompted a hostile bid from Redland, the building materials group which has long coveted Steetley's domestic brick and French aggregates operations.

Redland's 85-for-100 share exchange offer was yesterday worth more than £530m, buying each Steetley share at 405.45p. Steetley's shares closed last night at 377p.

In the document, which will be posted to shareholders today, Steetley says the Tarmac merger would reduce unit production costs by up to 15 per cent and generate combined savings of at least



Sir Eric Pountain: merger a potent challenge

£10m a year.

Savings would include the closure of 14 out of 56 plants. Combined brick production would be cut by 20 per cent or 160m bricks a year.

Tarmac's large UK construction, housebuilding and concrete operations and its international interests would be

excluded from the joint venture, which would be named Allied Building Materials. Steetley would retain its European concrete and aggregates businesses. It is the largest aggregates producer in France.

The document says: "No other combination could bring together two companies with anything like the same benefits across the total range of their building products."

It forecast that by the mid-1990s Allied would be generating profit margins higher than those achieved during 1988 and 1989, the two best years for UK construction output.

A letter from Sir Eric Pountain, Tarmac's chairman, included in the document, endorses the joint venture proposal which he says "will represent a potent challenge to our competitors . . . founded on one of the lowest cost structures in the industry".

Steetley is due to publish by next Monday its official defence document against the Redland bid. This, however, may be postponed if the Office of Fair Trading is not pronounced by then on possible monopoly implications raised by the bid.

Medeva acquires Glaxo brands

By Paul Abrahams

MEDEVA, the pharmaceuticals group, yesterday acquired more than 30 brands from Glaxo in a deal worth £130m.

The products, which range from treatments for paracetamol poisoning to nose inflammation, have a turnover in the UK and the Republic of Ireland of about £5.5m a year. The purchase price is to be paid by instalments over a period of two-and-a-half years.

The move follows a series of acquisitions by Medeva, which aims to save of £500m by 1995. In 1989 the group had revenues of less than £1m.

Mr David Lees, Medeva's finance director, said yesterday

day: "These treatments are more fitting in a company size where they will be first and second rank products while at Glaxo they were in the fifth rank."

Mr Lees said Medeva should make profits of £15m this year. That would compare with Glaxo's profits last year of £1.2bn on turnover of £3.4bn. Mr Bernard Taylor, Medeva's chairman, was formerly Glaxo's chief executive.

Glaxo said it was selling niche generic products of which Medeva could make more use of itself. It added that it did not have enough time to give them the attention

they deserved. The acquisitions fit into Medeva's existing sales and distribution channels, said Mr Lees. The company already manufactures some of the products and will sub-contract the others.

No additional capital expenditure was required to set up manufacturing, he added. Mr Lees said he was particularly pleased with the timing of payment which would make the deal cash-flow equal.

Last October Medeva bought Adams Laboratories, a Texas-based branded pharmaceutical manufacturer, for \$77.3m (£45m).

Unwelcome approach for Wilkes

By Andrew Bolger

JAMES WILKES, the world's largest supplier of beer mats, has received an "unsolicited and unwelcome" approach which might lead to an offer being made for the Sheffield-based mini-conglomerate.

Shares in Wilkes, which has most of its business in engineering, closed up 30p at £18.90, for a market value of £23m.

Mr Peter Macfarlane, group finance director, will join the boards of spirits and wines, retailing, and food manufacture.

Mr Stephen Hinchcliffe, chairman, refused to identify

the prospective bidder, but said a further announcement would be made.

While the company continued to trade profitably, it has been pursuing a policy of reducing borrowings in light of the general economic outlook.

Mr Hinchcliffe declined to give a gearing figure. But he agreed the company had stretched its balance sheet last year paying £3.6m for the out-

standing 25.8 per cent stake held by Record Holdings, the Sheffield-based hand and power tools manufacturer, in Easterbrook Alcard, the cutting tools concern Wilkes acquired in 1980.

The company also said that Mr Arthur Watt had been made group managing director on January 14, and a second non-executive director would be appointed shortly.

B&Q founder joins move to oust Cityvision board

By Norma Cohen, Investments Correspondent

MR DAVID QUAYLE, founder of the B&Q DIY chain, has joined a management group which is seeking to replace the directors of Cityvision, the video rental chain.

Mr Quayle was a non-executive director of Cityvision from 1986 until October 1990, and was instrumental in setting its early direction.

Independent shareholders, representing 16.8 per cent of the equity, are seeking to replace the current manage-

ment with Mr Quayle and two former Cityvision executives, Mr Phillip Crane and Mr Ray Hipkin.

The move follows an agreement by Cityvision to be acquired by US-based Blockbuster Entertainment.

Mr Hipkin yesterday issued a writ for libel against Cityvision and its advisers, J Henry Schroder Wag, in connection with comments made about his former employment at the company.

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UK COMPANY NEWS

Seismic rumblings along global party-lines

Hugo Dixon on the industry-wide effects of an AT&T/Cable and Wireless alliance

A GLOBAL alliance between American Telephone & Telegraph and Cable and Wireless, which has been the subject of intense negotiations since last September, would create an earthquake in the international telecommunications industry.

AT&T is the most formidable player in the industry, although largely based in the US. C and W is much smaller but has the best global spread of any telephone company, with operations in the UK, Hong Kong, Japan, the US, Australia and countless developing countries.

Wide-ranging collaboration between the two groups would almost certainly cause a knock-on effect in the rest of the industry as other telephone companies scramble to form their own alliances. The sector is already in a frenzy of matching as national monopolies try to turn themselves into internationally competitive operators.

But will an alliance be concluded? The negotiations failed to make progress in talks earlier this month, denting hopes of a quick deal.

The two companies seem to have reached agreement in principle on AT&T buying a quarter to a third of Mercury Communications, C and W's US subsidiary. But they were unable to agree on how wider co-operation would work and AT&T also has doubts about moving ahead on Mercury before the British general election later this year.

The main attraction of an alliance from C and W's perspective is that AT&T would give it the necessary muscle to compete more effectively with British Telecommunications in the UK appendage of a global empire.

Lord Young, C and W's chairman, has made it clear

that he does not want to compete head on with large groups like AT&T and BT. He prefers a 'super-mono' strategy of providing mobile, data and international services in high-margin markets around the world.

AT&T would be expected to pay about £1bn for a minority share of Mercury as well as committing itself to investing further cash to help build Mercury up as a competitor to BT. Effectively, Lord Young would be getting two giants to compete against each other, rather than competing directly against either himself.

Such thinking was also behind C and W's decision not to proceed with its planned \$174m (£97m) acquisition of TRT/FTC last November, which would have made it the fourth largest long-distance operator in the US but pitted it directly against AT&T.

Lord Young seems also to want AT&T's collaboration in continental Europe. He has already called on the European Commission to take decisive action later this year to open up the telecommunications market to competition.

For C and W, the main problem in concluding a deal is to get the maximum price and to ensure that it does not get squashed by AT&T, which has been described as 'an 800lb gorilla'.

C and W is protected from a hostile takeover bid by the UK government's 'golden share', which prevents any single shareholder owning more than 15 per cent of its stock. Some observers, though, believe the more likely change would be to block any new competition - so strengthening Mercury's position.

Instead of handing over most of its UK phone calls to BT in the mid-Atlantic, as at present, it would hope to channel most of them through Mercury.

International calls have been a pot of gold for telephone companies in recent years as a result of cartel practices which have kept prices artificially high.

The UK-US route is the most lucrative anywhere in the world, earning both BT and AT&T well over £100m in annual profits, and the US group may well ask why it

Trying to make a connection

Robert Allen
ChairmanAT&T
Year to Dec 30

Employees	225,000
Pre-tax profits	£4.22bn
Turnover	£25.5bn
Markets of revenue	5,700
Outgoing telephone traffic in 1990	1.25trn

W would take it closer to chairman Mr Bob Allen's goal of earning half the group's revenue from outside the US by the time he retires in 2000.

The main attraction of taking a stake in Mercury would be that AT&T would then be operating a network on both sides of the Atlantic.

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The UK-US route is the most lucrative anywhere in the world, earning both BT and AT&T well over £100m in annual profits, and the US group may well ask why it

should not try to grab a larger share for itself.

Some AT&T executives are concerned about disturbing the traditional profitable correspondence relationship with BT.

Others, though, argue that BT has already declared war by buying a 20 per cent share of McCaw, the largest US mobile communications operator, and setting up Syncordia, a US subsidiary which is designed to poach some of AT&T's largest business customers.

The old correspondent relationships, which have characterised the industry for decades, are breaking down anyway. Technological advances are driving down costs while liberalisation is allowing new breeds of competitor to chip away at the market.

Earlier this month Sprint, the third largest US

AT&T has looked seriously at making a sizeable investment in the UK several times - acquiring a stake in Mercury in the early 1980s, buying part of STC and taking over the manufacturer GPT as part of the Metronet consortium which considered bidding for GPT in 1989.

Each time, though, it pulled out and its only significant UK acquisition to date has been Iritel, which provides enhanced telecommunications services, for £180m in 1990.

Recently AT&T has been more aggressive. Last year it acquired NCR, the US computer manufacturer, after a bitter takeover bid. Only last week it formed a joint venture to build and run a telephone network in the Ukraine.

Strategic decisions within AT&T usually follow a fight between hawks and doves. Whether to link up with C and W or not will be largely determined by which group of AT&T executives has the upper hand.

Wheway declines to £2.8m

By Andrew Barker

WHeway, the environmental engineering group, yesterday announced a sharp fall in profits and strengthened its board by appointing Mr Gareth Davies, chairman and chief executive of Glynwold International, as a non-executive director.

Pre-tax profits in the year to September 28 fell from £7.56m to £2.8m, in line with expectations, while the final dividend, as forecast, is halved to 1p on the increased capital, making 2p (2p) for the year. Earnings per share dropped from 8.44p to 2.06p.

Turnover at Birmingham-based Wheway, which has been transformed over recent years from a Midlands metal bather into an international clean air and design engineering group, fell from £120.3m to £98.3m, although the 1990 figure included £5.5m from discontinued activities. Those

activities made an operating profit of £1.9m last year.

Mr John McGowan, chairman, blamed the profit decline on three factors:

- the decision to withdraw from businesses which previously made up the industrial and building products division;

- the reorganisation and investment programme in air filtration, which came on line in April;

- and the depth and duration of the worldwide recession.

Mr McGowan said the group had entered the current year with an weaker order book than it would normally expect, resulting in immediate action further to contain operating costs and conserve cash.

There were signs, however, that the order book was improving. In the UK, Cudd Bentley, which does mechanical and electrical design work

for the construction industry, had taken more orders in the past six weeks than in the previous 12 months.

Overall, the first half of the current year was expected to be disappointing, but Mr McGowan expressed confidence for the outcome in the second half, assuming that the trend in orders continued to improve.

He said Syntex, a new air filtration product, was doing 'pretty well' in the UK since its launch in November. Syntex will be launched in the US next year, and the group is negotiating to expand into Germany and Spain.

Another non-executive director will also be appointed soon, and the group then plans to move as quickly as possible to appoint a non-executive chairman so that Mr McGowan can concentrate on his role as chief executive.

Wheway's chairman, Mr Cowan, said: 'With their performance since joining the group', Mr Cowan told shareholders.

The group had entered the current year in a 'very positive manner'. The UK side was showing good organic growth and there were 'exciting' European opportunities through Montia. Net cash at October 31 was £12.3m, against an overdraft of £750,000 the year before.

Cost control helps Resort to 27% rise

Resort Hotels expanded in the half year to October 31, with turnover increasing 25 per cent and pre-tax profits 27 per cent.

A tight control on costs limited the impact on profits of revenue falling below expectations in many locations. Consequently, the result was not significantly below budgeted levels, said Mr Richard Strong, chairman.

Turnover amounted to £7.52m (£6.09m) and profit to £2.92m (£2.31m). Interest payable was virtually unchanged but interest received rose to £954,000 (£652,000). The group raised £12m via a rights issue a year ago and issued a £20m debenture last November to replace short term borrowings.

Earnings per share fell to 3.82p (4.41p) allowing for the new shares in issue, and the interim dividend is again 1.2p - a 10.7 per cent increase after the bonus element, the company claimed.

Three hotels were added to the network by way of management contracts; that brought the total to 44. Agreements had also been entered into with Country Resort Hotels and County Resort Hotels to purchase them by the end of 1991 and 1993 respectively.

Widney cuts losses by two thirds

Widney, the engineering group, continued its recovery since the management buy-in almost two years ago with a return to profit at the operating level and losses cut by two thirds at the pre-tax line.

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COMMODITIES AND AGRICULTURE

Production cuts steady oil prices

By Deborah Hargreaves

OIL PRICES edged up slightly yesterday as two more producers from the Organisation of Petroleum Exporting Countries announced symbolic cuts in output.

North Sea Brent crude for March delivery was 10 cents higher at \$15.10 a barrel as Algeria and Iran said they would cut production. Algeria will trim 20,000 barrels a day (b/d) from its output of 800,000 b/d and Iran will cut 50,000 b/d from its production of 3.5m b/d in a bid to bolster

prices.

The moves follow cutbacks announced last week by Venezuela, Libya and Nigeria, which between them cut 130,000 b/d. But the organisation's largest producer, Saudi Arabia is unlikely to cut its own production in advance of Opec's next meeting on February 12.

The small production cuts are unlikely to have a major effect on oil prices, but are so far managed to stop them sliding.

Dubai prices for March delivery are still \$6 a barrel below the Opec target price of \$21 a barrel.

Nevertheless, the voluntary production cuts signal to the market that Opec producers are ready to co-operate over more substantial cutbacks in February than those becoming embroiled in a row. Saudi Arabia has consistently maintained that it will bear its part of output cuts as long as other countries share the burden.

Norway overtakes UK in North Sea output

NORWAY HAS overtaken

Britain as Europe's biggest offshore producer of crude oil and natural gas liquids, according to a report issued by Edinburgh-based brokerage house County NatWest WoodMac, writes Karen Foss in Oslo.

Last year Norway's crude oil and gas liquids production climbed to a record 1.94m barrels a day, a 13 per cent rise over 1990's daily average pro-

duction of 1.72m barrels and confirming an earlier forecast by County.

According to the report, North Sea onshore oil/gas liquids production rose 4 per cent in 1991 to a record 3.85m barrels a day and average total North Sea gas production reached a record 9.58m cu ft a day. Norway's aggregate level of oil/NGL and gas production advanced 12 per cent in 1991 to

876m barrels of oil equivalent.

Exploration activity off the coast of Norway increased by 34 per cent with a total of 43 exploration and appraisal wells drilled. Nine discoveries were made out of 28 exploration wells drilled, giving a success rate of 32 per cent.

Some 23m barrels of oil equivalent per exploration well was discovered, on a par with 1990's result, County's report

said, adding: "1991 can be considered to have been a reasonably successful year for exploration on the Norwegian shelf with substantial new reserves of both oil and gas being found." The report concluded that discoveries and reserves upgraded to a total resource in Norway's remote areas of about 9200 barrels of oil equivalent, closely matching aggregate production in 1991.

LME secondary aluminium trading backed

By Kenneth Gooding

ODDS IN favour of the London Metal Exchange's proposed secondary (scrap) aluminium contract have improved considerably after a special LME committee, set up 18 months ago to consider the idea, recommended that the new contract be introduced.

But the LME directors are procrastinating about the controversial project and have neither rejected nor supported this recommendation.

Instead, members of the exchange have been given one more month to comment on detailed proposals that have been circulated.

The type of secondary aluminium the LME has in mind for its contract is mainly used in components for the motor industry. This use accounts for 70 to 80 per cent of the market, which totals about 4 tonnes a year.

The LME has told members it would not authorise any warehouse to hold the secondary metal unless the warehouse temperature and humidity were controlled. This is because secondary aluminium ingot oxides and deteriorates over time.

At present none of the LME authorised warehouses around the world provides such controls. However, the exchange says many of them do have temperature-controlled sheds.

Mr Martin Abbott, the LME's director of marketing, said yesterday that it was likely that the members' comments would be considered at the exchange's March board meeting. He said it would take at least six months from the go-ahead being given for trading to start.

Producers seek stronger rubber pact

By Lim Siong Hoon in Kuala Lumpur

THE INTERNATIONAL Natural Rubber Organisation convenes for a two-day special council session in Kuala Lumpur today faced with producer demands for a more effective market realities demand lower support prices.

Producer members meeting last week in Hatyai, south Thailand, agreed a common strategy aimed at preventing rubber prices falling below the International Rubber Agreement's lower intervention, or "must-buy" level of 166 Malaysian/Singapore cents a lb.

Since the last Iro meeting, in October, producer members, led by Malaysia, have been urging on consumer members of the need for reform of the agreement to enable it to keep

prices within the agreed range through the operation of its buffer stock system. But they have met with stiff resistance from consumer members, especially the US. Some argue that market realities demand lower support prices.

The present agreement, Iro II, has less than two years to run, and producers are anxious for serious negotiations to begin on its successor, especially in view of the recent slide in prices and what they see as an inadequate response from the buffer stock manager.

The buffer stock now stands at about 100,000 tonnes, less than a fifth of the maximum level.

Late last year Iro's Kuala

Lumpur-based secretariat promised that the organisation would enter the market in a "pretty aggressive" fashion after the new year holidays. But a dip below the "must-buy" level earlier this month resulted in only modest buffer stock purchased before prices bounced by a couple of cents to the upside of some 10 cents.

The agenda for this week's council meeting includes a review of the options available to cope with the market's realities: for example by reducing its support prices, whether upwards or downwards would depend as much on politics and the availability of financial backing as on the secretariat's recommendations.

Analysts said the ministry,

which is still operating despite the break-up of the Soviet Union, was "sabre rattling" to retaliate against allegations in the US and Europe that it was dumping uranium in those markets.

One suggested: "This is a shock therapy aimed at the US producers to underscore the fact that the former Soviet Union is serious about selling its uranium to the west and won't be blocked by any anti-dumping case in the States."

The former Soviet Union had about 400m lbs of uranium in strategic stocks, according to a paper presented by Nucleo, the UK nuclear market consultancy organisation, last year. Of the total, only about 40m lbs was highly-enriched uranium since it had been introduced in 1980. While it operated it made up the average ex-farm price of eligible UK lambs of good quality being 15 per cent above the market price.

Further, the MLC estimates

that about 15 per cent more lambs were sold during the last few months of 1991 than in the same period the previous year.

Given that the number produced in both years was similar, this must mean that there are many fewer to come to market by the end of the lamb marketing year in a couple of months' time.

So there is now a shortage, and this is being exacerbated by a lively export trade to France and beyond. Moreover, the "clawback", the amount previously reclaimed from exports on all lambs sent abroad and which was equal to the variable premium, had been

abolished.

Last Saturday however the trade at Norwich livestock market made no pause and thought again. Lambs being auctioned on a per head basis and ungraded were making almost as much as they would have

grossed a few weeks ago for the market price and the variable premium combined. The same has been true across most of the auction markets in the country since the premium was abolished.

But the good news for sheep

farmers does not stop there.

Coincidental with all this activity in the EC's domestic markets supplies of all meats, including lamb and mutton, from Poland and Hungary, which have been overhanging and depressing EC markets since those countries were

given access to them, have suddenly dried up.

Soviet uranium sales target 'impossible'

By Kenneth Gooding, Mining Correspondent

URANIUM MARKET analysts yesterday said it was impossible for the former Soviet Union's Atomic Energy Ministry to make good its objective of boosting uranium sales this year from \$500m to \$1.5bn.

"They haven't got a cat's chance in hell of doing that," said Mr Philip Crowson, chief economist at the RTZ Corporation and chairman of the Uranium Institute's committee studying supply and demand.

Other analysts pointed out that the west's requirement for uranium was 120m to 130m lbs a year. Exports from the former Soviet Union had already seen prices to all-year lows. At present prices the ministry's target implied that it aimed to sell more than 150m lbs of uranium worldwide in the first half of 1992.

Even if some of the material was highly-enriched uranium, commanding a higher price because it required no further processing before use by power stations, the target was unachievable.

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UK lamb producers have to gird up their loins

Export demand is propping up prices although the EC support system has been given the chop

FARMER'S VIEWPOINT



By David Richardson

MUCH of this mainly low quality meat has been bought to satisfy Europe's growing appetite for curries, kebabs and the like. But now the former Eastern bloc countries seem to want to retain more food at home and the meat traders of Europe are having to look elsewhere.

They have turned in part to British lamb ewes, that is old ewes that have lost their teeth and cannot forage efficiently or have been judged unfit for further breeding. In recent weeks the value of such animals has almost doubled.

To the sheep farmer it means that he can, for the moment anyway, dispose of his spent stock at prices not far short of those he might have made for

young replacement ewes last autumn, when the market for such replacements was

depressed by the uncertainty surrounding the end of the variable premium.

The one thing that may stop wholesale culling, which would reduce the national flock significantly and do all us sheep farmers a favour, is the need to keep the declared number of ewes on each holding until at least March 9 in order to qualify for the increased heading payment of \$15, which is now the only government aid available to lowland sheep farmers.

Indeed come the long-awaited reform of the EC's common agricultural policy this will probably be the shape of the future for most farm commodities: payments for simply being on the land and keeping it tidy and grazed, with strict limits soon to be imposed on the number of animals or acres each farmer can claim for, and the rest from the market.

Frankly it is not a system for which I have an instinctive liking. But all in all, the sheep version has got off to a reasonable start and flock owners will not be too unhappy if it continues as it has begun.

The danger is of course that exports, on which the buoyant trade is currently based, may not last at present levels. Then sheep farmers will have to rely much more on domestic demand. This has held up well in recent years in spite of competition from frozen New Zealand supplies retailed at prices much lower than those for fresh English lamb. It is well known, however, that this market premium for fresh English lamb is a fragile flower. If the abattoir trade pushes it just a touch too far retailers will, without compunction, switch to New Zealand supplies. That and another experience like the one on the turnip field, may still make me reconsider whether we really need the sheep enterprise on our farm.

WORLD COMMODITIES PRICES

LONDON METAL EXCHANGE (Prices supplied by Amalgamated Metal Trading)

Close	Previous	High/Low	Volume
Aluminium, 99.7% purity (6 per tonne)	1167.5-8.0	1221.5-22.5	Total daily turnover 35,964 lots
Cash	1221.5-22.5	1221.5-22.5	
3 months	1223.5-30.0	1218.1-22.5	180,761 lots
Copper, Grade A (6 per tonne)	1205.5-10.5	1205.5-10.5	Total daily turnover 25,876 lots
Cash	1205.5-10.5	1205.5-10.5	
8 months	1223.5-30.0	1223.5-30.0	108,855 lots
Lead (2 per tonne)	287.8	287.8	Total daily turnover 404 lots
2 months	298-300	298-300	300-328 lots
Lead (6 per tonne)	287.8	287.8	Total daily turnover 6,222 lots
Cash	275.0-25	275.0-25	
8 months	275.0-25	275.0-25	770.7-770.7 lots
Tin (8 per tonne)	5465-75	5465-75	Total daily turnover 910 lots
Cash	5465-75	5465-75	
3 months	5605-10	5605-10	5605-6,000 lots
Zinc, Special High Grade (5 per tonne)	1162.5-7.0	1162.5-7.0	Total daily turnover 12,011 lots
Cash	1162.5-7.0	1162.5-7.0	
8 months	1163.5-7.0	1163.5-7.0	1163.5-37 lots
LME Closing 5/8 rate: 5/8	5/8	5/8	41,217 lots
LME Closing 5/8 rate: 5/8	5/8	5/8	5/8
5 months	5/8	5/8	5/8

LONDON MILLION BUREAU (Prices supplied by N M Rothschild)

Close	Previous	High/Low	Volume
Gold (5 per ounce)	355.20-355.85	355.20-355.85	
Copper (5 per ounce)	355.20-355.85	355.20-355.85	
Morning (5 per ounce)	355.20-355.85	355.20-355.85	
Afternoon (5 per ounce)	355.20-355.85	355.20-355.85	
Day's high	355.20-355.85	355.20-355.85	
Day's low	354.50-354.50	354.50-354.50	
LME Late Month 5/8 Closing Rates (5			

LONDON STOCK EXCHANGE

Equities rally to close at day's highs

By Steve Thompson

London's equity market battled gamely throughout a tense but generally thin trading session to close with overall small gains, having recovered from widespread and often double-figure losses earlier in the day.

Triggering a late and determined rally by blue-chip shares was a whisper of an imminent sizeable corporate deal, possibly involving a Footsie stock and a remarkable turnaround in the future market.

The FTSE 100-share index closed at the day's best level, up 8.3 at 2,542.9, having been down to 2,520.3, or 16.4 Footsie points, within two hours of the opening.

The market opened in a rather fragile mood, with marketmakers clipping prices across the board, to head off some attempted early selling

Account Dealing Dates

First Dealing	Jan 27	Feb 10
Options Devaluation:	Feb 5	Feb 20
Last Dealings:	Jan 31	Feb 21
Admission:	Feb 3	Feb 17, May 2
Next Dealing:	Feb 7	Feb 21

Next dealing may take place from 8.30 am on two business days earlier.

caused by the latest opinion polls published over the week, which showed the Conservatives and Labour running virtually neck and neck.

Adding to the generally uneasy mood at the outset was a sizeable fall by the Tokyo market and Wall Street's dip last Friday.

More gloom came in the shape of an unseasonably bearish review of retail sales over the Christmas period published by

the Confederation of British Industry. This bearish picture for retailers was confirmed in mid-morning by official Government statistics on retail sales for December which were a provisional 1 per cent lower during the period. Rather optimistically, the market had been expecting retail sales to have been at worst only marginally lower in December.

After the statistics were known store shares were among the market's unhappiest areas, reacting to the figures and also to a broker downgrade of Kingfisher, one of the most important store counters. Marks & Spencer and GUS also came in for a flurry of selling but most rallied as the day wore on.

There was no shortage of bearish stories in other areas

of the market. Dealers went gunning for British Aerospace as the group confirmed the departure of its finance director and a claim for £30m from Asda, the supermarket group, in the wake of a property joint venture between the two groups.

Water and electricity shares stumbled as institutions looked hard at opinion polls and awaited news this week of the date of the budget.

Vodafone topped the active stocks list as a leading agency broker placed a near-Sun block of shares ahead of a series of presentations to stockbrokers and institutions. Abbey National shares fell away after UBS Phillips & Drew lowered their profits expectations.

An early aside by the Footsie future kept the cash market on

the defensive, but the whole picture changed during the afternoon. Wall Street opened lower but then started a slow recovery, and the Footsie future began to accelerate boosted by a late spate of institutional buying orders. An opening 16 points premium was turned into a 33 points premium by the close.

Senior marketmakers in the stockmarket were more than happy with the market's performance. "There was very little selling, quite the reverse," said one dealer who pointed out that there had been a persistent supply of buying orders into the market even when the Footsie was 16 points lower. Turnover was a rather disappointing 418.2m shares, compared with last Friday's 587.2m.

BAe falls after twin setback

BRITISH Aerospace (BAe) fell heavily early in the session on weekend press reports, later confirmed by the company, that the finance director was to resign and that BAe faced an £80m claim from Asda over an agreement concerning Burswood House, a 50 per cent jointly owned property operation. BAe said it expected to reach an agreement over the claim very soon and had made provisions for the losses.

Mr Sandy Morris of County NatWest said: "Problems on the property side are not a surprise, but it is disappointing that further problems have emerged."

The market took the view that the finance director's departure was further fall-out from last year's £422m disastrous rights issue at the company. An analysis commented: "The market has been demanding that further heads must roll and they have now got one." Mr Chris Avery at Smith New Court simply called today's news "another couple of disappointments for this accident-prone company".

Bargain hunters, however, ensured that the day's worst, eventually ending 12.0 at 3,020, on turnover of 4.6m. At the worse, the stock touched 2,860. And had an unexceptional day. The stock firm at a penny up 0.35p on volume of 1.2m.

Gas busy

British Gas improved 3 to 3.6p on heavy turnover of 7m shares, with much of the buying coming from Smith New Court. There was a story that Gas may be considering the spin-off of a large part of its industrial gas marketing operation in a move, that would allow it to meet the gas regulator's market objectives without undue damage to shareholder value.

Mr Steve Turner, energy specialist at Smith, said that after the creation of such independent companies they would be given to Gas's existing holders, perhaps on a one-for-one basis, or alternatively floated on the stock market.

Vodafone active

A big placing of Vodafone shares, said to have been carried out by James Capel, left the stock as the most heavily

traded in the market. The Seagull ticker revealed a block of 4.3m shares at 353p and another similar sized block traded at 356p.

The deal, carried out at substantial discounts to the ruling market price, left Vodafone 8 lower at 363p. Volume was a heavy 12m.

The placing underlines a cautious tone on the shares, which had brightened in the last quarter of 1991 as signs emerged that the cellular market was picking up. However, the recovery has failed to materialise and analysts have again been bearish. This month both BZW and Phillips & Drew have turned cautious on the shares.

Kingfisher falters

Government statistics showing poor retail sales for December, as well as a forecast cut by one securities house, affected Kingfisher, which fell 10 before rallying with the market to close a net 8 off at 496p in a depressed sector.

County Northwest lowered its profit prediction for 1991 to £207.8m from £214m, mainly in reaction to competitive pressures in the do-it-yourself market and its Comet electrical goods chain.

The whole sector was weak after the government announced that UK retail sales fell a provisional seasonally-adjusted one per cent in December, giving a year-on-year decline of 0.4 per cent.

Recent press commitment W.H. Smith "A" lost 12 to 461p ahead of interim results on January 28, while Pearson improved 6 to 295p.

A sharp rise in Abbey National last week was reversed after securities house UBS Phillips & Drew cut its forecast for the bank's profits. The shares lost 8% to 350p.

UBS reduced its 1992 figure by 20p to 353p and its dividend forecast to 11.15p from 11.75p. It changed its stance from hold to trading sell. The house believes the recent cut in the mortgage rate will squeeze margins and the bank will suffer more than previously thought from high mortgage arrears. UBS was an aggressive seller of Abbey and a buyer of TSB following well-received results last week.

Wellcome rose 16 to 1,050p, with the shares receiving added encouragement ahead of its research and development meeting.

Securities houses S.G. Warburg and Kleinwort Benson also said to be discussing the company with clients. Warburg raised its forecast but Mr Ian White of Kleinwort said he had been repeating his recent buy stance on the stock.

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FOREIGN EXCHANGES

Yen holds gains against dollar

THE YEN remained strong against other currencies on the foreign exchange market yesterday but trading stayed cautious following intervention by the US Federal Reserve and Bank of Japan late on Friday in favour of the Japanese currency, writes Simon London.

While the scale of intervention on Friday was limited, with both central banks selling dollars against the yen, the effect was dramatic.

From a close in London at 1217.45, the dollar stood at 1214.45 by the end of trading in New York on Friday.

The move was interpreted by analysts as a clear sign that the US authorities do not want the dollar to appreciate to current levels. A strong currency, in general could stifle domestic economic recovery and inflate the already huge US trade deficit with Japan.

The yen gained further ground on US currency in Tokyo trading as dealers digested the consequences of intervention. By the close in Tokyo the dollar stood at 1212.86.

Against the D-Mark the US currency was also weaker, closing at DM1.5863, from DM1.5920 in New York.

In European trading a cautious tone prevailed, with few dealers willing to take on new positions ahead of the week.

IN NEW YORK

Jan 20	Close	Previous close
1 spot	1.7965-1.7995	1.7955-1.7965
1 month	1.7955-1.7975	1.7945-1.7955
3 months	1.7945-1.7975	1.7935-1.7945
12 months	1.7935-1.7955	1.7925-1.7935

Forward premiums and discounts apply to the US dollar

STERLING INDEX

Jan 20	Close	Previous close
1.30	98.4	98.0
0.90	98.5	98.5
1.10	98.4	98.1
1.00	98.4	98.1
1.20	98.7	98.5
2.00	98.7	98.7
3.00	98.7	98.1
4.00	98.5	98.4

Forward premiums and discounts apply to the US dollar

CURRENCY MOVEMENTS

Jan 20	Bank of England rate	Major currency change %
US dollar	90.5	-0.2
Canadian dollar	101.3	-0.2
Australian dollar	109.2	-0.2
Swiss franc	111.7	-0.7
French franc	116.3	-0.3
D-Mark	120.5	-0.7
Italian lira	120.4	-0.1
Spanish peseta	120.1	-0.1
Dutch guilder	120.2	-0.2
UK pound	120.2	-0.2
French franc	120.2	-0.2
Swiss franc	120.2	-0.2
Italian lira	120.2	-0.2
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French franc		

4:00 pm prices January 20

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

INVESTORS CHRONICLE

A Financial Times Publication

AMERICA

Equities ease in light trade after last week's gains

Wall Street

AFTER last week's strong gains, US stock markets were subdued for yesterday, with share prices easing slightly across the board. Trading was relatively light because of the semi-official Martin Luther King Day holiday, which closed federal offices, banks and the bond markets, writes *Patrick Harverson* in New York.

At the close, the Dow Jones Industrial Average was down 10.96 at 3,254.03. The more broadly based Standard & Poor's 500 receded 2.51 to 416.35, while the Nasdaq composite of over-the-counter stocks ran into heavy profit-taking and fell 7.47 to 619.38. New York SE turnover came to 182m shares, while declining issues outpaced advances by 937 to 742.

The market often opens lower on the first day after the monthly expiration of stock futures and options contracts. Last Friday the Dow had been boosted to a new high by trading linked to the expirations on derivative markets, and some downward movement, and some downward movement yesterday had been anticipated.

Moreover, in the absence of fresh economic and big corporate news, these investors not only for the one-day holiday chose to take it easy, only occasionally dipping into the market to take some profits earned during the recent sharp advance.

Among individual stocks, Uptown fell 3.1% to 94.1 amid a deepening row over alleged side effects of its best selling sleeping drug, Halicon. The company issued strong condemnations of researchers who claim to have found that Halicon causes serious psychiatric side effects among some users.

In the same sector, Pfizer rose initially on the news that researchers in Boston have reported on their preliminary human tests with an experimental drug for adult-onset diabetes, but eventually succumbed to market-wide selling

and ended down 3% at 375.1.

The drug is licensed to Pfizer and is not yet commercial.

Other drug stocks, which were heavily sold last week on rotational trading by investors switching between sectors, were mixed. Merck eased 5% to 165.3, Glaxo put on 4% to 331.5 and Schering-Plough declined 3% to 360.

UAL dropped 4% to 1,512 in the wake of last Friday's warning that it expected to report the largest three-month loss in its history for the fourth quarter.

Raytheon, which shot to fame during the Gulf war as the maker of the Patriot anti-missile weapon, weakened 4% to 377.4 on reports that it has submitted a bid for General Dynamics' Cessna aircraft division. Dynamics retreated 3% to 359.7.

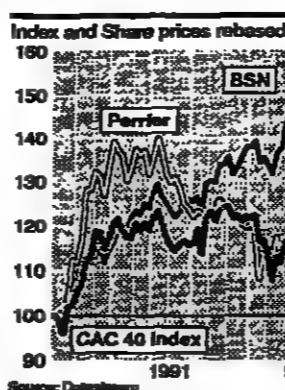
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One of the day's prominent losers was Euro Disney which fell 11.20 or 4 per cent to

EUROPE

Paris feasts on food and drink as bidders emerge

Index and Share prices released



Source: Datamark

DOMESTIC matters were more important than international influences in continental trading yesterday, writes *Our Markets Staff*.

PARIS continued to focus on the food industry, which has once taken over speculation because of the CAC 40 index's 5.20 to 1,065.85 in turnover of FF1.25m after Friday's FF2.5m.

Shares in the mineral water company Perrier and the holding company Ecor were suspended at Friday's close of FF1.38m and FF1.22m respectively as Nestlé and Suez made a FF1.475-per-share bid for Perrier, fuelling speculation of a counter-bid from the Agnelli group and its allies. News that Nestlé and Suez had taken legal action to review the recent sale of Perrier's treasury stock to the Agnelli camp indicated that the shares would remain suspended for quite a while.

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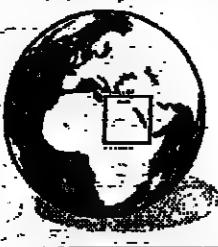
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EGYPT

Tuesday January 21 1992

SECTION III



Egypt's finances and its international standing are now stronger than for several decades. But it still faces chronic economic and social problems and its rulers, constantly challenged by Islamic radicals, cannot afford to rest on their laurels, writes Tony Walker

The fruits of moderation

PRESIDENT Hosni Mubarak permitted himself some justified self-congratulation last October. He had weathered 10 difficult years in office that began so unpromisingly with the assassination of Anwar Sadat by Islamic militants.

Few people at the time of Sadat's assassination gave the then relatively unknown Hosni Mubarak much prospect of remaining in power for very long.

Ten years later Mr Mubarak appears firmly in command, although recent events in Algeria, where the democratic process was aborted by the military to prevent fundamentalists gaining power through the ballot box, show that in a volatile region nothing can be taken for granted.

For an Egyptian leadership, which is engaged in promoting its own slow process of democratisation, the lessons of Algeria will be pondered carefully. Indeed, Mr Mubarak had been privately critical of what he regarded as Algeria's hasty transition from one-party rule to putative multi-party status.

In improved remarks to the Financial Times last June, he revealed that he had warned his friend, Algerian President Chadli Bendjedid, of the dan-

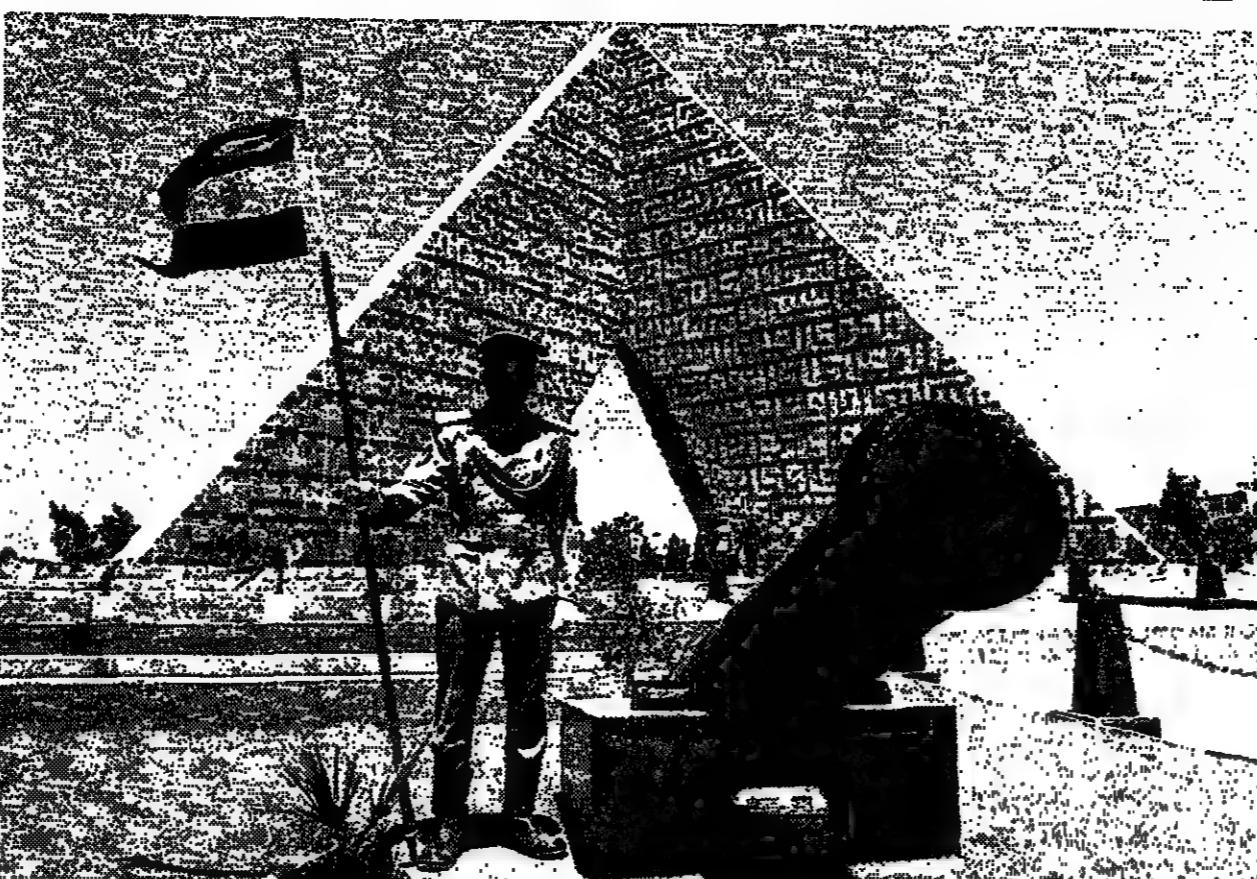
gers, but his warnings had not been heeded.

The implication of Mr Mubarak's observations then were clear: Egypt would continue to proceed cautiously with its own democratisation. It would not bow to outside pressures to hasten political liberalisation. The danger in the wake of Algeria's troubles is that a president, known and often criticised for his gradualism in all things, will be even more cautious about economic and political reform.

Egypt has its own restless militant tendency to contend with, and there have been signs recently of the government bowing to Islamic pressure by prosecuting authors and banning publications frowned on by the radicals.

If it were not for concerns about a fundamentalist trend that appears once again to be entering one of its periodic upswings, Egypt's leadership could view the future with optimism after a successful year on various fronts.

Among all regional states, Egypt perhaps gained most from the Gulf crisis. Its command of about 20,000 troops, including a tank division, to the liberation of Kuwait and its role in holding together the



Cairo's memorial to President Anwar Sadat: 10 years of stability have followed his murder by religious fanatics

foreign currencies in the past five years. Late in the year the pound was floated well ahead of a February, 1992 IMF deadline - a further sign of confidence.

The unifying of the foreign exchange market coincided with a favourable IMF review of progress in Egypt's implementation of a May, 1991 reform programme. The IMF granted Egypt a second tranche of a \$2.97m standby in recognition of it having achieved interim monetary growth and budget deficit targets. By the end of the year inflation, driven by IMF-inspired price increases, appeared to have stalled somewhat. There were also anecdotal indications that the Egyptian economy, burdened by a lingering recession, had begun to grow again, although it was too soon to assess the strength of the pickup in economic activity.

After living from hand to mouth for most of the past decade with the Central Bank barely able to fund grain imports on occasions, Egypt is now in a much healthier position financially: according to IMF/World Bank estimates reserves stood at about \$3bn at the end of 1991, sufficient for six months of imports. One effect of Egypt's much improved balance of payments was that the value of the Egyptian pound stabilised after falling some 50 per cent against

international lending institutions and aid donors for adhering to IMF monetary reforms, it was censured for slow progress in implementing a \$300m World Bank sponsored structural adjustment programme.

Critics worried that the benefits of the combined IMF-Bank reforms would be squandered. Tardiness in pressing ahead with the liberalisation and rationalisation of the state sector, including a process of "de-nationalisation", is seen by both western economists and the local business community as slightly worrying. Fears are being expressed that Egypt might falter in its reform efforts after having cleared the first, namely the IMF hurdle.

Over the past two years, the country's rulers have failed to rest on their laurels after imminent economic disaster had been averted by further injections of state money or another round of

more people can tolerate before general unhappiness spills over into public agitation. Memories of the 1977 bread price riots are still relatively fresh in the minds of the leadership and go some way towards explaining its innate caution.

Egypt has been lucky that the large unofficial economy (many Egyptians have two, three or even four jobs) has helped cushion the most painful effects of reform. According to some estimates the so-called underground economy accounts for as much as 25 per cent of GDP.

While Egypt's image in the West remains extremely positive, it has been tarnished somewhat by continuing reports of human rights abuses under the emergency laws that have been in force since President Sadat's assassination. These laws allow detention without trial for protracted periods and have been used мерзко against Islamic extremists.

While Egypt's efforts this past year to bring about economic reform and at the same time improve living standards have met with mixed results, its foreign policy achievements have been impressive. The election of Dr Boutros Ghali as the new United Nations secretary-general crowned a highly successful year that saw the return after a 13 year absence of the Arab League headquarters to the banks of the Nile and the installation of an Egyptian, Dr Esamat Abdel Meguid, as the League's secretary-general.

Egyptian diplomacy was also active and effective in efforts to bring about a Middle East peace conference in Madrid, and in continuing attempts to promote a settlement. Cairo has used its close relations with Damascus and with Riyadh to good effect. In this regard, few would argue that the diplomatic focus of the Arab world has returned to Egypt, and Egyptian diplomats are once again playing their traditional conciliatory role at the heart of Arab politics.

It is not the smallest of paradoxes that while Egyptian officials continue to show an aptitude for diplomacy, the reverse is the case with economic management.

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A Nile sluice at Aswan

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1	GENERAL ELECTRIC	U.S.	126,126.0	(1.5) (1,985.7) 485
2	ROYAL DUTCH/SHELL GROUP	BRITAIN/NETHER.	107,203.5	25.3 6,442.1 1
3	EXXON	U.S.	105,885.0	22.2 5,010.0 3
4	FORD MOTOR	U.S.	98,274.7	1.4 860.1 58
5	INT'L BUSINESS MACHINES	U.S.	89,018.0	8.8 6,020.0 2
6	TOYOTA MOTOR	JAPAN	84,516.1	6.7 2,993.3 7
7	IRI	ITALY	81,433.0	25.2 926.5 53
8	BRITISH PETROLEUM	BRITAIN	58,770.0	15.3 3,013.1
9	MORI	U.S.	58,414.0	5.7 4,303.0
10	GENERAL ELECTRIC	GERMANY	54,259.2	33.6 1,041.6
11	DAIMLER-BENZ	JAPAN	50,585.8	(0.4) 1,476.9
12	HITACHI	ITALY	47,751.6	30.0 1,346.4
13	FIAT	SOUTH KOREA	45,042.0	28.0 N.A.
14	SAMSUNG	U.S.	44,323.0	13.4 3,540.0
15	PHILIP MORRIS	GERMANY	43,710.2	25.8 651.6
16	VOLKSWAGEN	JAPAN	43,516.1	1.0 1,649.1
17	MATSUSHITA ELECTRIC INDUSTRIAL	ITALY	41,761.9	54.0 1,696.5
18	ENI	U.S.	41,235.0	27.2 1,450.1
19	TEXACO	JAPAN	40,217.1	11.5 808
20	NISSAN MOTOR	BRITAIN/NETHERLANDS	39,839.0	13.2 2,310
21	UNILEVER	U.S.	39,262.0	33.3 2,151
22	E.I. DU PONT DE NEMOURS	U.S.	39,227.6	20.1 91
23	CHEVRON	GERMANY	33,359.0	13.6 1,636
24	SIEMENS	SWITZERLAND	32,939.2	40.2 1,9
25	NESTLE	FRANCE	30,868.0	(14.6) 2
26	ELF AQUITAIN	NETHER.	30,865.7	14.3 2
27	CHRYSLER	JAPAN	30,181.5	2.4
28	PHILIPS' GLOEGLAMPENFABRIKEN	FRANCE	30,049.6	9.4
29	TOSHIBA	FRANCE	29,380.3	22.0
30	RENAULT	GERMANY	29,184.1	15.3
31	BAF	U.S.	28,277.0	16.8
32	AMOCO	GERMANY	27,749.7	13.7
33	HOECHST	SWITZERLAND	27,705.0	30.6
34	ASEA BROWN BOVERI	U.S.	27,595.0	36.1
35	BOEING	JAPAN	27,069.6	2.2
36	HONDA MOTOR	FRANCE	26,456.0	17.2
37	ALCATEL ALSTHOM	GERMANY	26,390.5	(0.8)
38	BAYER	JAPAN	24,376.0	12.4
39	NEC	FRANCE	23,589.5	39.4
40	PROCTER & GAMBLE	FRANCE	23,469.1	71
41	TOTAL	VENEZUELA	23,347.8	6
42	PETROLES DE VENEZUELA	BRITAIN	22,260.1	11
43	IMPERIAL CHEMICAL INDUSTRIES	SOUTH KOREA	21,947.0	1
44	DAEWOO	U.S.	21,783.2	1
45	OCIDENTAL PETROLEUM	GERMANY	21,491.3	2
46	TECHNOLOGIES			

EGYPT 2

WHEN Dr Boutros Boutros-Ghali was elected Secretary General of the United Nations last November - the first Arab to fill the post - it capped a highly satisfactory year for Egyptian diplomacy.

Mr Boutros-Ghali's appointment to the key UN job followed the election last May of Dr Esmat Abdel Meguid, the former foreign minister, to the Secretary Generalship of the Arab League. At no time in the four decades since the 1952 revolution and the coming to power of Gamal Abdel Nasser have Egyptians been quite so prominent in international forums.

The return of the Arab League headquarters to the banks of the Nile after an absence of more than a decade and the election of Dr Meguid confirmed a trend apparent for some time: the re-emergence of Cairo as the regional diplomatic hub.

Not that the Arab League plays much of a role these days: its effectiveness has been diminished by continuing divisions in the Arab world left over from the Gulf crisis. Iraqi malice makes it difficult for the League to take initiatives across a fairly broad



Meguid: Arab League chief

Egypt resumes its geopolitical pre-eminence, writes Tony Walker

At centre stage again

unified market this year. To this end, Mr Moussa raised with European Community foreign ministers in Brussels in December the possibility of creating a new regional forum for European states and non-community countries of the Mediterranean littoral - stretching from Morocco in the west to Turkey in the east.

Egypt wants the "Mediterranean forum" to provide a framework for the discussion of such issues as security, trade and the environment. Mr Moussa made it clear in an interview that Egypt was keen to hitch itself to European security arrangements being developed under the umbrella of the Conference on Security and Cooperation in Europe (CSCE). "I believe that the essence of new thinking and new security in the Middle East is to link up with the world. And you cannot do that without cooperating with

Europe and establishing a new forum based on the Mediterranean region," he declared.

Egypt is also deeply concerned about disruption to its traditional East Bloc markets caused by the disintegration of the Soviet Union and the dramatic economic changes among the old Comecon group of states, many of whom were

stretching from Morocco in the west to Turkey in the east.

Egypt's economy, he says, will have to become "more international in its outlook".

Egypt's traditional conservative role in Arab forums has been most conspicuous in its efforts to help facilitate the US

At no time since the 1952 army Revolution of Gamal Abdel Nasser have Egyptian statesmen been quite so prominent in international political forums

amounting to about \$1bn annually in two-way barter trade is now an institution of the past.

Mr Moussa and his advisers fear that Egypt will be slow to respond to these dramatic

changes and trade will suffer as a consequence. The new foreign minister, who is in his fifties, perhaps understands better than his predecessors the link between an effective foreign policy and sound economic policies at home.

Egypt's economy, he says, will have to become "more international in its outlook".

The PLO leader, Mr Yasser Arafat - snubbed by Egypt because of his support of Iraq in the Gulf crisis - is a regular visitor, once again, in Cairo.

Egypt's return to prominence in Arab forums has been facilitated by its close relations with both Saudi Arabia, the smaller Gulf Arab states, and with Syria. The Cairo-Riyadh-Damascus axis, which solidified during the Gulf crisis, is, for the time being, dominant in Arab forums.

Egypt's relations with Jordan have also begun a slow improvement, but mistrust persists over King Hussein's role

in the crisis. Egyptian leaders suspect that he was more deeply implicated in Israeli designs than he has been willing to admit. Cairo's other regional concerns have focused on the fortunes of its two closest neighbours: Libya and Sudan.

Egyptian leaders have never made any secret of the fact that they would not hesitate to go to war to protect the nation's sole water source, the question is to how much circumstances need to deteriorate in Sudan before Egypt felt obliged to intervene.

of interest rates. The latest CRC report noted that in 1990-91, savings in local currency increased by 15.8 per cent compared with 15.6 per cent the previous year. Growth in deposits in foreign currency was down to 9.5 per cent against 16 per cent in 1989-90.

Perhaps the most striking reform of the past year has been the floating of the Egyptian pound well ahead of the February 1992 deadline agreed with the IMF. Surprisingly, and certainly not altogether to the IMF's liking, the pound has remained remarkably stable in the past year, trading at around LE3.50 to the dollar.

This is attributable to Egypt's much improved reserve position, to the liberalisation of interest rates and to the government's tight money policy. The IMF and World Bank had been calculating that the pound would drift lower against foreign currencies, thus improving Egyptian competitiveness.

The new year may produce greater fluctuations as the new exchange system settles down. The introduction of official money changers may also enliven things. The banks themselves will be looking to a further easing of credit restrictions.



Boutros-Ghali: UN supreme

EGYPT'S bankers have experienced a tough year with the government tightening credit restrictions and introducing new IMF-inspired prudential requirements that are tending to expose the inherent weakness of a number of banks.

The successful introduction of a treasury bill auction system last January has squeezed liquidity in the market. Life has been made more difficult for banks with small deposit bases and thus over-dependent on what has proved an extremely tight interbank market. The latter part of 1992 has been marked by debate about a new law, aimed at strengthening Central Bank control over the financial sector which has long required more sophisticated monitoring.

Influential figures in Egypt's financial circles have criticised sharply provisions in the proposed new law that would give the Central Bank the power to order the liquidation or merger of banks under its jurisdiction. Other provisions that would effectively invest the Central Bank with veto power over board members and managers of banks have also been attacked by those who claim that such measures run counter to the

spirit of liberalisation that the government claims to have embraced.

Representatives of some 18

foreign currency branch banks

- those that are empowered to deal only in foreign currency

- were especially disappointed that the new banking law did not contain provisions that would allow them to trade in local currency. These banks, most of which were established in the 1970s, have been agitating for years for their charters to be broadened, but in spite of repeated undertakings to look favourably on their requests, the government seems reluctant to redefine the role of institutions in an already crowded marketplace.

Foreign branches, which had sought to develop a niche for themselves by pioneering debt swaps, have been frustrated in recent months by delays in official approvals. Officials say they have been seeking to ensure that new business does not contradict the spirit of the May, 1991 Paris club agree-

ment under which a substantial portion of Egypt's official debt was rescheduled on extremely favourable terms.

Egypt's banking system, which includes about 38 commercial banks, is dominated by the "big four" public sector banks - National Bank of Egypt (NBE), Banque Misr, Banque du Caire and Bank of Alexandria. With their vast branch networks these dwarf the rest of the banking sector, accounting for more than two thirds of total bank deposits.

After many years of preparation, the government has at last acted to strengthen the balance sheets of these state-controlled banking giants to bring their operations into line with Bank of International Settlements criteria. Not least of steps adopted is the injection of new capital into each of the "big four" with increases of LE1bn apiece for NBE and Banque Misr, and LE750 million for Banque du Caire and Bank of Alexandria.

All banks in Egypt, and

most particularly the four "core" institutions, are also being obliged to meet BIS criteria for doubtful and non-performing loans. Previously, extremely lax definitions applied. At this stage there is no talk of privatising the financial sector, but in time, assuming that Egypt's state-

requirements will make these debt-laden institutions more appealing to investors. Most active in new private sector business are the bigger joint venture banks led by Misr International Bank (MIBank) in which First National Bank of Chicago has an interest. Other market leaders include

Joint venture BCCMIS (BCCI) is 49 per cent owned by BCCI and 50 per cent by its hard currency deposits with its parent. The authorities appointed an administrator in an effort to salvage something from the wreckage.

Hopes of recouping lost funds depend partly on the importance Abu Dhabi's ruling family - the owners of BCCI - attach to fraternal relations with Egypt. President Mubarak has, more than once, appealed to Abu Dhabi's Sheikh Zayed to make good the losses. Among local banks, the Saudi-owned Faisali Islamic Bank was also particularly hard-hit by the BCCI disaster.

Faisali Islamic lost millions in the 1980s due to failed BCCI-managed operations in the Cayman Islands. Faisali Islamic managers insist losses were much less than the \$360m reported.

IMF officials monitoring Egypt's introduction of financial sector reforms say they

are well-satisfied with developments. They are especially pleased with the operations of the treasury-bill auction system. By the end of the year there was some LE7bn of stock outstanding with interest rates around 20 per cent. The new system is credited with achieving its aim of soaking up liquidity, and together with the introduction of tight credit ceilings had helped somewhat to counter inflation.

Businessmen have complained long and loud about the IMF-inspired credit squeeze, but the tight money policy appears to be achieving one of the IMF's principal aims: encouraging local investors to repatriate funds lodged abroad. While evidence at this stage is largely anecdotal there are positive indications that capital flight is at last being reversed.

Central Bank figures indicate one other promising trend: the beginning of a process of a "de-dollarisation" in response to the liberalisation

A tighter credit regime is exposing several banks' inherent weaknesses, writes Tony Walker

Disciplines in a crowded marketplace

ing liberalisation process proceeds, there is an increasing likelihood of calls for divestiture of state-controlled financial institutions.

Government efforts, under IMF pressure, to bring capital adequacy requirements into line with international standards plus the enforcement of much tougher provisioning

For much of the year, the banking sector has been overshadowed by the Bank of Commerce

and Credit International scandal which has

had a direct fall-out in Cairo where a BCCI

joint venture had placed \$466m of hard

currency deposits with its parent

Egyptian American Bank, 49 per cent owned by American Express, and the NBE-owned Commercial International Bank.

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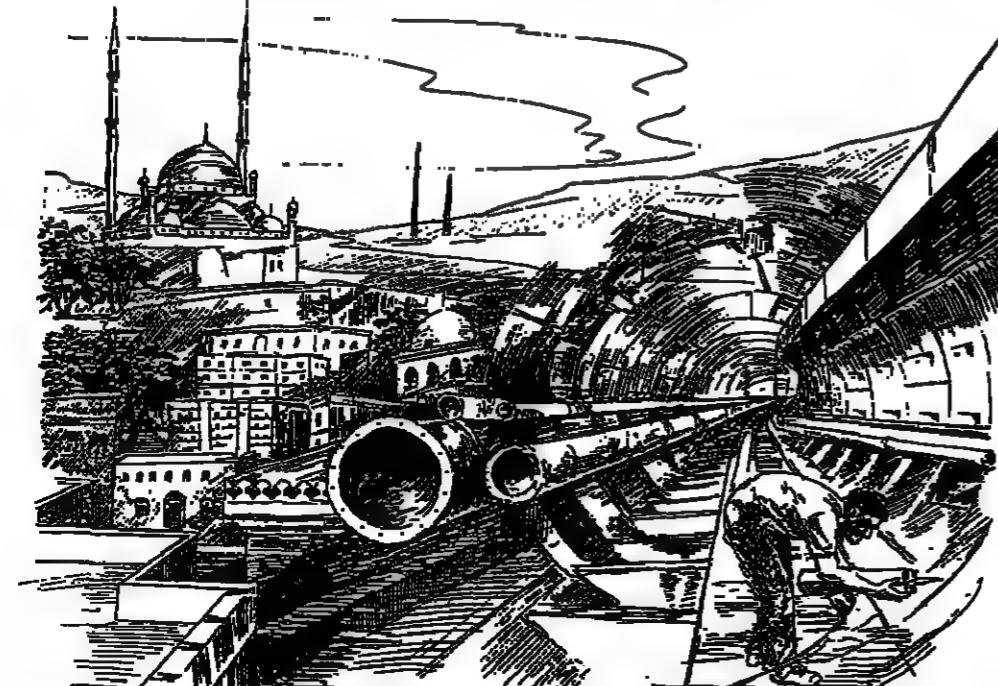
joint venture had placed \$466m of hard

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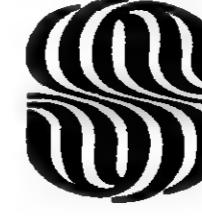
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EGYPT 3

FOR AMERICAN officials administering the \$815m annual US aid programme for Egypt, the case of the missing Condoms is no laughing matter.

Acutely sensitive to any allegations of misappropriation of US taxpayers' dollars, officers of the US Agency for International Development (USAID) were alarmed as well as embarrassed when it became clear recently that no fewer than 20m condoms allocated in a Washington-backed Egyptian birth control programme had been taken up by local private sector companies.

Private sector involvement in the scheme was officially discredited. But USAID officials did not believe such a "surprisingly high" number of condoms could realistically be properly distributed by the private sector.

Things quickly began circulating among Egyptians that the condoms had been sold as children's balloons. USAID suspects they have been sold for profit or are being hoarded. The agency is threatening to bill the Egyptian authorities unless the missing items are accounted for.

The condom mystery is more

than just an amusing tale to be told at the expense of American blushes.

It also illustrates how the USAID programme extends to the most mundane levels of Egyptian life.

In the years since Washington began pumping in economic aid, as a reward for Egypt's 1978 Camp David peace treaty with Israel, more

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It also illustrates how the USAID programme extends to the most mundane levels of Egyptian life.

Nevertheless, USAID funds have become an extremely important and consistent source of development funding in the economy. In particular, they play a vital role in supporting infrastructure development,

and since Egypt's 1979 peace pact with Israel, it has received more than \$15bn in US grants and military assistance of \$1.2bn a year

than \$15bn in grants have been forthcoming.

The aid, which comes on top of the \$1.2bn annual military assistance, is much less in both absolute and per capita terms than the yearly US economic aid to Israel. Unlike Israel, which gets the money "up front" to disburse as it

performance but not conditioned specifically to policy.

• \$200m a year is allocated for commodity imports from the US, until recently chiefly for the public sector, but now weighted \$15m to \$25m in favour of the private sector.

• \$500m goes for infrastructure and social sector development.

Schemes supported under the last category cover crop research and development, reducing Government interference in agricultural prices, basic education projects, health programmes — USAID claims a child disease aid has helped reduce infant mortality from 100 deaths per 1,000 to fewer than 50 — population control and local development projects.

By far the biggest sums, however, have been spent on infrastructure, chiefly in the

areas of potable water and wastewater programmes, power generating plants and telecommunications.

USAID has been the biggest outside backer by far for the huge Cairo sewage project, now more than 12 years old and within a few years of completion. A total of \$316m has been committed to the scheme.

Wastewater projects in Alexandria will account for \$50m and smaller projects in three Nile cities and three Suez Canal cities will swallow a further \$150m.

There is a heavy flowback to the US as American contractors do 75 per cent of the work and US companies supply much of the imports. But the payout to Egyptian contractors is considerable and the benefits to Cairo and the other cities as a whole are measurable.

The next biggest USAID infrastructure commitment is to the power sector where



Irrigation near Luxor: pumping in the dollars

US\$ has been earmarked. US officials say more than one quarter of all Egypt's generating capacity has been US-built. One project just at the completion stage is a \$150m job to replace the 24 "runners" which feed the turbines at the Aswan High Dam.

Telephone users in Cairo and Alexandria will also testify to the effects of \$300m put into the hopelessly outdated telecommunications systems in the two cities by USAID in the past few years.

The decisions on how USAID

money is spent are taken by USAID and officials from the Ministry of International Cooperation. Each side has a veto in the sense that a project cannot go ahead unless both sides agree to it.

Under the new director of the Egypt USAID operation, Hank Bassford, a strategic reassessment is underway to review where the money goes. "We will not attempt to move them in new directions, but we will help them to carry out the economic reform programme they are already committed to," says Mr Bassford.

USAID funds will continue to be a big source of traditional development funding.

But assistance will tend to be more closely policy-related.

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EGYPT 4

Hugh Carnegy on one of the world's biggest sewerage projects

Drain age comes to Cairo

A SEWAGE pumping station may seem an unlikely spot for a big official celebration. But glasses will today be raised at Ameria in north eastern Cairo to mark the inauguration of probably the world's biggest new sewer building operation.

The somewhat coyly named Greater Cairo Wastewater Project is behind schedule and some way from full completion. Nevertheless, the opening of the first phase of the scheme to provide a proper sewage disposal system for one of the globe's most notoriously overpopulated and insanitary cities is a significant moment which promises a cleaner and healthier future for the Egyptian capital.

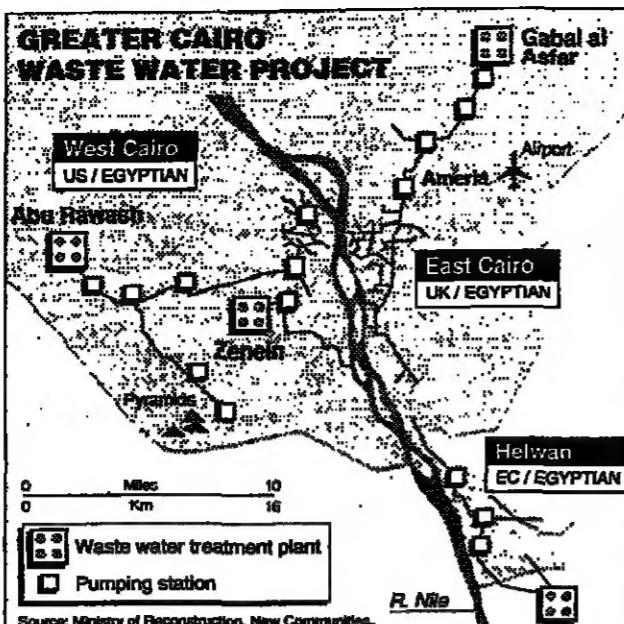
When the eight huge centrifugal pumps sunk in the cylindrical Ameria station are switched on, they will suck 650,000 cubic metres of sewage a day out of a newly constructed main tunnel and its branch feeders collecting waste from Cairo's east bank of the Nile for conveyance by culvert and drain out of the city.

When all the systems encompassed by the Cairo wastewater project are up and running, perhaps in 1995, they are designed to cope with a total sewage flow from the city's 12m-plus population of more than 2m cubic metres a day - and be expanded to meet the capital's wastewater output well into the next century.

This huge civil engineering task, the centre piece of an extensive Government programme to modernise Egypt's creaking infrastructure, was first conceived in the late 1970s.

By then it was odiously clear that the existing city sewage system, designed by British engineer J. Carkeet James in 1910 for a projected population of just 1m, was woefully inadequate - despite two improvement projects undertaken down the years. Infant mortality rates in Cairo of twice the average in developing countries gave statistical heading to all the too visible evidence in the streets of an overflowing system.

What transpired was an ELSon project which has been planned and executed jointly by the Egyptian Government



Source: Ministry of Reconstruction, New Communities, Housing and Utilities

and British and US contractors, with heavy US and British financial backing.

The Government set up the Cairo Wastewater Organisation (CWO) to oversee the scheme which has been managed by a joint American-British consultant group - called Ambrie - made up of the US companies Black, Dresser & McKee and Black & Veatch, and the British companies John Taylor (now Acor/John Taylor) and Binnie and Partners.

An initial \$130m emergency scheme, including \$100m in US aid, was set up to rehabilitate the existing system, mainly by refurbishing more than 100 pumping stations around the city. Completed in 1987, this was responsible for a marked reduction in street sewage floods still proudly shown off by Egyptian officials in dramatic 'before and after' photographs.

But the real work was to be on a much greater scale. As it evolved, Cairo was divided into its two natural geographic halves, the east and west banks of the Nile.

On the east bank, backed by \$55m in British government grants and £185m in loans from Samuel Montagu underwritten by the Export Credit Guaranty

GEC, Laing and Fairclough. Not all was plain sailing. There were technical delays, including an 18-month hold-up in sinking the Ameria pumping station caisson and delays in acquiring the 38m acid-resistant bricks needed from local producers for the lining of the 5m-diameter main tunnel.

There were also financing problems. Some £150m to finance outstanding branch tunnelling work is not secured. More seriously, the commissioning of the \$160m Gabal el-Asfar treatment plant was curiously delayed by disputes between the Egyptian and British sides over financing. Eventually the Italian government stepped in. But the plant is five years behind schedule, meaning east bank sewage will flow untreated to the Mediterranean Sea at least until 1994.

The much bigger commitment of the US government - \$615m has been pledged to the Cairo Wastewater Project by the US Agency for International Development - has meant smoother progress on the west bank. Completion there is set for September 1994. Meanwhile, the EC has put up funds to back a sewage scheme in Helwan in south Cairo to complete the picture over the 875 sq km Greater Cairo area.

Mr Selama A. Salem, the chairman of the CWO, is understandably enthused by the transformation he has presided over. But he acknowledges that completion of the project raises new issues to be overcome. The government has not yet decided what it will do with the treated wastewater - or the hundreds of tonnes of sludge that will be left over.

More difficult is deciding how to structure the operation and maintenance of the system which Mr Salem estimates will cost £120m a year at present cost.

Joint venture companies with the foreign contractors will operate the systems for the first few years. After that, the Government is contemplating merging the now separate fresh water and waste water authorities and possibly breaking up and privatising the resulting structure along the lines of the British water privatisation.

FOR EGYPT'S oil and gas sector it has been a year of upheaval, but things appear to be settling down following the abrupt replacement last May of the long-serving oil minister, the volatile Dr Abdel Hadi Qandil, by Mr Hamdi el-Banbi, a low-key technocrat.

The new minister of Petroleum and Mineral Wealth has quietly put his stamp on his ministry with a reshuffle of senior positions and a new pricing policy for crude oil exports.

The new formula, which applied from October 1, sets the price of Egypt's benchmark Suez Blend crude at 60 per cent Brent minus \$3.00, 20 per cent Iran Heavy minus \$0.55, and 20 per cent Suez Blend spot.

Mr Tarek Heggy, head of Shell in Egypt, was speaking for the industry when he observed that "in the old days, Egyptian oiling was a dollar cut on a daily basis, now it's barely a dime". Apart from bringing greater order to the daily marketing of Egyptian crude, and thus lessening friction with foreign companies, the new formula is also designed to appeal to purchasers seeking long-term contracts.

Mr Banbi's initiation in his early days as minister has not been without pain, however. British Petroleum's decision to sell its 16.67 per cent stake in the Suez Oil Company (SUCO) to Repsol of Spain and to scale down its activities in Egypt was hardly a vote of confidence. But BP executives say the decision was less a reflection of the difficulties of doing business in Egypt than of the company's worldwide rationalisation to enable it to concentrate

on new and perhaps more promising exploration zones.

Mr Banbi, at a meeting of the American Chamber of Commerce in Cairo late last year, sought to place the best gloss on the BP decision, noting that big players such as Shell had come and gone in Egypt with out serious effect.

The new minister also foreshadowed a renewed drive to increase areas under exploration for both oil and gas after a hiatus period in the past year or so, due in part to personnel changes in the petroleum ministry and in the Egyptian General Petroleum Corporation (EGPC). Fourteen exploration agreements were currently being processed, and there would be at least two bid rounds for new acreage this year. "Our goal is not only to maintain our reserve base of 560 barrels equivalent, but also to exert all efforts to increase it," Mr Banbi said.

To this end, Egypt has, since the mid-1980s, been encouraging oil companies to explore for gas. The introduction of a new gas clause has spurred efforts in that direction. Egypt's present gas reserve totals 12 trillion cubic feet (TCF). The target is 27 TCF to meet anticipated demand for the next 20 years. Dr Banbi, in his American Chamber address, described this as a "real challenge to all involved".

He added that if companies discovered larger quantities of gas than could be absorbed by the growing domestic market, as Egypt seeks to convert as much as possible of its power sector and larger processing industries to gas use, surpluses could be exported.

Shell has been particularly active in gas exploration and development. Its main production comes from its Gabal el-Asfar deposits in the Western Desert where reserves total about 2TCF. The gas is delivered via a 270-km pipeline to el-Amarra near Alexandria. Shell has also been among the leaders in investment in oil exploration, with drilling programmes from the Gulf of Suez to the Western Desert; it has made modest finds in both, including gas in the latter. It is also exploring offshore in the Mediterranean.

British Gas is another foreign participant which is relatively bullish about its investments in Egypt. The company, in partnership with Yukong of South Korea and Union Pacific Petroleum Suez of the US, is committed to commercial production from its Gulf of Suez North Zafarana concession. Reserves in the British Gas concession - the first sizeable find in the Gulf of Suez for several years - are put at between 50-100 billion barrels, somewhat less than indicated by initial exploration.

Among other noteworthy developments in the past year or so was Repsol's strong entry to the Egyptian scene. In 1990, it bought Comoco's Western Desert interests and followed that up in 1991 with its SUCO purchase. Repsol's aggressive strategy in Egypt appears aimed at securing a reliable Mediterranean source of crude oil.

Mr Banbi's elevation to minister (he was previously chairman of EGPC) was accompanied by the good news that Egypt's oil export earnings jumped by 70 per cent to \$2.54bn in the year to June, due largely to the Gulf crisis.

Confidence is rising in the oilfields, writes Tony Walker

A new hand at the pump

Cotton growing is in decline, writes Caroline Southey

White gold loses its shine

EGYPT can still claim to produce some of the best quality cotton in the world. But it has singularly failed to breathe life into an industry which has been in steady decline for 20 years.

Cotton remains one of the most important crops produced in Egypt. Exports are Egypt's fifth largest source of foreign exchange earnings, after oil revenues, worker remittance, tourism and Suez Canal earnings.

Cotton output fell sharply in the early 1970s and in the past decade dropped a further 40 per cent. This year, planted acreage is expected to show a further sharp decline.

Despite increasing export prices, export earnings have fallen steadily. Gross revenues for lint were \$200m for the 1989-90 crop but are expected to decline to \$170m for the 1990-91 crop.

Cotton is important to Egypt for reasons other than foreign earnings. The textile industry is a major public sector employer, with about 280,000 workers in 31 public sector plants - operated by the Textile Industries Corporation under the Ministry of Industry.

It is precisely because of its importance that the government is reluctant to relinquish control and cotton continues to be one of Egypt's two remaining controlled crops (the other is sugar cane). Cotton production and procurement is mandatory and marketing and export remain government monopolies.

Farmers almost unanimously do not like to plant cotton. Known in the past as 'white gold' in Egypt, it is now referred to as the 'government's crop'.

Many farmers still find it more profitable to grow the minimal fines for not growing

long cotton or to divert resources to the production of other more lucrative crops.

The government openly admits its policies actively discourage farmers from growing cotton. Mr Hassan Khatib, the ministry's under secretary in charge of agricultural economics and statistics, talks of the "disease" of government control that has worked as a disincentive to farmers.

"The government was squeezing cotton producers - they were getting 25 per cent less than what they deserved," he says.

The government has outlined three objectives and insists that it is committed to them:

- to reform the pricing policy by increasing the procurement price of cotton to a level closer to its world price;
- eliminating subsidies;
- eventually privatising the cotton sector.

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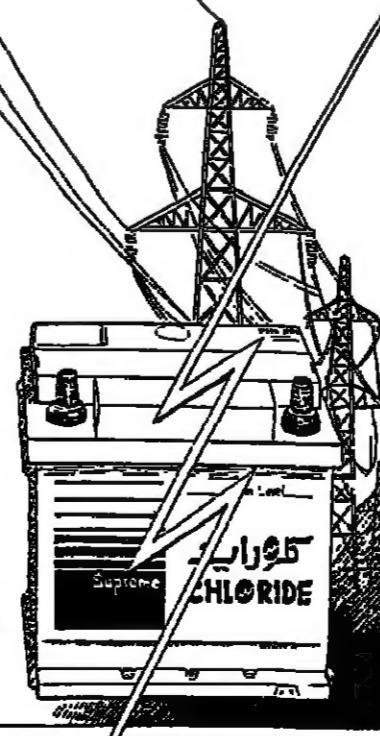
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EGYPT 5

Central agriculture planning is to be relaxed

Farmers in clover

EGYPTIAN agriculture is one of the most productive systems in the world. Of a total area of 226,000 acres, only about 6.5m acres, or 3 per cent, are arable - mostly along the Nile and its delta.

Centralised control, which has acted as a brake on this productivity over the last three decades, is being dismantled, and Egypt's estimated 3.5m farmers may soon be able to reap the real benefits of their labour.

Egypt's Ministry of Agriculture has targeted three areas for reform, all with varying degrees of success:

- state control of production patterns and crop quotas;
- price controls;
- land reclamation.

The main reason for these reforms remains Egypt's food import bill of \$2bn a year.

Traditionally the ministry has tightly regulated the sector by dictating production patterns through crop quotas, procurement prices and input allocations.

This control was dictated partly by the big food subsidy programme, which remains in place. About 90 per cent of Egypt's population is eligible for a ration of subsidised sugar, vegetable oil, and rice.

These controls have affected productivity and yield ratios. Many farmers, for example, have grown *beseem* (clover) because they have been able to sell it for a higher price than many other crops.

"We had become obsessive about control to ensure the fullest production," says Dr Hassan Khet, the ministry's under-secretary in charge of agricultural economics and statistics.

The present structures have been in place since nationalisation in the early 1960s. Because it was difficult to talk about nationalising the total production process in agriculture, the government confiscated decision-making rather than land.

"Our reforms are aimed at getting the government out of the production process. Our mandate is to create a conducive environment for producers - the farmers," he says.

Reforms initiated in 1986 have already begun eroding state control. The government no longer sets fixed production

quotas, prices and government allocation of fertilisers for crops, except cotton and sugar cane.

In the case of wheat, marketing and production controls - including mandatory acreage - were liberalised in 1987.

Since then production has increased sharply. In 1990 wheat production reached a record 4.2m tonnes and it is expected to climb to 4.8m tonnes this year - sharply higher than the 1.8m tonnes produced in 1986.

Although self-sufficiency has re-emerged as a national issue, Egypt remains the world's largest flour importer and the third largest wheat importer. Production increases have done little more than keep pace with a rise in consumption.

Imports of wheat are expe-

Despite dreams of self-sufficiency Egypt is the world's largest flour importer and third wheat buyer

lied to total 6.5m tonnes this year, the same as last, while total consumption, 10.6m tonnes last year, is expected to rise to nearly 11m tonnes this year.

But increased production has to be weighed against increased consumption. The Ministry of Agriculture and Land Reclamation argues that the two have increased in tandem, keeping the import bill static.

But the task remains formidable - and according to the Ministry of Agriculture and Land Reclamation, not solely its responsibility.

It points to Egypt's population, which increased by 2.3 per cent - or 1.5m people - last year.

The ministry also argues that consumption patterns need addressing. Each Egyptian consumes 200kg of flour a year, more than in any other nation.

In the words of Mr Khet: "We are true believers in liberalisation. But our programmes have to be justified not only on economic but also on social grounds."

"Unless consumption and production patterns are altered significantly, domestic agriculture will play an increasingly supplementary role in providing for Egypt's food needs," a foreign adviser warns.

Egypt's foreign advisers argue further that self-sufficiency will remain a dream for Egyptians because of a shortage of land.

Expanding the land base and reclaiming the desert for agricultural purposes continues to be a policy priority for the government.

Over the last five years land reclamation projects have added 750,000 feddans (a feddan is about one acre) to the land resource base.

Until recently land reclamation remained a source of dispute between Egypt and international organisations. "In the past the World Bank and other donors were rather slow to take up these projects. The rationale was that the payback was too long and that financial profitability was questionable.

However, they have changed their stance dramatically," says Mr Khet.

The World Bank is now supporting one of the biggest land reclamation projects in the Sinai peninsula.

Headway also seems to have been made in curbing environmental encroachment. Mr Khet says a 1983 law, which for the first time banned ploughing, building on or excavating the topsoil, is proving effective.

These successes are greeted with some caution by western advisers, who are concerned about Egypt's water supply. While the Nile flows is at present adequate, this could change if greater demands were made upstream in the Sudan.

Egypt still faces the fundamental contradiction of, on the one hand, needing to reduce the huge drain on its resources by increasing output, and, on the other, introducing reforms in a sector which supports 35 per cent of the country's labour force.

Last year began on a less happy note. In the fiscal year July-June 1990-91 the industry recorded 16.5m tourist nights compared with the record of 22.1m the previous year. The drop in tourist income was even more dramatic - by 60 per cent from \$2.5bn to \$1bn.

But the first quarter for this fiscal year (July, August, September) showed a strong rebound. In August 1991 the number of tourists from Arab countries rose by 5.5 per cent. The average income in arrivals in August 1991 stood at 2.5 per cent. The recession in the west continued to affect non-Arab arrivals which fell by 9 per cent.

The activity at some of Egypt's famous tourist sites

ASHRAF GHONIMA, who heads the Cairo office of Bechtel, the big US contractor, sums up the paradoxical nature of the construction sector in Egypt in two sentences.

"We have been here 10 years and in the last three years we have been doing extremely well," he says. "Egypt is a very good prospect." But a little later he adds emphatically: "We avoid anything here that is Government funded."

This may seem puzzling, given that Government contractors account for the vast majority of the local construction business - which a senior Egyptian contractor estimates is worth around £15bn a year (\$1.5 bn) - and the Government have made Egypt a fertile ground for many foreign contractors in recent years, as well as the mostly publicly-owned local operators.

Big chunks of the work commissioned by the Government is infrastructure - typically in water and sewerage, power plants, transport and telecommunications - and is heavily dependent on foreign funding. About one third of the annual US economic assistance to Egypt - \$830m - all of it in grant form - goes to infrastructure projects. There are also military construction contracts supported by US military aid.

Other sources of foreign finance range from other bilateral aid programmes - such

Hugh Carnegy on the civil engineers' dilemma

Snakes and ladders

as the backing for the Cairo Wastewater Project from the British Overseas Development Authority - to multilateral agencies such as the World Bank, the Africa Development Fund and the Arab Fund for Economic and Social Development.

The assured source of funds and standards of project management that come with these large injections of foreign aid have made Egypt a fertile ground for many foreign contractors in recent years, as well as the mostly publicly-owned local operators.

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Other sources of foreign finance range from other bilateral aid programmes - such

as the outlook for a continuing high level of foreign financing has been bolstered by Egypt's winning stance in the Gulf crisis and its recent economic reform agreements with the International Monetary Fund and Paris Club creditors.

A recently launched \$1bn project to build a 1,200 megawatt power station at Kurmat won more than \$350m in foreign financing, including a \$200m grant from the US Agency for International Development and a \$325m loan from the African Development Bank.

The assured source of funds and standards of project management that come with these large injections of foreign aid have made Egypt a fertile ground for many foreign contractors in recent years, as well as the mostly publicly-owned local operators.

Big chunks of the work

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Other sources of foreign

But contractors say there are investors moving in to the important tourism sector in which the Government is keen to encourage private participation.

As Mr Ghonima indicated, however, foreign contractors and the handful of small private sector Egyptian builders are extremely wary of domestically-funded projects, such as the Government's favoured New Cities project. Any survey inspection of the country's dismal public offices and houses shows why. The quality is appalling. Contractors say what money is spent is badly managed and, worse, the Government frequently does not pay for work completed.

Mr Ismail Osman, a director of Arab Contractors (Osman Ahmed Osman and Co), the country's biggest builder, cheerfully admits that the Government owns his company El-Ehda. The state-owned company provides the safest net, but the company's interest charges are huge - £1.123m in 1988-1989, or some 12 per cent

Criticism tends to focus on

the individual ministries involved in a particular area, some of which have worse reputations than others. Mr Cherine Scandar, President of Sodeco, a private Egyptian company, cites a series of on-again, off-again moves to build new cement plants in which a French company initially awarded a contract was strung along for more than a year before the project was cancelled. "It's a mess. The Government is not able to control the awarding and follow-up of contracts," says Mr Scandar.

Mr Ghonima, however, sees conditions improving. The big state-owned contractors are high on the list for privatisation, the early planning of which Bechtel is involved in with Coopers and Lybrand. Local industry is keen to improve its management and production skills, he says, noting that the presence of international contractors has had a "trickle down" effect. For example, he says, the quality and range of locally-made building materials has much improved in recent years.

Government attitudes have also changed, says Mr Ghonima, with a much greater emphasis on quality and less emphasis on taking the cheapest option. But, again, even the layman knows that when it comes to construction quality, Egypt is playing off a very low base indeed.

Dr Sultan says the authorities have been successful at stimulating private sector investment in the tourism sector which is by far Egypt's fastest growing industry.

There is also evidence that Egyptian nationals with large off-shore dollar deposits are beginning to invest in the sector.

New projects including extensions to the Merozien Hotel in Cairo and ambitious schemes on the Red Sea coast south of Hurghada are attracting investment from foreigners as well as Egyptians.

The industry has its tensions, however. For some involved in preserving Egypt's ancient monuments, the government is pursuing development at the cost of preserving historical sites.

"We take our monuments for granted. The government exploits their earning potential but does nothing to protect or develop them. Not enough is being done to curb pollution and ensure we have historical attractions for decades to come," says a tour guide in Cairo.

Tourists are returning, writes Caroline Southey

Attractions of peace

only partly reflects the improvement shown by the statistics. In Luxor, site of the Karnak Temple on the east bank of the Nile and the Theban necropolis on the west bank, tour guides confirm an increase in tourists compared with a year ago, but say numbers are still well down on 1988.

"We used to have 4,000 tourists a day visiting the tombs in the Valley of the Kings before the Gulf crisis. Last year there were 1,000. Now we have 1,000 a day."

Ferries used by tourists to cross from the east to the west bank at Luxor are running well below capacity although local tour operators reported capacity bookings in Luxor's 38 hotels for January.

Dr Sultan feels confident that occupancy rates at Cairo hotels for this holiday season

would reach 98 per cent, 75 per cent in South Sinai (Sharm el Sheikh), 50 per cent in Hurghada on the Red Sea coast, and 65-70 per cent in upper Egypt - Luxor and Aswan.

He attributes some of the success to Egypt's marketing campaign after the end of the Gulf war when the government and private sector launched a campaign to sell Egypt as a secure destination.

Another factor may have been that many tourists had delayed their travel until after the Gulf crisis, contributing to a surge in arrivals in the early months of the new fiscal year.

Mr Sultan anticipates that tourist nights for 1991-1992 will reach something like 25m (compared with 22.1m in 1989/90). Income will exceed the \$1.123m achieved in 1989/90.

He says that another positive trend has been the fact that

many hotels in Egypt are returning tourists for a second, third or even fourth year. Mr Sultan says the average stay in Luxor, which used to be about one night, is now

about three.

The main change, he claims, is that people now know Egypt "not only for culture, but also for other activities such as leisure and conferences."

Egypt has encouraged the development of more and better facilities for tourists over the last 10 years. As a result an important factor in the growing number of arrivals has been the large increase in the number of hotel beds.

In June 1991, there were 53,000 rooms compared with fewer than 25,000 rooms in 1985. Another 14,000 rooms are under construction and will be completed in the next couple of years.

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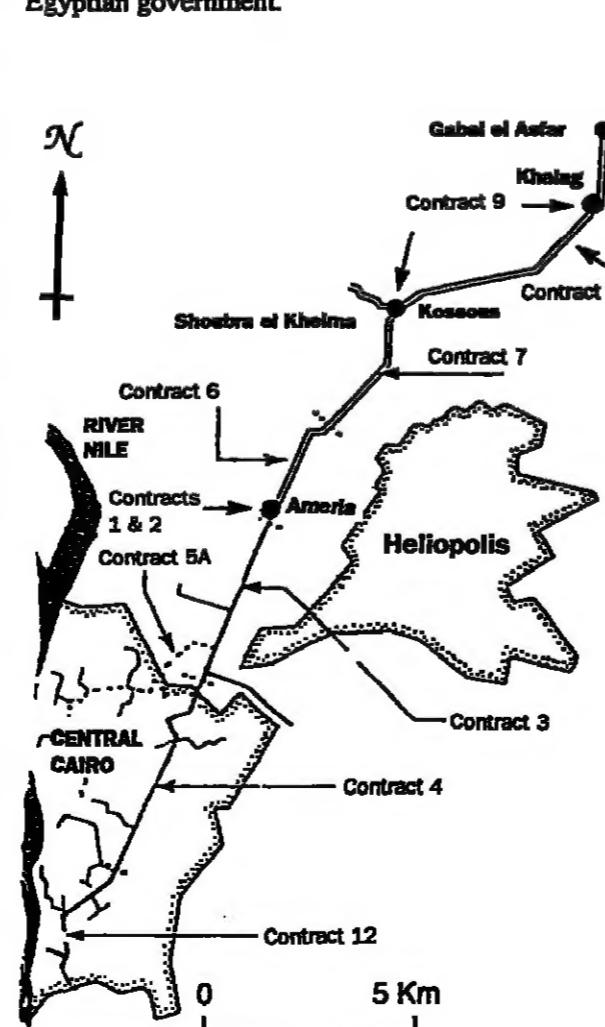
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The 7.8 kilometres of twin box culvert from the urban KOSSOUS to the rural GABAL el ASFAR, was built in three sections. These include river and rail crossings and a large interconnection chamber. The culvert walls were lined with approximately 7 million blue bricks and pointed with epoxy mortar.



A world tunnelling record broken in constructing five and a half kilometres of large diameter tunnel beneath the centre of Cairo. This £89m contract was carried out by Lilley Construction Limited in joint venture with Misr Engineering and Construction Company of Cairo

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Max Rodenbeck appraises a decade of Hosni Mubarak

Democracy from the top

IN OCTOBER 1991 Hosni Mubarak celebrated his 10th anniversary as Egypt's third president. Asked to list his greatest achievements, the former Air Force pilot was characteristically plainspoken. First, he said, came the great improvement in Egypt's infrastructure. Next came a widening of democracy.

No one would dispute the first of Mr Mubarak's claims. Many would challenge the second.

Egypt has a freer press than it ever did under previous presidents. Elections to the People's Assembly in November 1990 maintained the opposition's minority voice in the legislature. Compared with most of its Arab neighbours Egypt remains a bastion of tolerance.

But 1991 also marked Egypt's 20th year under a constitution that enshrines what the French call an *État râs*, (*râs* being the Arabic for leader). Under the Egyptian system, presidential decrees have the power of law. The head of state effectively appoints and dismisses cabinet ministers, armed forces and security chiefs, provincial governors, university presidents and other officials.

Last year was also Egypt's 10th under Emergency Law. Enacted at the time of the assassination of Mr Mubarak's

predecessor, Anwar al Sadat, the law permits arbitrary detention for up to 60 days and trial for some crimes in State Security Courts with no right of appeal. Human rights groups charge Egypt's security forces with systematic abuse of the law including the practice of torture. More outspoken opponents say trigger-happy police have shot suspects, usually Islamic activists, in cold blood.

Egypt's much-touted freedom of the press is true enough if taken literally to mean the printing press. Opposition newspapers can be hysterical in their attacks on the regime. But literacy is barely above 50 per cent. The important media television and radio remain state monopolies; their version of events is heavily doctored to express the government line. Film, theatre and music are censored for overtly political content, and recent cases have shown that even book publishing is not safe from officialdom's scissors.

Given the persuasive powers of the state it is hardly surprising that the ruling National Democratic Party has retained an 85 per cent majority of seats in the People's Assembly through the three general elections held since Mubarak took office. After a promising flowering under the relative liberty of the early 1980s, the legal opposition's continuing ineffectualness has demoralised Egyptian democrats.

The government does not deserve all the blame for the opposition's failure. Egypt's half dozen opposition parties,

which ostensibly represent trends from Green to National Socialist to Liberal to Islamic, have proved remarkably inept at gaining grass-roots support.

Still, there is one political trend that challenges the government: political Islam. Its activists range from pious liberals and mainstream Muslim Brothers to violent extremist fringes. In the past decade, as Egyptian society has grown more conservative, the breeding ground of fundamentalism has grown.

What the government fears more, and with good reason, is the emergence of economic problems that may arouse popular anger. Memories of serious urban riots over bread prices in 1977 have not faded. Mubarak's advisers are aware that food prices sparked the riots that forced governments in Algeria and Jordan to loosen their holds on power.

When he spoke of being proud of Egypt's democracy, Mr Mubarak did not have the Algerian model in mind. For the President and his lieutenants Egypt's stability - and Islamic institutions the Moslem orthodoxy. Although permitted to operate, political groups such as the Moslem Brothers are carefully circumscribed. Extremists face the harsh treatment of the security forces.

What the government fears

Private industry is the key to growth, writes Max Rodenbeck

Car makers set the pace

IF ANY sector is to create prosperity for Egypt it is industry. Already the fastest growing part of the economy, industry is facing new challenges. A shift to greater reliance on private enterprise and exports has recently accelerated as the government launches privatisation plans, liberalises rules for trade and investment, and restructures the state sector which still accounts for half of industrial output.

In a clear sign of re-ordered priorities, the Egyptian government last year gave General Motors and Japan's Suzuki approval to build passenger cars. Both companies have assembled commercial vehicles in Egypt since the mid-1980s, but had been unable to overcome the entrenched opposition of state-owned carmaker NASCO, which feared that its own inefficiently produced, outdated models could be squeezed from the highly protected local market. Analysts now expect Egypt's car production to nudge 30,000 vehicles a year by 1995, with an average 40-50 per cent local content.

Government industry officials admit that the granting

of the licences marks a policy change. During its flirtation with state planning in the 1960s Egypt nationalised traditional industries such as textiles and concentrated investment in heavy industry. The public sector was regarded as an extension of the burgeoning welfare state, providing guaranteed employment and producing cheap and often subsidised goods.

Since the 1970s the private sector's share of industrial output has grown from 15 per cent to more than 50 per cent, according to figures from the government's General Organisation for Industrialisation. Attractive investment incentives and a divestment programme by which the state plans to sell some \$850m in shares it holds in joint ventures will soon widen the private sector's lead, Egyptian analysts say. Already, new investment in heavy industries such as a \$135m specialised steel project, a 120,000 tonne capacity paper mill and the expansion of the large Alexandria National Iron and Steel plant have been almost entirely privately financed.

Dr Mohammed Abdel Wahab, who as Egypt's Minister

of Industry oversees some 150 state-owned enterprises with combined annual sales of around \$8bn, says that Egypt has turned away from its long-standing policy of import substitution. "We are now looking to the global, not the local market," he says.

Dr Abdel Wahab believes that the current major shake-up of the public sector, signed into law last year, will help to further this goal. "Law 203 was the most important event of 1991," he says, describing its effect as to lower an "iron curtain" between government and the industries it owns.

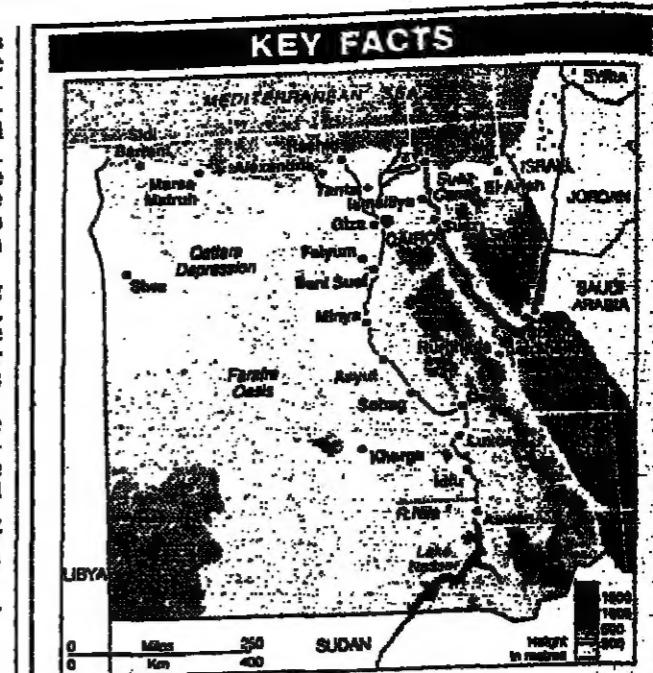
Under the law, all state industries - including some outside the purview of the Industry Ministry - will be organised into Italian style sectoral holding companies responsible to a single Public Sector Minister. The holding companies will be given unprecedented freedom to map strategy, appoint management, raise capital and, perhaps most importantly, to sell off assets. "Some holding companies will have to sell successful parts to pay off state-owned enterprises," says Dr Abdel Wahab, but adds: "We want

privatisation to be a tool for restructuring, not an objective in itself."

The minister promises that private and public sector companies will now operate under precisely the same rules. Already, the two compete on equal terms for capital and foreign exchange, and will soon pay the same prices for energy. The government has stopped financing enterprises from its own budget; state-owned companies must find their own resources.

Dr Adel Gazarine, a former chief executive of NASCO who now runs a private consultancy, believes the new public sector law will be useful as a transition. But ultimately, he says, some state industries are likely to die.

During a recent visit, International Finance Corporation director Sir William Kyrie said he believed Egypt was on the verge of a period of sustained growth in which industry would play a growing role. "Egypt is at the same stage Turkey was at 10 years ago," said the IFC official, adding that as a sign of confidence the World Bank's private finance arm planned to invest up to \$60m a year in Egypt.



Area ... 397,000 km²
Population ... 53.15m (mid 1990)
Head of State ... President Hosni Mubarak
Currency ... Egyptian Pound = 100 piastres
Average exchange rate ... 1991 \$1 = £0.324 Latest \$1 = £0.331

	1990	1991
Total GDP (\$bn) ...	25.12	n/a
Real GDP growth (%) ...	10.8	n/a
GDP per capita (\$) ...	473	n/a
Components of GDP (%) ...	80.5	n/a
Private consumption ...	23.2	n/a
Gross fixed investment ...	0.4	n/a
Stockbuilding ...	12.7	n/a
Government consumption ...	21.7	n/a
Exports ...	38.4	n/a
Imports ...	16.8	21.3
Consumer price inflation (%) ...	2,684	4,094
Reserves minus gold (\$bn) ...	16.6	17.2
Narrow money growth (%) pa ...	28.7	34.9
Broad money growth (%) pa ...	14.0	21.3
Discount rate* (end period) ...	35.0	n/a
Gross external debt (\$bn) ...	21.0	n/a
Debt service ratio (%) ...		
Current account bal (\$bn) ...	0.24	n/a
Exports (\$bn) ...	4.65	n/a
Imports (\$bn) ...	13.29	n/a
Trade balance (\$bn) ...	-8.64	n/a
Main trading partners (90/91) ...		
Exports	30.8	Imports
Italy	8.1	19.3
US	4.9	10.0
West Germany	4.5	10.1
France	5.5	4.6

Notes: 1991 data is updated to the months noted below:
(1) % change, year to July; (2) end August; (3) % change, year to May; (4) September.

Source: IMF, Datastream, Economist Intelligence Unit.

sophistication of Arab audiences has grown. At the same time Gulf countries have promoted their own programming, often luring away the best of Egypt's technicians.

Officials at the Radio and TV Union refuse to disclose sales figures that probably run into tens of millions of dollars, but admit that their share of Arab programming has fallen.

"Ten years ago we were the only producers of drama," says Mrs Zeinab Ezzat, who runs the Union's foreign sales department. "Now we have to compete with Lebanon, Syria and Libya. Anti-piracy structures which will soon be legalised in Egypt and other Arab countries should boost video sales that generate the bulk of income."

As a near monopoly of the state, Egypt's television production faces different problems. Its most successful products - soap operas, religious programmes and variety shows - remain popular outside Egypt. But the Radio and TV Union's bureaucratic approach has depressed artistic standards just as the

Max Rodenbeck

Pirates and videos assail the Arab world's 'Hollywood'

Cairo film studios in crisis

and no real competition in the Arab nation," says Mounib Shafei, who heads the cinema branch of the Egyptian Chamber of Industries. "Our whole problem is economic."

With cinema attendance in decline and video piracy rife in the home market, Egyptian film makers have come to rely on foreign sales for two thirds of their revenues. That gives their foreign distributors so much clout that a handful of Arab producers now finance 80 per cent of the industry.

A typical Egyptian film costs \$200,000 to shoot. Most studios finance production by selling a film in advance to a distributor in the Gulf. With his foreign right sold, the film maker's profits must come from local sales.

Serious film makers are concerned by Gulf money's effect on the standards of Egyptian cinema. Foreign producers tend to be unadventurous, demanding only well-known stars and formula scripts studded with plenty of flesh and violence.

Financial pressures have limited the creativity of younger directors such as Mohammed Khan, Khairi Bichara and Atef al Tayeb whose work is representative of a trend away from the slapstick humour and melodrama that Cairo studios are famous for. The real Egyptian issues they like to treat - class con-

flict, urban crowding, corruption, the hypocrisy of tradition - are of no interest to video watchers in the Gulf.

Efforts to secure local financing have not been encouraging. Egyptian producers are wary of alienating the foreign finance monopoly. Director Mohammed Khan set a precedent by financing his latest film, *Knight of the City*, with a bank loan. Given the difficulties he has had getting the film screened in Egypt and sold abroad, few are likely to follow in his steps.

Nevertheless there are some bright signs for the future. Egyptian producers have plans to set up a joint production fund and a central

ised agency for foreign sales. Long closed by inter-Arab squabbles, lucrative markets for Egyptian films have reopened in Lebanon, Syria and Libya. Anti-piracy structures which will soon be legalised in Egypt and other Arab countries should boost video sales that generate the bulk of income.

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